



FIRST QUARTER FISCAL YEAR 2021 RESULTS

JULY 1, 2020

#WORTHREACHINGFOR | VISIT US

*Delivers Solid Business Performance and Generates Strong Cash Flow
Beer Business Achieves Depletion Growth of 5.6%, or Nearly 7% Adjusted for Sell Day Impact
Beer Production in Mexico Returns to Normal Levels; Wine & Spirits Power Brands Continue to Gain Traction*

| | Net Sales | Operating Income | Earnings Before Interest & Taxes (EBIT) | Diluted Net Income (Loss) Per Share Attributable to CBI (EPS) | Diluted EPS Excluding Canopy |
|--|-----------|------------------|---|---|------------------------------|
| First Quarter Fiscal Year 2021 Financial Highlights ⁽¹⁾ In millions, except per share data | | | | | |
| Reported | \$1,963 | \$610 | NA | \$(0.94) | NA |
| % Change | (6%) | (2%) | NA | 28% | NA |
| Comparable | \$1,963 | \$691 | \$663 | \$2.30 | \$2.44 |
| % Change | (6%) | (1%) | 3% | 4% | 2% |

⁽¹⁾ Definitions of reported, comparable, and organic, as well as reconciliations of non-GAAP financial measures, are contained elsewhere in this news release. NA=Not Applicable

HIGHLIGHTS

- Despite COVID-related challenges, generates **reported basis EPS of \$(0.94)** and **comparable basis EPS of \$2.30**, including Canopy Growth equity losses of \$0.14; **excluding Canopy Growth equity losses**, achieved comparable basis EPS of \$2.44
- Generates **\$687 million of operating cash flow** and **\$542 million of free cash flow**, an increase of 16% and 24%, respectively
- Beer depletions remain **strong** and consistent with long-term trends; **production in Mexico returns to normal levels** in June
- Wine & spirits premiumization strategy gains momentum, with strong Power Brands performance in IRI channels
- Fully redeems outstanding 2.25% Senior Notes due November 2020
- **Declares quarterly cash dividend** of \$0.75 per share Class A and \$0.68 per share Class B common stock
- **Contributes nearly \$4 million** in COVID-19 related support
- Signs agreements to sell Nobilo New Zealand Sauvignon Blanc and Paul Masson Grande Amber Brandy
- **Acquires Empathy Wines**, a digitally-native wine brand, which strengthens the company's position in the direct-to-consumer and eCommerce markets within the wine and spirits category
- Fiscal 2021 guidance is unavailable at this time due to the uncertainty and potential impacts on the business from COVID-19



"We overcame a number of headwinds to deliver solid first quarter results marked by margin improvement and impressive depletion growth for our Beer Business and our Wine & Spirits Power Brand portfolio. While the slowdown of our Mexican beer production due to COVID-19 created short-term impact to distributor inventory levels, shipments, and net sales, we continue to win in sales channels that are open, consumer demand for our brands remains strong, and our outlook for the year remains positive."

Bill Newlands
President and Chief Executive Officer



"Our strong cash flow results provide financial flexibility as we continue to focus on reducing our debt levels. During the quarter we refinanced debt at favorable rates to enhance liquidity during this time of uncertainty."

Garth Hankinson
Chief Financial Officer

FIRST QUARTER FISCAL YEAR 2021 RESULTS / JULY 1, 2020

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beer

| | Shipment Volume | Organic Shipment Volume ⁽²⁾ | Depletion Volume ⁽²⁾ | Net Sales ⁽³⁾ | Organic Net Sales ⁽¹⁾ | Operating Income ⁽³⁾ |
|--|-----------------|--|---------------------------------|--------------------------|----------------------------------|---------------------------------|
| Three Months Ended In millions; branded product, 24-pack, 12-ounce case equivalents | | | | | | |
| May 31, 2020 | 76.2 | 76.2 | | \$1,384.1 | \$1,384.1 | \$577.8 |
| May 31, 2019 | 82.1 | 81.3 | | \$1,477.4 | \$1,448.8 | \$580.6 |
| % Change | (7.2%) | (6.3%) | 5.6% | (6%) | (4%) | —% |

⁽²⁾ Three months ended May 31, 2019, includes an adjustment to remove volume associated with the Ballast Point craft beer business “Ballast Point Divestiture” for the period March 2, 2019, through May 31, 2019.

⁽³⁾ Three months ended May 31, 2019, includes \$28.6 million of net sales and \$3.8 million of gross profit less marketing that are no longer part of the beer segment results after the Ballast Point Divestiture.

HIGHLIGHTS

- **Constellation’s Beer Business** posted **depletion growth of 5.6%** as strong performance in off-premise channels more than offset the impact of the 75% reduction in the on-premise channel due to COVID-19 related shut-downs. When adjusted for one less selling day in the quarter, the beer business generated nearly 7% depletion growth.
- The **Corona Brand Family** grew **double-digits** in IRI channels driven by the accelerated growth of **Corona Extra**, the successful launch of **Corona Hard Seltzer**, and the continued strength of **Corona Premier** and **Corona Refresca**.
- With the **successful launch of Corona Hard Seltzer**, the brand has quickly become the **#4 hard seltzer player**, approaching 6% IRI market share in the U.S. hard seltzer category. Ongoing distribution gains have led to IRI ACV distribution of nearly 65 since product launch in early March.
- **Modelo Especial** continues to see accelerating consumer takeaway trends in IRI channels and delivered 12% depletion growth during the quarter.
- Impacts from the COVID-19 related slowdown of beer production in Mexico impacted shipment volumes and distributor inventory levels and will extend into Q2. Product inventories are expected to return to more normal levels during the third quarter fiscal 2021; long-term outlook remains intact.
- **Operating margin** increased 240 basis points to 41.7%, as benefits from timing of marketing spend and favorable pricing were partially offset by increased COGS.



wine and spirits

| | Shipment Volume | Organic Shipment Volume ⁽⁴⁾ | Depletion Volume ⁽⁴⁾ | Net Sales ⁽⁵⁾ | Organic Net Sales ⁽¹⁾ | Operating Income ⁽⁵⁾ |
|--|-----------------|--|---------------------------------|--------------------------|----------------------------------|---------------------------------|
| Three Months Ended In millions; branded product, 9-liter case equivalents | | | | | | |
| May 31, 2020 | 10.8 | 10.8 | | \$579.3 | \$579.3 | \$164.0 |
| May 31, 2019 | 12.4 | 11.9 | | \$619.8 | \$601.1 | \$160.8 |
| % Change | (12.9%) | (9.2%) | (1.1%) | (7%) | (4%) | 2% |

⁽⁴⁾ Three months ended May 31, 2019, includes an adjustment to remove volume associated with the Black Velvet Canadian Whisky business “Black Velvet Divestiture” for the period March 1, 2019, through May 31, 2019.

⁽⁵⁾ Three months ended May 31, 2019, includes \$18.7 million of net sales and \$8.3 million of gross profit less marketing that are no longer part of the wine and spirits segment results after the Black Velvet Divestiture.

HIGHLIGHTS

- The **Power Brands** are winning in the higher-end and across the majority of price segments of the U.S. Wine category with strong velocity, and distribution gains that are outpacing the market. Power Brand depletion volume grew 5% driven by **Kim Crawford**, **Meiomi**, **SVEDKA**, **The Prisoner Brand Family**, and **Woodbridge by Robert Mondavi**.
- Innovation initiatives are driving growth with Power Brands like **The Prisoner Unshackled** and **Robert Mondavi Private Selection Buttery Chardonnay**.
- **Operating margin** increased 240 basis points to 28.3% as benefits from price, SG&A, and mix were partially offset by the Black Velvet Divestiture and higher COGS.
- **Empathy Wines** acquisition reinforces and supports the company’s direct-to-consumer and 3-tier eCommerce strategy, as consumers continue to migrate to these channels.



Information Related to the Wine and Spirits Businesses to be Sold

The further revised Wine and Spirits transaction to sell a portion of the business to E. & J. Gallo Winery (“Gallo”) (the “Further Revised Wine and Spirits Transaction”) is now assumed to close during Q2 fiscal 2021 and the separate, but related, agreement to divest the Nobilo Wine brand to Gallo (the “Nobilo Transaction”) is assumed to close by the end of Q2 of fiscal 2021. In addition, the company intends to divest the Paul Masson Grande Amber Brandy brand and the concentrate business in separate transactions that are assumed to close during Q2 fiscal 2021 and plans to retain the Cooks and J. Roget brands and the Mission Bell Winery.

The following table presents estimated selected wine and spirits segment financial information included in our consolidated financial statements that will no longer be part of our consolidated results after these transactions:

| Estimated Information for Wine and Spirits Businesses to be Sold | FY20 Q2 | FY20 Q3 | FY20 Q4 | FY21 Q1 |
|--|---------|---------|---------|---------|
| (in millions) | | | | |
| Shipment volume (9-liter case equivalents) | 5.8 | 4.7 | 6.1 | 4.5 |
| Net sales | \$229 | \$179 | \$237 | \$187 |
| CAM (gross profit less marketing) | \$83 | \$62 | \$84 | \$77 |

In addition, the company sold the Black Velvet Canadian Whisky business on November 1, 2019. The approximate fiscal 2020 shipment volume, net sales, and gross profit less marketing totaled 1.6 million 9-liter case equivalents, \$50.3 million, and \$23.2 million, respectively.

As a result of the Further Revised Wine and Spirits transactions, a stranded cost reduction plan of \$130 million is expected to be realized over the fiscal 2021 to fiscal 2022 timeframe.

DOING OUR PART TO DRIVE MEANINGFUL AND LASTING CHANGE

The conditions that have allowed systemic racial injustice to persist in the U.S. have existed far too long. We must do better as individuals, as a company, and as a country. To learn more about commitments our company is making to achieve greater equity for our African American/Black colleagues at Constellation, within our industry, and within the communities where we live and work, visit www.cbrands.com/news.

Initiatives:

- Committed to invest **\$100 million** to support African American/Black and minority-owned startups in the beverage alcohol space and related categories over the next 10 years.
- Entered a multi-year partnership with the [Equal Justice Initiative](#), including an investment of **\$1 million** to further EJI's mission and provide training opportunities for Constellation leadership.



RALLYING AROUND OUR COMMUNITIES AND INDUSTRY PARTNERS TO SUPPORT COVID-19 RELIEF EFFORTS WHILE KEEPING EMPLOYEES' SAFETY THE #1 PRIORITY

Constellation has worked tirelessly to help pave the path to recovery for industry partners such as local restaurants and bars and at-risk communities disproportionately impacted by COVID-19, including Hispanic and African American/Black communities, across the U.S. To learn more about our corporate social responsibility efforts, visit our [2020 Corporate Social Responsibility](#) report.

- National Restaurant Association Education Foundation:** Donated **more than \$1.5 million** to help provide relief to over 40,000 restaurant workers whose jobs were impacted by the COVID-19 pandemic.
- #FirstRespondersFirst:** Donated **nearly \$1 million** to help provide equipment and support to serve on the front lines, helping those most in need in communities across the U.S.
- U.S. Bartenders' Guild National Charity Fund:** Provided **\$500,000** to bartenders and support staff who were forced out of work due to COVID-19.
- Mexican Red Cross:** Contributed **\$500,000** to help first responders with needed medical supplies in Mexico.
- Healthcare professionals in Veneto Region in Italy:** Provided much-needed support to the hard-hit Veneto region, contributing **\$250,000** to provide hospital supplies to healthcare professionals.
- Implemented various measures** to reduce the spread of the virus including working from home, restricting visitors to our production locations, reducing the on-site production workforce levels, screening workers before they enter facilities, and implementing social distancing.
- Sent thousands of face coverings** to CBI team members across the country and our operations facilities.



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QUARTERLY DIVIDEND

On June 30, 2020, Constellation's board of directors declared a quarterly cash dividend of \$0.75 per share of Class A Common Stock and \$0.68 per share of Class B Common Stock, payable on August 25, 2020, to stockholders of record as of the close of business on August 11, 2020.

† A copy of this news release, including the attachments and other financial information that may be discussed during the call, will be available on our website cbrands.com under "[Investors/Reporting](#)" prior to the call.

FIRST QUARTER FISCAL YEAR 2021 RESULTS

CONFERENCE CALL[†] / WEBCAST

July 1, 2020 at 11:30 a.m. EDT

(877) 673-1771 / Conference ID: 2076116

cbrands.com/investors/events

CANOPY GROWTH INVESTMENT

Constellation's share of Canopy Growth's equity earnings and related activities for first quarter of fiscal 2021 totaled a loss of \$377.6 million on a reported basis and a loss of \$31.7 million on a comparable basis.

Constellation has recognized a \$112 million unrealized net gain in reported basis results since the initial Canopy investment in November 2017; \$197 million decrease in the fair value of Canopy investments was recognized for first quarter of fiscal 2021.

On May 1, 2020, Constellation exercised the November 2017 Canopy Warrants at an exercise price of C\$12.98 per warrant share for C\$245.0 million, or \$173.9 million. On May 1, 2020, Constellation's ownership interest in Canopy increased to 38.6%. The closing stock price on the date of exercise was C\$21.43.

LEADERSHIP PERSPECTIVES

Our team puts its deep experience in business, strategy, and leadership to work, shaping an environment where we realize our ambitions and beliefs. In the [Leadership Perspective blog](#), President and CEO Bill Newlands and other Constellation thought leaders share their vision for the brands, insights about the industry, and the cultural foundations that drive our company forward. We invite you to join us as we build a future Worth Reaching For.

[3-Tier eCommerce: Understanding Our Evolving Digital Consumer in an Unexpected Time](#)



ABOUT CONSTELLATION BRANDS

At Constellation Brands (NYSE: STZ and STZ.B), our mission is to build brands that people love because we believe sharing a toast, unwinding after a day, celebrating milestones, and helping people connect, are Worth Reaching For. It's worth our dedication, hard work, and the bold calculated risks we take to deliver more for our consumers, trade partners, shareholders, and communities in which we live and work. It's what has made us one of the fastest-growing large CPG companies in the U.S. at retail, and it drives our pursuit to deliver what's next.

Today, we are a leading international producer and marketer of beer, wine, and spirits with operations in the U.S., Mexico, New Zealand, and Italy. Every day, people reach for our high-end, iconic imported beer brands such as Corona Extra, Corona Light, Corona Premier, Modelo Especial, Modelo Negra, and Pacifico, and our high-quality premium wine and spirits brands, including the Robert Mondavi Brand Family, Kim Crawford, Meiomi, The Prisoner Brand Family, SVEDKA Vodka, Casa Noble Tequila, and High West Whiskey.

But we won't stop here. Our visionary leadership team and passionate employees from barrel room to boardroom are reaching for the next level, to explore the boundaries of the beverage alcohol industry and beyond. Join us in discovering what's Worth Reaching For.

To learn more, follow us on Twitter [@cbrands](#) and visit www.cbrands.com.

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SUPPLEMENTAL INFORMATION

Reported basis (“reported”) are amounts as reported under generally accepted accounting principles. Comparable basis (“comparable”) are amounts which exclude items that affect comparability (“comparable adjustments”), as they are not reflective of core operations of the segments. The company’s measure of segment profitability excludes comparable adjustments, which is consistent with the measure used by management to evaluate results. The company discusses various non-GAAP measures in this news release. Financial statements, as well as supplemental schedules and tables reconciling non-GAAP measures, together with definitions of these measures and the reasons management uses these measures, are included in this news release.

FORWARD-LOOKING STATEMENTS

All statements other than statements of historical fact set forth in this news release regarding Constellation Brands’ business strategy, future operations, future financial position, estimated revenues, projected costs, expected net sales and operating income, expected cash flow, future payments of dividends, and prospects, plans and objectives of management, as well as information concerning expected actions of third parties, are forward-looking statements (collectively, the “Projections”) that involve risks and uncertainties that could cause actual results to differ materially from those set forth in or implied by the Projections.

During the current quarter, Constellation Brands may reiterate the Projections. Prior to the start of the company’s quiet period, which will begin at the close of business on August 31, 2020, the public can continue to rely on the Projections as still being Constellation Brands’ current expectations on the matters covered, unless the company publishes a notice stating otherwise. During Constellation Brands’ “quiet period,” the Projections should not be considered to constitute the company’s expectations and should be considered historical, speaking as of prior to the quiet period only and not subject to update by the company.

The Projections are based on management’s current expectations and, unless otherwise noted, do not take into account the impact of any future acquisition, merger, or any other business combination, divestiture, restructuring, or other strategic business realignments, financing or share repurchase that may be completed after the date of this release. The Projections should not be construed in any manner as a guarantee that such results will in fact occur. The actual impact of COVID-19 and its associated operating environment may be materially different than management’s expectations. The pending Further Revised Wine and Spirits Transaction and the pending Nobile Transaction, the pending Paul Masson Grande Amber Brandy transaction, and the pending concentrate business transaction (collectively, the “Wine and Spirits Transactions”) are each subject to the satisfaction of certain closing conditions, including, but not limited to, receipt of required regulatory clearances. The Nobile Transaction is also conditioned on completion of the Further Revised Wine and Spirits Transaction. There can be no assurance the Wine and Spirits Transactions will occur or will occur on the terms or timetables contemplated hereby.

In addition to the risks and uncertainties of ordinary business operations, the Projections of the company contained in this news release are subject to a number of risks and uncertainties, including:

- duration and impact of the COVID-19 pandemic, including but not limited to closure of non-essential businesses, which may include our manufacturing facilities, and other governmental containment actions;
- completion of the pending Wine and Spirits Transactions;
- impact of the Wine and Spirits Transactions, amount and use of expected proceeds from the pending transactions, amount of stranded costs, and amount and timing of cost reductions may vary from management’s current expectations;
- amount of contingent consideration, if any, received in the Further Revised Wine and Spirits Transaction will depend on actual brand performance;
- beer operations expansion, construction, and optimization activities, and costs and timing associated with these activities, may vary from management’s current estimates;
- accuracy of supply projections, including those relating to beer operations expansion activities and glass sourcing;
- operating cash flow, free cash flow, effective tax rate, and capital expenditures to support long-term growth may vary from management’s current estimates;
- accuracy of projections associated with market opportunities and with previously announced acquisitions, investments, and divestitures;
- accuracy of projections relating to the Canopy investments may vary from management’s current expectations;
- exact duration of the share repurchase implementation and the amount, timing, and source of funds for any share repurchases;
- amount and timing of future dividends are subject to the determination and discretion of the board of directors;
- raw material and water supply, production or shipment difficulties could adversely affect the company’s ability to supply its customers;
- general economic, geo-political, domestic, international and regulatory conditions, instability in world financial markets, health epidemics or pandemics, quarantines or curfews, unanticipated environmental liabilities and costs, or enhanced competitive activities;
- changes to international trade agreements and tariffs, accounting standards, elections or assertions, tax laws or other governmental rules and regulations, and other factors which could impact the company’s reported financial position, results of operations, or effective tax rate, and accuracy of any associated projections;
- changes in interest rates and the inherent unpredictability of currency fluctuations, commodity prices, and raw material costs; and
- other factors and uncertainties disclosed in the company’s filings with the Securities and Exchange Commission, including its Annual Report on Form 10-K for the fiscal year ended February 29, 2020, which could cause actual future performance to differ from current expectations.

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS

(in millions)
(unaudited)

| | May 31, 2020 | February 29, 2020 |
|---|-------------------------|------------------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 302.8 | \$ 81.4 |
| Accounts receivable | 700.5 | 864.8 |
| Inventories | 1,332.6 | 1,373.6 |
| Prepaid expenses and other | 470.1 | 535.8 |
| Assets held for sale - current | 590.2 | 628.5 |
| Total current assets | 3,396.2 | 3,484.1 |
| Property, plant, and equipment | 5,098.2 | 5,333.0 |
| Goodwill | 7,684.9 | 7,757.1 |
| Intangible assets | 2,735.4 | 2,718.9 |
| Equity method investments | 2,885.7 | 3,093.9 |
| Securities measured at fair value | 809.5 | 1,117.1 |
| Deferred income taxes | 2,599.5 | 2,656.3 |
| Assets held for sale | 376.4 | 552.1 |
| Other assets | 564.0 | 610.7 |
| Total assets | \$ 26,149.8 | \$ 27,323.2 |
| LIABILITIES AND STOCKHOLDER'S EQUITY | | |
| Current liabilities: | | |
| Short-term borrowings | \$ — | \$ 238.9 |
| Current maturities of long-term debt | 534.7 | 734.9 |
| Accounts payable | 505.5 | 557.6 |
| Other accrued expenses and liabilities | 712.2 | 780.4 |
| Total current liabilities | 1,752.4 | 2,311.8 |
| Long-term debt, less current maturities | 11,639.3 | 11,210.8 |
| Deferred income taxes and other liabilities | 1,380.5 | 1,326.3 |
| Total liabilities | 14,772.2 | 14,848.9 |
| CBI stockholders' equity | 11,066.0 | 12,131.8 |
| Noncontrolling interests | 311.6 | 342.5 |
| Total stockholders' equity | 11,377.6 | 12,474.3 |
| Total liabilities and stockholders' equity | \$ 26,149.8 | \$ 27,323.2 |

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS

(in millions, except per share data)
(unaudited)

| | Three Months Ended | |
|--|--------------------|-----------------|
| | May 31, 2020 | May 31, 2019 |
| Sales | \$ 2,131.7 | \$ 2,282.5 |
| Excise taxes | (168.3) | (185.3) |
| Net sales | 1,963.4 | 2,097.2 |
| Cost of product sold | (975.1) | (1,068.5) |
| Gross profit | 988.3 | 1,028.7 |
| Selling, general, and administrative expenses | (353.3) | (406.0) |
| Impairment of assets held for sale | (25.0) | — |
| Operating income (loss) | 610.0 | 622.7 |
| Income (loss) from unconsolidated investments | (571.2) | (930.6) |
| Interest expense | (100.0) | (114.6) |
| Loss on extinguishment of debt | (7.0) | — |
| Income (loss) before income taxes | (68.2) | (422.5) |
| (Provision for) benefit from income taxes | (104.4) | 185.4 |
| Net income (loss) | (172.6) | (237.1) |
| Net income (loss) attributable to noncontrolling interests | (5.3) | (8.3) |
| Net income (loss) attributable to CBI | (177.9) | (245.4) |
| Net income (loss) per common share attributable to CBI: | | |
| Basic and Diluted – Class A Common Stock | \$ (0.94) | \$ (1.30) |
| Basic and Diluted – Class B Convertible Common Stock | \$ (0.86) | \$ (1.19) |
| Weighted average common shares outstanding: | | |
| Basic and Diluted – Class A Common Stock | 169.604 | 168.118 |
| Basic and Diluted – Class B Convertible Common Stock | 23.293 | 23.317 |
| Cash dividends declared per common share: | | |
| Class A Common Stock | \$ 0.75 | \$ 0.75 |
| Class B Convertible Common Stock | \$ 0.68 | \$ 0.68 |

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions)
(unaudited)

Three Months Ended

| | May 31, 2020 | May 31, 2019 |
|--|-----------------|-----------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Net income (loss) | \$ (172.6) | \$ (237.1) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: | | |
| Unrealized net (gain) loss on securities measured at fair value | 197.3 | 827.5 |
| Deferred tax provision (benefit) | 98.9 | (245.4) |
| Depreciation | 71.0 | 86.6 |
| Stock-based compensation | 14.6 | 15.5 |
| Equity in (earnings) losses of equity method investees and related activities, net of distributed earnings | 373.9 | 91.1 |
| Noncash lease expense | 20.9 | 22.8 |
| Impairment of assets held for sale | 25.0 | — |
| Loss on inventory and related contracts | 24.3 | 44.5 |
| Loss on settlement of treasury lock contracts | (29.3) | — |
| Change in operating assets and liabilities, net of effects from purchases of businesses: | | |
| Accounts receivable | 167.0 | 58.6 |
| Inventories | 48.6 | (50.3) |
| Prepaid expenses and other current assets | 40.5 | (8.7) |
| Accounts payable | (28.4) | (22.3) |
| Deferred revenue | 34.4 | 53.1 |
| Other accrued expenses and liabilities | (155.5) | (77.4) |
| Other | (44.1) | 34.6 |
| Total adjustments | 859.1 | 830.2 |
| Net cash provided by (used in) operating activities | 686.5 | 593.1 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Purchases of property, plant, and equipment | (144.2) | (155.7) |
| Purchases of businesses, net of cash acquired | — | (36.2) |
| Investments in equity method investees and securities | (213.4) | (20.0) |
| Proceed from sales of assets | 17.7 | 0.3 |
| Proceeds from sale of business | 41.1 | — |
| Other investing activities | (0.3) | (1.9) |
| Net cash provided by (used in) investing activities | (299.1) | (213.5) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Proceeds from issuance of long-term debt | 1,194.6 | — |
| Principal payments of long-term debt | (959.5) | (22.9) |
| Net proceeds from (repayments of) short-term borrowings | (238.9) | (205.0) |
| Dividends paid | (143.9) | (143.0) |
| Proceeds from shares issued under equity compensation plans | 4.4 | 10.4 |
| Payments of minimum tax withholdings on stock-based payment awards | (7.6) | (13.9) |
| Payments of debt issuance, debt extinguishment, and other financing costs | (18.1) | — |
| Net cash provided by (used in) financing activities | (169.0) | (374.4) |
| Effect of exchange rate changes on cash and cash equivalents | 3.0 | (0.1) |
| Net increase (decrease) in cash and cash equivalents | 221.4 | 5.1 |
| Cash and cash equivalents, beginning of period | 81.4 | 93.6 |
| Cash and cash equivalents, end of period | \$ 302.8 | \$ 98.7 |

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
RECONCILIATION OF REPORTED AND ORGANIC NET SALES

(in millions)
(unaudited)

For periods of acquisition, we define organic net sales as current period reported net sales less net sales of products of acquired businesses reported for the current period, as appropriate. For periods of divestiture, we define organic net sales as prior period reported net sales less net sales of products of divested businesses reported for the prior period, as appropriate. We provide organic net sales because we use this information in monitoring and evaluating the underlying business trends of our core operations. In addition, we believe this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance.

The divestitures impacting the period below consist of the Black Velvet Divestiture (sold November 1, 2019) and the Ballast Point Divestiture (sold March 2, 2020).

| | Three Months Ended | | Percent Change |
|--|--------------------|-------------------|----------------|
| | May 31, 2020 | May 31, 2019 | |
| Consolidated net sales | \$ 1,963.4 | \$ 2,097.2 | (6%) |
| Less: Black Velvet Divestiture ⁽¹⁾ | — | (18.7) | |
| Less: Ballast Point Divestiture ⁽²⁾ | — | (28.6) | |
| Consolidated organic net sales | <u>\$ 1,963.4</u> | <u>\$ 2,049.9</u> | (4%) |
| Beer net sales | \$ 1,384.1 | \$ 1,477.4 | (6%) |
| Less: Ballast Point Divestiture ⁽²⁾ | — | (28.6) | |
| Beer organic net sales | <u>\$ 1,384.1</u> | <u>\$ 1,448.8</u> | (4%) |
| Wine and Spirits net sales | \$ 579.3 | \$ 619.8 | (7%) |
| Less: Black Velvet Divestiture ⁽¹⁾ | — | (18.7) | |
| Wine and Spirits organic net sales | <u>\$ 579.3</u> | <u>\$ 601.1</u> | (4%) |

⁽¹⁾ For the period March 1, 2019, through May 31, 2019, included in the three months ended May 31, 2019.

⁽²⁾ For the period March 2, 2019, through May 31, 2019, included in the three months ended May 31, 2019.

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
SUPPLEMENTAL SHIPMENT AND DEPLETION INFORMATION
(unaudited)

| | Three Months Ended | | |
|--|--------------------|-----------------|-------------------|
| | May 31, 2020 | May 31, 2019 | Percent Change |
| Beer | | | |
| (in millions, branded product, 24-pack, 12-ounce case equivalents) | | | |
| Shipment volume | 76.2 | 82.1 | (7.2%) |
| Organic shipment volume ⁽¹⁾ | 76.2 | 81.3 | (6.3%) |
| Depletion volume ^{(2) (3)} | | | 5.6% |
| Wine and Spirits | | | |
| (in millions, branded product, 9-liter case equivalents) | | | |
| Shipment volume | 10.8 | 12.4 | (12.9%) |
| Organic shipment volume ⁽⁴⁾ | 10.8 | 11.9 | (9.2%) |
| U.S. Domestic shipment volume | 9.9 | 11.3 | (12.4%) |
| U.S. Domestic organic shipment volume ⁽⁴⁾ | 9.9 | 10.8 | (8.3%) |
| U.S. Domestic Power Brands shipment volume ⁽⁵⁾ | 5.0 | 4.5 | 11.1% |
| U.S. Domestic depletion volume ^{(2) (6)} | | | (1.1%) |
| U.S. Domestic Power Brands depletion volume ^{(2) (5)} | | | 4.7% |

⁽¹⁾ Includes an adjustment to remove shipment volume associated with the Ballast Point Divestiture for the period March 2, 2019, through May 31, 2019, for the three months ended May 31, 2019.

⁽²⁾ Depletions represent distributor shipments of our respective branded products to retail customers, based on third-party data.

⁽³⁾ Includes an adjustment to remove depletion volume associated with the Ballast Point Divestiture for the period March 2, 2019, through May 31, 2019, for the three months ended May 31, 2019.

⁽⁴⁾ Includes an adjustment to remove shipment volume associated with the Black Velvet Divestiture for the period March 1, 2019, through May 31, 2019, for the three months ended May 31, 2019.

⁽⁵⁾ U.S. Domestic Power Brands include the following brands and/or portfolio of brands:

| Wine Brands | | | Wine Portfolio of Brands | Spirits Brands |
|-------------------------|-------------------------|-----------------|-----------------------------|------------------------|
| ● 7 Moons | ● Drylands | ● SIMI | ● Charles Smith | ● Casa Noble |
| ● Auros | ● Kim Crawford | ● Spoken Barrel | ● Prisoner | ● High West |
| ● Champagne Palmer & Co | ● Meiomi | | ● Robert Mondavi | ● Mi CAMPO |
| ● Cooper & Thief | ● Mount Veeder | | ● Schrader | ● Nelson's Green Brier |
| ● Crafters Union | ● Nobilo ⁽⁷⁾ | | | ● SVEDKA |
| ● Cuvée Sauvage | ● Ruffino | | | ● The Real McCoy |

⁽⁶⁾ Includes an adjustment to remove depletion volume associated with the Black Velvet Divestiture for the period March 1, 2019, through May 31, 2019, for the three months ended May 31, 2019.

⁽⁷⁾ Brand is expected to be divested by the end of second quarter of fiscal 2021.

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
SUMMARIZED SEGMENT AND INCOME (LOSS) FROM UNCONSOLIDATED INVESTMENTS INFORMATION

(in millions)
(unaudited)

| | Three Months Ended | | Percent Change |
|---|--------------------|-------------------|----------------|
| | May 31, 2020 | May 31, 2019 | |
| Beer | | | |
| Segment net sales | \$ 1,384.1 | \$ 1,477.4 | (6%) |
| Segment gross profit | \$ 769.7 | \$ 819.5 | (6%) |
| <i>% Net sales</i> | 55.6 % | 55.5 % | |
| Segment operating income (loss) | \$ 577.8 | \$ 580.6 | —% |
| <i>% Net sales</i> | 41.7 % | 39.3 % | |
| Wine and Spirits | | | |
| Wine net sales | \$ 499.6 | \$ 535.0 | (7%) |
| Spirits net sales | 79.7 | 84.8 | (6%) |
| Segment net sales | \$ 579.3 | \$ 619.8 | (7%) |
| Segment gross profit | \$ 263.9 | \$ 271.7 | (3%) |
| <i>% Net sales</i> | 45.6 % | 43.8 % | |
| Segment operating income (loss) | \$ 164.0 | \$ 160.8 | 2% |
| <i>% Net sales</i> | 28.3 % | 25.9 % | |
| Segment income (loss) from unconsolidated investments | \$ 3.5 | \$ 4.0 | (13%) |
| Corporate Operations and Other | | | |
| Segment operating income (loss) | \$ (50.5) | \$ (43.7) | (16%) |
| Segment income (loss) from unconsolidated investments | \$ 0.2 | \$ (1.1) | NM |
| Canopy equity earnings (losses) ⁽¹⁾ | \$ (31.7) | \$ (54.4) | 42% |
| Consolidated operating income (loss) | \$ 610.0 | \$ 622.7 | (2%) |
| Comparable Adjustments | 81.3 | 75.0 | NM |
| Comparable operating income (loss) | \$ 691.3 | \$ 697.7 | (1%) |
| Consolidated income (loss) from unconsolidated investments | \$ (571.2) | \$ (930.6) | 39% |
| Comparable Adjustments | 543.2 | 879.1 | NM |
| Comparable income (loss) from unconsolidated investments | \$ (28.0) | \$ (51.5) | 46% |
| Consolidated EBIT | \$ 663.3 | \$ 646.2 | 3% |

⁽¹⁾ We recognize our equity in earnings (losses) for Canopy on a two-month lag. Accordingly, we recognized our share of Canopy's earnings (losses) for the periods January 1, 2020, through March 31, 2020, and January 1, 2019, through March 31, 2019, in our consolidated results for the three months ended May 31, 2020, and May 31, 2019, respectively. The summarized financial information below represents 100% of Canopy's reported results, prepared in accordance with generally accepted accounting principles in the U.S. ("GAAP"), and converted from Canadian dollars to U.S. dollars using the applicable weighted average exchange rates.

| | Three Months Ended | |
|-------------------------|--------------------|-----------------|
| | May 31, 2020 | May 31, 2019 |
| Net sales | \$ 80.3 | \$ 70.7 |
| Gross profit (loss) | \$ (57.3) | \$ 11.3 |
| <i>% Net sales</i> | (71.4)% | 16.0 % |
| Operating income (loss) | \$ (733.2) | \$ (170.0) |
| <i>% Net sales</i> | NM | NM |

NM=Not Meaningful

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
RECONCILIATIONS OF GAAP TO NON-GAAP FINANCIAL MEASURES

(in millions, except per share data)
(unaudited)

We report our financial results in accordance with GAAP. However, non-GAAP financial measures, as defined in the reconciliation tables below, are provided because we use this information in evaluating the results of our core operations and/or internal goal setting. In addition, we believe this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance. See the tables below for supplemental financial data and corresponding reconciliations of these non-GAAP financial measures to GAAP financial measures for the periods presented. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, our reported results prepared in accordance with GAAP. Please refer to our website at <http://www.cbrands.com/investors/reporting> for a more detailed description and further discussion of these non-GAAP financial measures.

| | Three Months Ended May 31, 2020 | | | Three Months Ended May 31, 2019 | | | Percent Change - Reported Basis (GAAP) | Percent Change - Comparable Basis (Non-GAAP) |
|---|---------------------------------|------------------------|-----------------------------|---------------------------------|------------------------|-----------------------------|--|--|
| | Reported Basis (GAAP) | Comparable Adjustments | Comparable Basis (Non-GAAP) | Reported Basis (GAAP) | Comparable Adjustments | Comparable Basis (Non-GAAP) | | |
| Net sales | \$ 1,963.4 | | \$ 1,963.4 | \$ 2,097.2 | | \$ 2,097.2 | (6%) | (6%) |
| Cost of product sold | (975.1) | \$ 45.3 | | (1,068.5) | \$ 62.5 | | | |
| Gross profit | 988.3 | 45.3 | \$ 1,033.6 | 1,028.7 | 62.5 | \$ 1,091.2 | (4%) | (5%) |
| Selling, general, and administrative expenses | (353.3) | 11.0 | | (406.0) | 12.5 | | | |
| Impairment of assets held for sale | (25.0) | 25.0 | | — | | | | |
| Operating income (loss) | 610.0 | 81.3 | \$ 691.3 | 622.7 | 75.0 | \$ 697.7 | (2%) | (1%) |
| Income (loss) from unconsolidated investments | (571.2) | 543.2 | | (930.6) | 879.1 | | | |
| EBIT | | | \$ 663.3 | | | \$ 646.2 | NA | 3% |
| Interest expense | (100.0) | | | (114.6) | | | | |
| Loss on extinguishment of debt | (7.0) | 7.0 | | — | | | | |
| Income (loss) before income taxes | (68.2) | 631.5 | \$ 563.3 | (422.5) | 954.1 | \$ 531.6 | 84% | 6% |
| (Provision for) benefit from income taxes ⁽¹⁾ | (104.4) | (5.9) | | 185.4 | (278.9) | | | |
| Net income (loss) | (172.6) | 625.6 | | (237.1) | 675.2 | | | |
| Net income (loss) attributable to noncontrolling interests | (5.3) | | | (8.3) | | | | |
| Net income (loss) attributable to CBI | \$ (177.9) | \$ 625.6 | \$ 447.7 | \$ (245.4) | \$ 675.2 | \$ 429.8 | 28% | 4% |
| EPS ⁽²⁾ | \$ (0.94) | \$ 3.21 | \$ 2.30 | \$ (1.30) | \$ 3.46 | \$ 2.21 | 28% | 4% |
| Weighted average common shares outstanding – diluted ⁽³⁾ | 169.604 | 25.201 | 194.805 | 168.118 | 26.750 | 194.868 | | |
| Gross margin | 50.3 % | | 52.6 % | 49.1 % | | 52.0 % | | |
| Operating margin | 31.1 % | | 35.2 % | 29.7 % | | 33.3 % | | |
| Effective tax rate | (153.1)% | | 19.6 % | 43.9 % | | 17.6 % | | |

| Comparable Adjustments | Three Months Ended May 31, 2020 | | | | Three Months Ended May 31, 2019 | | | |
|--|--|---|----------------------|------------|--|---|----------------------|------------|
| | Acquisitions, Divestitures, and Related Costs ⁽⁴⁾ | Restructuring and Other Strategic Business Development Costs ⁽⁵⁾ | Other ⁽⁶⁾ | Total | Acquisitions, Divestitures, and Related Costs ⁽⁴⁾ | Restructuring and Other Strategic Business Development Costs ⁽⁵⁾ | Other ⁽⁶⁾ | Total |
| Cost of product sold | \$ — | \$ (24.3) | \$ (21.0) | \$ (45.3) | \$ (0.4) | \$ (48.0) | \$ (14.1) | \$ (62.5) |
| Selling, general, and administrative expenses | \$ (1.4) | \$ (3.1) | \$ (6.5) | \$ (11.0) | \$ 9.2 | \$ (23.6) | \$ 1.9 | \$ (12.5) |
| Impairment of assets held for sale | \$ — | \$ (25.0) | \$ — | \$ (25.0) | \$ — | \$ — | \$ — | \$ — |
| Operating income (loss) | \$ (1.4) | \$ (52.4) | \$ (27.5) | \$ (81.3) | \$ 8.8 | \$ (71.6) | \$ (12.2) | \$ (75.0) |
| Income (loss) from unconsolidated investments | \$ (0.5) | \$ (235.4) | \$ (307.3) | \$ (543.2) | \$ (9.3) | \$ — | \$ (869.8) | \$ (879.1) |
| Loss on extinguishment of debt | \$ — | \$ — | \$ (7.0) | \$ (7.0) | \$ — | \$ — | \$ — | \$ — |
| (Provision for) benefit from income taxes ⁽¹⁾ | \$ (23.6) | \$ 21.9 | \$ 7.6 | \$ 5.9 | \$ 54.2 | \$ 17.4 | \$ 207.3 | \$ 278.9 |
| Net income (loss) attributable to CBI | \$ (25.5) | \$ (265.9) | \$ (334.2) | \$ (625.6) | \$ 53.7 | \$ (54.2) | \$ (674.7) | \$ (675.2) |
| EPS ⁽²⁾ | \$ (0.13) | \$ (1.36) | \$ (1.72) | \$ (3.21) | \$ 0.28 | \$ (0.28) | \$ (3.46) | \$ (3.46) |

⁽¹⁾ The effective tax rate applied to each Comparable Adjustment amount is generally based upon the jurisdiction in which the Comparable Adjustment was recognized. For the three months ended May 31, 2020, the (provision for) benefit from income taxes includes a net income tax provision recognized as a result of adjustments to valuation allowances and a net income tax provision related to legislative and governmental initiatives under the Coronavirus Aid, Relief, and Economic Security Act (“CARES Act”). For the three months ended May 31, 2019, the (provision for) benefit from income taxes includes net income tax benefit primarily from the reversal of a valuation allowance related to capital loss carryforwards as a result of classifying assets held for sale in connection with the definitive agreement to sell a portion of the wine and spirits business to E. & J. Gallo Winery.

⁽²⁾ May not sum due to rounding as each item is computed independently. For the three months ended May 31, 2020, and May 31, 2019, the comparable adjustments and comparable basis diluted net income per share are calculated on a fully dilutive basis. ⁽³⁾

⁽³⁾ We have excluded the following weighted average common shares outstanding from the calculation of diluted net income (loss) per common share, as the effect of including these would have been anti-dilutive, in millions:

| | For the Three Months Ended | |
|---|----------------------------|--------------|
| | May 31, 2020 | May 31, 2019 |
| Class B Convertible Common Stock | 23.293 | 23.317 |
| Stock-based awards, primarily stock options | 1.908 | 3.433 |

⁽⁴⁾ For the three months ended May 31, 2020, acquisitions, divestitures, and related costs primarily consist of a net income tax provision recognized for the adjustments to valuation allowances and a net loss on foreign currency contracts, partially offset by a net gain recognized in connection with a vineyard sale. For the three months ended May 31, 2019, acquisitions, divestitures, and related costs consist primarily of a net income tax benefit recognized for the reversal of a valuation allowance and a gain related to the remeasurement of our previously held equity interest in Nelson’s Green Brier Distillery business to the acquisition-date fair value.

⁽⁵⁾ For the three months ended May 31, 2020, restructuring and other strategic business development costs consist primarily of equity losses from Canopy Growth Corporation (“Canopy”) related to costs designed to improve their organizational focus, streamline operations, and align production capability with projected demand. The three months ended May 31, 2020, also included costs to optimize our portfolio, gain efficiencies, reduce our cost structure, and an impairment of long-lived assets held for sale within the wine and spirits segment. For the three months ended May 31, 2019, restructuring and other strategic business development costs consist primarily of costs to optimize our portfolio, gain efficiencies, and reduce our cost structure within the wine and spirits segment.

⁽⁶⁾ For the three months ended May 31, 2020, other consists primarily of an unrealized net loss from the mark to fair value of our investments in Canopy, costs associated with Canopy equity losses, a net income tax provision related to the CARES Act, a net loss from the mark to fair value of undesignated commodity derivative contracts, and incremental costs incurred related to the COVID-19 pandemic. For the three months ended May 31, 2019, other consists primarily of an unrealized net loss from the mark to fair value of our investments in Canopy and costs associated with Canopy equity losses.

CONSTELLATION BRANDS, INC. AND SUBSIDIARIES
RECONCILIATIONS OF GAAP TO NON-GAAP FINANCIAL MEASURES (continued)

(in millions, except per share data)
(unaudited)

Canopy Equity Earnings (Losses) and Related Activities (“Canopy EIE”)

Canopy EIE non-GAAP financial measures are provided because management uses this information to monitor our investment in Canopy. In addition, we believe this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance.

| | Three Months Ended | |
|--|--------------------|-------------------|
| | May 31, 2020 | May 31, 2019 |
| Equity earnings (losses) and related activities- reported basis, Canopy EIE (GAAP) ⁽¹⁾ | \$ (377.6) | \$ (106.0) |
| Comparable Adjustments ⁽²⁾⁽³⁾ | 345.9 | 51.6 |
| Equity losses and related activities - comparable basis, Canopy EIE (Non-GAAP) | (31.7) | (54.4) |
| (Provision for) benefit from income taxes ⁽³⁾ | 4.6 | 15.6 |
| Net income (loss) attributable to CBI - comparable basis, Canopy EIE (Non-GAAP) | \$ (27.1) | \$ (38.8) |

| | Three Months Ended | |
|---|--------------------|------------------|
| | May 31, 2020 | May 31, 2019 |
| EPS - reported basis, Canopy EIE (GAAP) | \$ (1.93) | \$ (0.42) |
| Comparable Adjustments - Canopy EIE (Non-GAAP) | 1.74 | 0.20 |
| EPS - comparable basis, Canopy EIE (Non-GAAP) ⁽⁴⁾ | \$ (0.14) | \$ (0.20) |

| | Three Months Ended | | | | | |
|--|---|--|--------------------------------------|---|--|--------------------------------------|
| | May 31, 2020 | | | May 31, 2019 | | |
| | Income (loss) before income taxes | (Provision for) benefit from income taxes ⁽³⁾ | Effective tax rate ⁽⁶⁾ | Income (loss) before income taxes | (Provision for) benefit from income taxes ⁽³⁾ | Effective tax rate ⁽⁶⁾ |
| Reported basis (GAAP) | \$ (68.2) | \$ (104.4) | (153.1)% | (422.5) | 185.4 | 43.9 % |
| Comparable Adjustments - (Non-GAAP) | 631.5 | (5.9) | | 954.1 | (278.9) | |
| Comparable basis (Non-GAAP) | 563.3 | (110.3) | 19.6 % | \$ 531.6 | \$ (93.5) | 17.6 % |
| Comparable basis, Canopy EIE (Non-GAAP) | (31.7) | 4.6 | | (54.4) | 15.6 | |
| Comparable basis, excluding Canopy EIE (Non-GAAP) | \$ 595.0 | \$ (114.9) | 19.3 % | \$ 586.0 | \$ (109.1) | 18.6 % |

| | Three Months Ended | |
|---|--------------------|-----------------|
| | May 31, 2020 | May 31, 2019 |
| EPS - comparable basis (Non-GAAP) ⁽⁵⁾ | \$ 2.30 | \$ 2.21 |
| Comparable basis, Canopy EIE (Non-GAAP) | (0.14) | (0.20) |
| EPS - comparable basis, excluding Canopy EIE (Non-GAAP) ⁽⁴⁾ | \$ 2.44 | \$ 2.40 |

⁽¹⁾ Equity earnings (losses) and related activities are included in income (loss) from unconsolidated investments.

⁽²⁾ Comparable Adjustments, Canopy EIE include: restructuring and other strategic business development costs, unrealized net (gain) loss from the mark to fair value of securities measured at fair value and related activities, flow through of inventory step-up, share-based compensation expense related to acquisition milestones, acquisition costs, loss on dilution due to Canopy’s issuance of additional stock, and other (gains) losses.

- (3) The Comparable Adjustment effective tax rate applied to each Comparable Adjustment amount is generally based upon the jurisdiction in which the adjustment was recognized. The benefit from income taxes effective tax rate applied to our equity in earnings (losses) of Canopy is generally based on the tax rates of the legal entities that hold our investment.
- (4) May not sum due to rounding as each item is computed independently. The comparable adjustments and comparable basis diluted net income per share are calculated on a fully dilutive basis.
- (5) See reconciliation of the applicable non-GAAP financial measures on page 12.
- (6) Effective tax rate is not considered a GAAP financial measure, for purposes of this reconciliation, we derived the reported GAAP measure based on GAAP results, which serves as the basis for the reconciliation to the comparable non-GAAP financial measure.

Free Cash Flow

Free cash flow, as defined in the reconciliation below, is considered a liquidity measure and is considered to provide useful information to investors about the amount of cash generated, which can then be used, after required debt service and dividend payments, for other general corporate purposes. A limitation of free cash flow is that it does not represent the total increase or decrease in the cash balance for the period. Free cash flow should be considered in addition to, not as a substitute for, or superior to, cash flow from operating activities prepared in accordance with GAAP.

| | Three Months Ended | |
|---|--------------------|-----------------|
| | May 31, 2020 | May 31, 2019 |
| Net cash provided by operating activities (GAAP) | \$ 686.5 | \$ 593.1 |
| Purchases of property, plant, and equipment | (144.2) | (155.7) |
| Free cash flow (Non-GAAP) | \$ 542.3 | \$ 437.4 |