# wine \& spirits 

Strategy \& Vision

Robert Hanson, President Wine \& Spirits

October 8, 2019

## FORWARD-LOOKING STATEMENTS








 that such results will occur or will occur on the timetables contemplated hereby.






 accounting elections or assertions or changes in accounting elections, assertions, or standards; changes in tax laws, tax rates, interest rates, and foreign exchange rates; the actions of competitors; and consumer preferences.











 revise the forward-looking information contained in this presentation, except as required by law. Accordingly, readers are cautioned not to place undue reliance on forward-looking information.

## USE OF NON-GAAP FINANCIAL MEASURES, DISCLAIMER AND CAUTION REGARDING OUTDATED MATERIAL


 comparable, organic, or constant currency basis.
 requirements. This presentation shall not constitute an offer to sell or the solicitation of an offer to buy the Company's notes under the commercial paper program. Unless otherwise indicated, the information presented is as of October 8, 2019. Thereafter, it should be considered historical and not subject to further update by the Company.

## TRANSFORMATIONAL WINE \& SPIRITS VISION AND STRATEGY



## WINE \& SPIRITS BUSINESS MANDATE

## TRANSFORMATION STRATEGY OBJECTIVES

- Pursue high Growth, high MARGIN OPPORTUNITIES, WITH A BIAS TOWARDS EXTENDING LARGE SHOULDER BRANDS + INNOVATION / VENTURES
- RAPIDLY ADDRESS CONSUMER TRENDS
- EVOLVE SUPPLY ChAIN / GO TO MARKET APPROACH TO DRIVE LEVERAGE THROUGHOUT THE P\&L


## REQUIRES FOCUSED EFFORT AGAINST

- ACTIVATING BEST IN CLASS PRICING AND REVENUE GROWTH MANAGEMENT CAPABILITIES
- FOCUSING ON DRIVING NET SALES VAlUE OVER VOLUME
- REDUCING COMPLEXITY IN SUPPLY CHAIN, AND DELIVERING BEST IN CLASS COGS
- CONtinuIng to drive operating efficiencies, INCLUDING IDENTIFYING OPPORTUNITIES TO DRIVE MORE LEVERAGE FROM SG\&A
- DUAL PATH BRAND PLANNING AND INNOVATION FOR FY21 AND FY22


## WINE \& SPIRITS TRANSFORMATION STRATEGY IS UNDERWAY

1. NET SALES: ON TRACK TO EXCEED MARKET GROWTH RATES IN IRI CHANNELS
2. GROSS PROFIT: IMPROVEMENT THROUGH END TO END SUPPLY CHAIN WORK AND REVENUE GROWTH MANAGEMENT
3. EBIT: ONGOING FOCUS ON SG\&A AND MARKETING EXPENSE OPPORTUNITIES

## EARLY SIGNS OF SUCCESS FROM NEW STRATEGY

Core Power Brand IRI Value Performance*


How are we achieving?

```
- FOCUSED EFFORT AGAINST POWER
    BRANDS HAS ALREADY GENERATED
    AN UPTICK IN CONSUMER TAKEAWAY:
    Q2 IRI $ SALES FOR POWER BRANDS
    +6% YEAR OVER YEAR
- DISTRIBUTION GAINS AND MEDIA UPLIFT ARE THE PRIMARY DRIVERS OF STRONG POWER BRAND PERFORMANCE
- CONSUMER RESEARCH INDICATES Power Brands have plenty of INNOVATION RUNWAY
```

We will pursue a relentlessly focused set of priorities:

- FOCUS ON GROWING SET OF 10 Key Power Brands:
- Kim Crawford
- Melomi
- Woodbridge
- SVEDKA VODKA
- Ruffino
- RMPS
- SIMI
- The Prisoner Wine Co.
- Robert Mondavi Winery
- High West Whiskey



## WINE INDUSTRY PROFIT POOLS: PRIORITY SEGMENT OPPORTUNITIES

Share \& Sales Change Per Focus Market Segment


## SPIRITS INDUSTRY PROFIT POOLS: PRIORITY SEGMENT OPPORTUNITIES

Share \& Sales Change Per Focus Market Segment


## WHERE WE'LL PLAY: PRIORITY SEGMENTS + CONSUMER TRENDS

| Priority | ENTS |  |
| :---: | :---: | :---: |
| Sizeable Today | Considered But Not a Priority <br> Luxury Champagne <br> Cognac <br> Scotch <br> Canadian Whisky | Act Immediately <br> Super - Ultra Premium Chardonnay/Cabernet Sauvignon, Super / Ultra Premium CA Bubbles Luxury Pinot Grigio Italy <br> Premium Vodka + Tequila Premium+ Whisky, RTD |
| Profit Pool Opportunity <br> Emerging | Monitor <br> Oregon <br> Prem Glass A/O Red Italy Super Prem Prosecco <br> American Single Malt American Brandy Rum | Explore Options <br> Super Luxury Chardonnay <br> Super - Ultra Premium French Rose Premium CA Rose <br> Gin, Mezcal, Aperitifs |
|  |  |  |

## FIVE KEY CAPABILITIES ESSENTIAL TO STRATEGY EXECUTION

|  | 1 | 2 | (3) | (4) | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Integrated Planning | End-to-End Supply Chain | Revenue Growth <br> Management | CATEGORY-LEADING Brand Management | CATEGORY-LEADING Growth Pipeline |
|  | ALIGN KEY PLANNING PROCESSES AND IMPROVE INTEGRATED PERFORMANCE MANAGEMENT | BUILD SUPPLY CHAIN CAPABILITIES TO SUPPORT MARGIN EXPANSION AND AGILITY | IMPROVE REVENUE GROWTH MANAGEMENT CAPABILITY | Strengthen CONNECTIVE TISSUE BETWEEN SALES, MARKETING AND OPERATIONS | LAUNCH REPEATABLE CROSS-FUNCTIONAL PROCESS AND TACTICS TO CONTINUOUSLY FILL GROWTH PIPELINE |

## SUSTAIN MID-SINGLE DIGIT NET SALES GROWTH

## MEDIUM TERM ESTIMATED NET SALES

## GROWTH CONTRIBUTION




# OUR WINE \& SPIRITS BUSINESS 

CONSUMERS trading up POWERFUL PREMIUM brands STRONG INNOVATION pipeline STEADY EVOLUTION TO higher-end

# wine \& spirits 

## Operations

Transformation
Sam Glaetzer, SVP Operations

## our mission is quality driven operations

## Significant progress last 3 years



$>100$ Medals awarded this year, 45 Gold \& Double Gold<br>$\sim \$ 20 M$ Production site savings<br>$\sim 4 x$ GP/9L Highest and best use of grapes<br>$\sim \$ 80 M$ Cooperage Capex Reduction Strategy<br>...and the best people in the industry!

## leading our business transformation



## adapting to the changing consumer



## marching toward ~50\% Gross Maugin

## Core Strengths Today



## SAFETY

Take care of our people and product in the field, on the floor and in the lab

## QUALITY

Consistently produce great brands consumers love from
best-in-class vineyards and
suppliers

## CUSTOMER SERVICE

Put the customer first and
leverage our agility for win/win quality, service and cost

## FUTURE STATE

Premium, more agile production
Culture of solving for 'on time and to service level', with a margin-first orientation
Data-rich environment and ability to quickly identify issues
Leaner. More productive inventory policy
Collaborative, consumer-led approach
Proactive, agile sourcing and production strategy
Aligned, coordinated network that more fully leverages scale
Complexity managed via a 'menu of options'

## DRIVING margin expansion \& agility

## HOW WE'LL ACCOMPLISH IT

Approach Design Based on Value, Ensure Growth Enabling Supply,
Advance Efficiencies to Maximize Production, Secure Adaptive Short-Run Production


## WINE \& SPIRITS operations

 SIGNIFICANT WINS THROUGH quality OPERATIONSTRANSFORMING OUR NETWORK TO DELIVER ON margin improvement LEADING WITH THE COnsumer STRONG TEAM TO DELIVER BEST IN CLASS OPERATIONS

# wine \& spirits 

Finance
Transformation
Lisa Schnorr, SVP Finance

## WINE \& SPIRTS GOALMID-SINGLEDIGा net sales growth



## WINE \& SPRTIS GOAL ~30\% operating margin



## WINE \& SPIRTS C ajoex

## \$125M - \$130M AVERAGE LASt 3 YEARS

## FUTURE FOCUS AREAS:

- EXPANSION TO SUPPORT GROWTH WITH FOCUS ON ITALY, NEW ZEALAND, AND SVEDKA
- High growth categories including cans \& tetras
- EXPANSION OF SUCCESSFUL BARREL AGED PROGRAM
- UpGRADE OF TAStING ROOM \& HOSPITALITY EXPERIENCES


## WINE \& SPIRITS TARGETS

 MID-SINGLE DIGIT NET SALES growth ~50\% gross margin -30\% operating margin
# wine \& spirits 

## Marketing <br> Transformation

Jim Sabia, Chief Marketing Officer


## MARKETING PRINCIPLES TO DRIVE GROWTH

## - Increase Consumer Demand

(8) Meaningful and relevant brand propositions (8) Utilize Marketing and Shopper Analytics
? Insight driven Innovation

# WINE SHOPPERS MORE LIKELY TO SHOP \& PURCHASE FROM DISPLAYS, BUT THE majority of shopping happens in aisle 

WINE PURCHASING BY LOCATION*
84\%



Source: Envirosell; CBI Custom TBA P2P Study, 2018


## SPIRITS

11\%
shopped displays
6\%
purchased
*note: locations are not mutually exclusive (e.g. cooler can be in aisle)

## SIGNIFICANT UPSIDE AT SHELF IDENTIFIED TO GRAB SHOPPER'S ATTENTION AND STRENGTHEN BRAND PULL

|  | \% change in Volume Sales Rate National Grocery (TUS Food) |  |  | \% change in Volume Sales Rate CA Grocery (CA Food) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Product | 1 Facing $\rightarrow$ <br> 2 Facings | $\begin{gathered} 2 \text { Facings } \rightarrow \\ 3 \text { Facings } \end{gathered}$ | 3 Facings $\rightarrow$ 4 Facings | 1 Facing $\rightarrow$ <br> 2 Facings | 2 Facings $\rightarrow$ 3 Facings | 3 Facings $\rightarrow$ 4 Facings |
| Meiomi Pinot Noir 750 ml | 2\% | 23\% | 53\% | 22\% | 17\% | 100\%+ |
| Kim Crawford Sauv. Blanc 750ml | 2\% | 13\% | 2\% | 69\% | 41\% | 3\% |
| Woodbridge Chardonnay 1.5L | 3\% | 12\% | 2\% | 85\% | 13\% | 87\% |
| Ruffino Prosecco 750 ml | 9\% | 15\% | 49\% | 38\% | 37\% | 62\% |

## CBI'S NEW WINE PORTFOLIO DESERVES MORE SPACE AS SALES \& VELOCITY OUTPERFORM KEY COMPETITIVE SUPPLIERS



## WINE \& SPIRITS POWER BRANDS



## 2019 IS OUR BIGGEST CIMPAIGN INUESTMENT EIER



## NEW "FROM ONE FOR ALl" CAMPAIGN CELEBRATES ROBERT MONDAVI

- Driving awareness and consideration through new game-changing creative
- :60, :30, and :15 TV spots
- NEW digital and social creative assets
- TV started June 17, 2019
- 17 networks total, with 10 NEW networks for FY20
- High visibility with advertising during live sports on ESPN and NFL network for the FIRST TIME EVER!

| $\begin{aligned} & \text { FY20 MEDIA } \\ & \text { PLAN } \end{aligned}$ | JUNE | JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 4th |  | LBR |  | тНX |  |
| NATIONAL CABLE |  |  |  | TV | TV | TV |  |
| DIGITAL | AWARENESS DIGITAL |  |  |  |  |  |  |
| SOCIAL | PAID SOCIAL |  |  |  |  |  |  |
| NFL SOCIAL |  |  |  | NFL SOCIAL |  |  |  |


social for


## ADDRESSIITG GOISUMER NEEDS WITH GRAIB \& EO OPTIONS

## OPPORTUNITY

Expand Woodbridge to reach a new consumer with a convenient, portable, and easy to open package

- Small-sizes wine category is premiumizing, up +64\% in dollar sales growth vs year ago*
- Total size of category is $\$ \mathbf{1 8 7 M}$ and $\mathbf{+ 1 5 \%}$ in L52W
- Available in 4 varietals, with Rose launching in February 2020



## NEW SEGMENT OPPORTUNITIES TO GROW IA PENETRATION

## OPPORTUNITY

Expand Woodbridge to fill gap at Premium price (\$7.99) point and launch in competitive Spirits Barrel-Aged Category

- Bourbon barrel-aged wines continue to gain traction, with this new category DOUBLING in size year over year*
- Woodbridge is the FIRST POPULAR BRAND to launch in this segment
- Top competitors are growing DOUBLE DIGITS
- Launching in 3 varietals in 750 ml format only
- Bourbon Barrel-Aged Cabernet Sauvignon
- Rum Barrel-Aged Chardonnay
- Bourbon Barrel-Aged Red Blend
- Shipping January 2020



## DRIUNE RELAUNGE WITHEW STRAIEHC PARTNERSUIP

ON SITE ACTIVATION
RETAIL \& ON-PREMISE
TV \& DIGITAL
CONSUMER SWEEPSTAKES

## OFFICIAL WINE OF MAJOR

 LEAGUE BASEBALL

DYNAMIC MASS DISPLAY \& OWN ON-PREMISE


BIGGEST INVESTMENT EVER
in new advertising, generating 1 BILLION+ TARGETED MEDIA IMPRESSIONS


## FTri



WIN AN UNFORGETTABLE BASEBALL EXPERIENCE


- ALl STAR GAME (0) 2020


## WORLDSERIES

- vorton


## FOCUS OF SALE: UNRIVALED TASTE

NEW PLATFORM: FLAVOR FORWARD

## FLAVOR FORWARD ISN'T JUST A TAGLINE

It's a point of view about our purpose and how wine should be made.

Meiomi ${ }^{\text {is }}$ an inimitable wine experience-the flavors of California are all here.

The earthy undertones of Sonoma. The dark fruit intensity of Monterey. The velvet body of Santa Barbara.

It's made like no other for a taste like no other.

## NEW ADVERTISING CAMPAIGN IS BIGGEST INVESTMENT TO DATE

## FIRST EVER IV ADVERTISIIG



## ,

## DELIVERNG OVER 4OOMM

 TAREEEED IMPRESSONSin high-profile national cable with prime time TV


TV launching
November 4, 2019 for biggest wine selling season



## EXISTING AWARENESS GAP COMBINED WITH HIGH BRAND LOYALTY PROVIDES SIGNIFICANT OPPORTUNITYFOR KIMCRAWFORD

Aided Awareness vs. Kendall Jackson Vintners Reserve ${ }^{1}$


Loyalty Metrics: Buy Rate \& Repeat by Brand ${ }^{2}$

| $\%$ | Trips/ <br> Buyer | \$/Trip | \$/Buyer | Repeat |
| :---: | :---: | :---: | :---: | :---: |
| Kim Crawford | 6.7 | $\$ 23.1$ | $\$ 154.5$ | $68.3 \%$ |
| KJVR | 5.4 | $\$ 21.1$ | $\$ 113.1$ | $65.3 \%$ |
| Josh Cellars | 4.7 | $\$ 17.7$ | $\$ 83.5$ | $50.2 \%$ |

ADVERTISING CAMPAIGN ELEVATES KIM CRAWFORD TO NEW HEIGHTS AND WINS WITH CONSUMERS


Introducing

## KIMCRAWFORD

## CANS

## THE OPPORTUNITY:

Drive trial and extend usage occasions of Kim Crawford Sauvignon Blanc and Rosé

## PRICING:

\$12.99 Suggested Retail Price (2-pack)

## TIMING:

Sauvignon Blanc shipping now,
Rosé shipping January


## SIMI ON TRACK FOR A FULL REBRANDING IN SPRING FY21

## CONSUMER INSIGHTS:

- Deep foundational research complete


## PACKAGING RENOVATION:

- Re-design underway, partnering with Trinity Brand Group
- Ship timing: March FY21


## BRAND STRATEGY \& NEW CREATIVE:

- Focus of Sale \& digital creative in development, partnering with Venables Bell
- Production: Jan FY20
- New Advertising Launch: Spring FY21


## NEW RESERVE TIER:

- Capitalize on premiumization trends
- Fill Chardonnay whitespace opportunity
- Drive SIMI brand quality halo


## 360º PROGRAMMING TO SUPPORT SIMI RELAUNCH



## INTRODUCING SIMI REBEL GASK

- A tribute to our rebellious winemaking history
- When Prohibition swept the nation, SIMI persevered
- By aging in Rye barrels, we impart spicy, rich flavors and a hint of our history of rebellion

RED WINE BLEND

Pricing: SRP \$21.99

## THE RUFFINO PRIORITY PIE

\#-PRIORITY SPARKLING AGGRESSIVELY GROW Fastest Growing Tier \& Category

\#2 PRIORITY
core white
\#2 PRIORITY
cORE WHITE
GROW
Volume Driver


\#3 PRIORITY
CORE RED
MAINTAIN
Highly Profitable Flagship SKUs


TRU (2\% Vol)
GROW
Modus \&
Greppone Mazzi

RUFFINO LIKE YOU'VE NEVER SEEN IT BEFORE
NEW CREATIVE Launching Spring FY21

## MARKETING OBJECTIVE:

- Increase HH penetration among wine drinkers 21-44


## CONSUMER TARGET:

- 'Life Embracers' who want to stride into life on their own terms
- Multi-cultural with some college education, A21-44, HHI \$75K+


## CONSUMER INSIGHT:

- I don't want to be told how to live or stick to a rigid plan


## BRAND ROLE:

- Brimming with Italian spontaneity, warmth and passion


Mood board imagery only - not final creative

FOCUS OF SALE:
Embracing The Joys of Life



BREAKTHROUGH POS TO DRIVE CONSIDERATION AT POINT OF PURCHASE THOUGHOUT THE YEAR
execute seasonal programming to get on the floor


RUFFINO

## The Tiuoner Wino Company

## Ambitions to becoming the \#1 Luxury+ Wine Brand:

- Increase household penetration and drive volume for TPWC via continued Super Luxury growth
- Enhance awareness and distribution of secondary skus: Cuttings, Eternally Silenced, The Snitch, Saldo
- Improve pricing of The Prisoner Red Blend large formats
- Launch Luxury Tier with Unshackled




## WINNING WITH ETERNALLY SILENCED

- Pinot Noir launched July 1, 2019
- Line-priced with The Prisoner Red Wine (\$55 target)
- Strong consumer facing support to drive awareness and consideration
- Full page print advertisement in August Wine Spectator
- September Public Relations launch party in New York City
- Digital media on Esquire, Fast Company, GQ, Facebook, Instagram
- Strong initial pull with a fairly-balanced channel mix


IN-STORE PROMOTIONS


PUBLIC RELATIONS
WineSpectator
Wine inthuslast
JAMESSUCKLING. COMP
vincus

## $\sqrt{3}+2$



FOOD \& WINE
Sanfrancisco
luxe.


FOOD \&WINE classic in aspen

BOTTLEROCK
EXPERIENTIAL MARKETING

Robert Mondavi Winery Reinvented

- Continue making strides on pricing increases
- Execute account segmentation and close distribution gaps
- Modernized brand architecture
- Updated brand strategy
- New communications platform





## DRIVE THE GORE 4

$2+2$ approach. Start with Double Rye! + American Prairie Bourbon, expand to Core 4


## CETERAGETHEMNITED



## MUIT-TOUGIPONTT PLAN TO BUILD BRAND AWHRENESS



# BRING YOUR OWN SPIRIT MEDIA INVESTMENT <br> GENERATING +1 BILLION IMPRESSIONS 

(2) es worteng

- 3X FASTER than the category
- \#2 TOP DOLLAR growth
- \#2 TOP VOLUME growth
- \#2 FASTEST GROWING VELOCITY 80P


3 NEW FLAVORS TAPPING INTO THE WELLNESS TREND

NATIONAL SHIP DATE: MARCH 2020

POS SHIP DATE: FEB 2020

SIZING/PRICING:
\$11.99 per 750mL
\$15.99 per 1L
(in line with flavors)



## $\gamma^{*}$ <br> Constellation Brands

## APPENDIX

## COMPARABLE MEASURES (NON-GAAP)

Comparable measures are provided because management uses this information in evaluating the results of the core operations of the Company and/or internal goal setting. In addition, the Company believes this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance. As such, the following items, when appropriate, are excluded from comparable results:

## Acquisitions, Divestitures, and Related Costs

Acquisitions, divestitures, and related costs includes transaction and associated costs in connection with pending and completed acquisitions, investments, and divestitures. In addition, in connection with acquisitions, the allocation of purchase price in excess of book value for certain inventory on hand at the date of acquisition is referred to as inventory step-up. Inventory step-up represents an assumed manufacturing profit attributable to the acquired company prior to acquisition. For inventory produced and sold after the acquisition date, the related manufacturer's profit accrues to the Company.

## Restructuring and Other Strategic Business Development Costs

Restructuring and other strategic business development costs consist primarily of costs recognized by the Company in connection with certain activities which are intended to simplify, streamline, or increase efficiencies. These costs include restructuring charges, such as employee termination benefit costs, contract termination costs, costs to consolidate or close facilities and relocate employees, and other costs which are not reflective of the core operations of the Company related to strategic business development initiatives.

## COMPARABLE MEASURES (NON-GAAP)

## Other

Other includes items that are not specifically related to acquisitions and divestitures or restructuring and other strategic business development costs (e.g. unrealized net (gain) loss on securities measured at fair value, loss on extinguishment of debt, impairment of assets, loss on contract termination, and net (gain) loss from the mark to fair value of undesignated commodity derivative contracts prior to settlement).

Comparable Basis Earnings before Interest and Taxes ("Comparable Basis EBIT"), as used by the Company, means operating income plus equity in earnings (loss) of equity method investees, both on a comparable basis. Comparable Basis EBIT is considered a performance measure and the Company considers operating income the most comparable GAAP measure. Comparable Basis EBIT is used by management in evaluating the results of the core operations of the Company including, the results of its equity method investments. In addition, the Company believes this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance.

The Company has disclosed its debt to Earnings before Interest, Taxes, Depreciation, and Amortization ("EBITDA") ratio and net debt to EBITDA ratio. These are non-GAAP financial measures that management believes are of interest to investors and lenders in relation to the Company's overall capital structure and its ability to borrow additional funds. The Company considers EBITDA a measure of liquidity and considers net cash provided by operating activities the most comparable GAAP measure.

Free cash flow as used by the Company means the Company's net cash flow from operating activities prepared in accordance with GAAP less capital expenditures for property, plant, and equipment. Free cash flow is considered a liquidity measure and provides useful information to investors about the amount of cash generated, which can then be used, after required debt service and dividend payments, for other general corporate purposes. A limitation of free cash flow is that it does not represent the total increase or decrease in the cash balance for the period. Free cash flow should be considered in addition to, not as a substitute for, or superior to, cash flow from operating activities prepared in accordance with GAAP.

REPORTED STATEMENT OF OPERATIONS (GAAP) (AS ADJUSTED $\left.{ }^{(1)}\right)$

I) Effective March 1,2018 , we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Accordingly, financial information for fiscal year 2017 and the interim and annual periods of fiscal year 2018 presented herein has been adjusted to reflect the adoption of this amended guidance. Annual and interim periods prior to fiscal year 2017, including interim periods for fiscal year 2017, have not been adjusted to reflect the adoption of this amended guidance as the impact is not deemed material.
(2) Includes impairment of intangible assets of $\$ 46.0$ million and $\$ 86.8$ million for the years ended February 28,2017 , and February 28,2018 , respectively.

RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS ADJUSTED $\left.{ }^{(1)}\right)$

|  |  | Fiscal |  | Fiscal Year |  | First Quarter |  | Second Quarter |  | Third Quarter |  | Fourth Quarter |  | Fiscal Year |  | First Quarter | Second Quarter |  | Fiscal Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2017 |  | 2018 |  | 2019 |  | 2019 |  | 2019 |  | 2019 |  | 2019 |  | 2020 | 2020 |  | 2020 |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Net Sales | \$ | 7,321.1 | \$ | 7,580.3 | \$ | 2,047.1 \$ | \$ | 2,299.1 \$ |  | 1,972.6 | \$ | 1,797.2 \$ | \$ | 8,116.0 |  | 2,097.2 | \$ 2,344.0 |  | 4,441.2 |
| Comparable Net Sales | \$ | 7,321.1 | \$ | 7,580.3 | \$ | 2,047.1 \$ | \$ | 2,299.1 \$ | \$ | 1,972.6 | \$ | 1,797.2 | \$ | 8,116.0 | \$ | 2,097.2 | \$ 2,344.0 |  | 4,441.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Product Sold |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Cost of Product Sold | \$ | $(3,802.1)$ | \$ | $(3,767.8)$ | \$ | (998.5) \$ | \$ | $(1,130.9)$ \$ | \$ | $(1,002.6) \$$ | \$ | (903.7) \$ | \$ | $(4,035.7)$ | \$ | $(1,068.5)$ | \$ (1,158.1) |  | $(2,226.6)$ |
| Acquisitions, Divestitures, and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | 20.1 |  | 18.7 |  | 0.6 |  | 0.8 |  | 2.2 |  | 1.3 |  | 4.9 |  | 0.4 | 0.8 |  | 1.2 |
| Favorable Interim Supply Agreement |  | 2.2 |  | - |  | - |  | - |  | - |  |  |  | - |  | - | - |  | - |
| Total Acquisitions, Divestitures, and Related Costs |  | 22.3 |  | 18.7 |  | 0.6 |  | 0.8 |  | 2.2 |  | 1.3 |  | 4.9 |  | 0.4 | 0.8 |  | 1.2 |
| Restructuring and Other Strategic Business Development Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accelerated Depreciation |  | - |  | - |  | 3.4 |  | 1.6 |  | 1.5 |  | 2.4 |  | 8.9 |  | 3.5 | 1.8 |  | 5.3 |
| Restructuring and Other Strategic Business Development Costs |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 44.5 | 18.0 |  | 62.5 |
| Total Restructuring and Other Strategic Business Development Costs |  | - |  | - |  | 3.4 |  | 1.6 |  | 1.5 |  | 2.4 |  | 8.9 |  | 48.0 | 19.8 |  | 67.8 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Undesignated Commodity Swap Contracts |  | (16.3) |  | (7.4) |  | (15.4) |  | 5.8 |  | 14.7 |  | (6.9) |  | (1.8) |  | (15.9) | (10.9) |  | (26.8) |
| Settlements of Undesignated Commodity Swap Contracts |  | (23.4) |  | (2.3) |  | 1.5 |  | 3.6 |  | 2.2 |  | 1.3 |  | 8.6 |  | 30.0 | 18.4 |  | 48.4 |
| (Recovery of) Loss on Inventory Write-Down |  | - |  | 19.1 |  | 1.5 |  | - |  | 1.3 |  | 0.5 |  | 3.3 |  | - | (8.6) |  | (8.6) |
| Adverse Supply Contracts |  | - |  | - |  | - |  | - |  | - |  | 6.0 |  | 6.0 |  | - | - |  | - |
| Total Other |  | (39.7) |  | 9.4 |  | (12.4) |  | 9.4 |  | 18.2 |  | 0.9 |  | 16.1 |  | 14.1 | (1.1) |  | 13.0 |
| Comparable Cost of Product Sold | \$ | $(3,819.5)$ | \$ | (3,739.7) | \$ | $(1,006.9)$ \$ | \$ | (1,119.1) \$ | \$ | (980.7) | \$ | (899.1) \$ | \$ | (4,005.8) | \$ | (1,006.0) \$ | \$ (1,138.6) |  | (2,144.6) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Gross Profit | \$ | 3,519.0 | \$ | 3,812.5 | \$ | 1,048.6 \$ | \$ | 1,168.2 \$ | \$ | 970.0 | \$ | 893.5 \$ | \$ | 4,080.3 | \$ | 1,028.7 | \$ 1,185.9 | \$ | 2,214.6 |
| Acquisitions, Divestitures, and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | 20.1 |  | 18.7 |  | 0.6 |  | 0.8 |  | 2.2 |  | 1.3 |  | 4.9 |  | 0.4 | 0.8 |  | 1.2 |
| Favorable Interim Supply Agreement |  | 2.2 |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - |  | - |
| Total Acquisitions, Divestitures, and Related Costs |  | 22.3 |  | 18.7 |  | 0.6 |  | 0.8 |  | 2.2 |  | 1.3 |  | 4.9 |  | 0.4 | 0.8 |  | 1.2 |
| Restructuring and Other Strategic Business Development Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accelerated Depreciation |  | - |  | - |  | 3.4 |  | 1.6 |  | 1.5 |  | 2.4 |  | 8.9 |  | 3.5 | 1.8 |  | 5.3 |
| Restructuring and Other Strategic Business Development Costs |  | - |  | - |  | - |  | - |  | - |  |  |  | - |  | 44.5 | 18.0 |  | 62.5 |
| Total Restructuring and Other Strategic Business Development Costs |  | - |  | - |  | 3.4 |  | 1.6 |  | 1.5 |  | 2.4 |  | 8.9 |  | 48.0 | 19.8 |  | 67.8 |



RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS ADJUSTED (1))

|  | Fiscal Year 2017 |  | Fiscal Year 2018 |  | First Quarter |  | Second Quarter |  | Third Quarter |  | Fourth Quarter |  | Fiscal Year |  | First Quarter |  | Second Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2019 |  | 2019 |  | 2019 |  | 2019 |  | 2019 |  | 2020 |  | 2020 |  | 2020 |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income (Loss) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Operating Income (Loss) | \$ | 2,389.0 |  |  | \$ | 2,279.8 | \$ | 625.4 | \$ | 765.0 | \$ | 556.5 | \$ | 465.3 | \$ | 2,412.2 | \$ | 622.7 | \$ | 719.5 | \$ | 1,342.2 |
| Acquisitions, Divestitures, and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | 20.1 |  | 18.7 |  | 0.6 |  | 0.8 |  | 2.2 |  | 1.3 |  | 4.9 |  | 0.4 |  | 0.8 |  | 1.2 |
| Favorable Interim Supply Agreement |  | 2.2 |  | - |  | - |  | - |  | - |  |  |  | - |  | - |  | - |  | - |
| Transaction, Integration, and Other Acquisition-Related Costs ${ }^{(2)}$ |  | 14.2 |  | 8.1 |  | - |  | 1.0 |  | 8.1 |  | 1.1 |  | 10.2 |  | 2.3 |  | 3.2 |  | 5.5 |
| Costs Associated with Sale of the Canadian Wine Business and Related Activities |  | 20.4 |  | 3.2 |  | - |  | - |  | - |  |  |  | - |  | - |  | - |  | - |
| Net Loss on Foreign Currency Contracts Associated with Acquisition of Investment |  |  |  | - |  | - |  | 7.1 |  | 25.5 |  |  |  | 32.6 |  | - |  | - |  |  |
| Selling, General, and Administrative Expenses, Other |  |  |  | - |  | - |  | (8.5) |  | (0.2) |  |  |  | (8.7) |  | (11.5) |  | - |  | (11.5) |
| Gain on Sale of Business |  | (262.4) |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures, and Related Costs |  | (205.5) |  | 30.0 |  | 0.6 |  | 0.4 |  | 35.6 |  | 2.4 |  | 39.0 |  | (8.8) |  | 4.0 |  | (4.8) |
| Restructuring and Other Strategic Business Development Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accelerated Depreciation |  | - |  | - |  | 3.4 |  | 1.6 |  | 1.5 |  | 2.4 |  | 8.9 |  | 3.5 |  | 1.8 |  | 5.3 |
| Restructuring and Other Strategic Business Development Costs |  | 0.9 |  | 14.0 |  | 4.3 |  | 4.3 |  | 2.3 |  | 6.2 |  | 17.1 |  | 68.1 |  | 44.5 |  | 112.6 |
| Total Restructuring and Other Strategic Business Development Costs |  | 0.9 |  | 14.0 |  | 7.7 |  | 5.9 |  | 3.8 |  | 8.6 |  | 26.0 |  | 71.6 |  | 46.3 |  | 117.9 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Undesignated Commodity Swap Contracts |  | (16.3) |  | (7.4) |  | (15.4) |  | 5.8 |  | 14.7 |  | (6.9) |  | (1.8) |  | (15.9) |  | (10.9) |  | (26.8) |
| Settlements of Undesignated Commodity Swap Contracts |  | (23.4) |  | (2.3) |  | 1.5 |  | 3.6 |  | 2.2 |  | 1.3 |  | 8.6 |  | 30.0 |  | 18.4 |  | 48.4 |
| (Recovery of) Loss on Inventory Write-Down |  | - |  | 19.1 |  | 1.5 |  | - |  | 1.3 |  | 0.5 |  | 3.3 |  | - |  | (8.6) |  | (8.6) |
| Adverse Supply Contracts |  | - |  | - |  | - |  | - |  | - |  | 6.0 |  | 6.0 |  | - |  | - |  | - |
| Impairment of Goodwill and Intangible Assets |  | 37.6 |  | 86.8 |  | - |  | - |  | - |  | 108.0 |  | 108.0 |  | - |  | 11.0 |  | 11.0 |
| Deferred Compensation |  | - |  |  |  | 16.3 |  | - |  | - |  |  |  | 16.3 |  | - |  | - |  |  |
| Loss on Contract Termination |  | - |  | 59.0 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Selling, General, and Administrative Expenses, Other |  | 2.6 |  | (10.5) |  | - |  | - |  | (2.2) |  | 0.8 |  | (1.4) |  | (1.9) |  | 12.3 |  | 10.4 |
| Total Other |  | 0.5 |  | 144.7 |  | 3.9 |  | 9.4 |  | 16.0 |  | 109.7 |  | 139.0 |  | 12.2 |  | 22.2 |  | 34.4 |
| Comparable Operating Income (Loss) | \$ | 2,184.9 | \$ | 2,468.5 | \$ | 637.6 | \$ | 780.7 | \$ | 611.9 | \$ | 586.0 | \$ | 2,616.2 | \$ | 697.7 | \$ | 792.0 | \$ | 1,489.7 |

RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS ADJUSTED (ו))

|  | Fiscal Year 2017 |  | Fiscal Year 2018 |  |  | First Quarter | Second Quarter |  | Third Quarter |  | Fourth Quarter |  | Fiscal Year |  | First Quarter |  | Second Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2019 |  | 2019 |  | 2019 |  | 2019 |  | 2019 |  | 2020 |  | 2020 |  | 2020 |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Income (Loss) from Unconsolidated Investments |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Income (Loss) from Unconsolidated Investments | \$ | 27.3 |  |  | \$ | 487.2 |  | \$ 364.4 | \$ | 688.4 | \$ | (134.6) | \$ | 1,183.4 | \$ | 2,101.6 | \$ | (930.6) | \$ | $(1,324.7)$ | \$ | $(2,255.3)$ |
| Acquisitions, Divestitures, and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Sale of Unconsolidated Investment |  | - |  | - |  | (101.4) |  | 1.6 |  | - |  | - |  | (99.8) |  | - |  | - |  | - |
| Canopy Related Comparable Adjustments |  | - |  | - |  | - |  | - |  | - |  | 3.9 |  | 3.9 |  | 9.3 |  | 9.7 |  | 19.0 |
| Transaction, Integration, and Other Acquisition-Related Costs |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures, and Related Costs |  | - |  | - |  | (101.4) |  | 1.6 |  | - |  | 3.9 |  | (95.9) |  | 9.3 |  | 9.7 |  | 19.0 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Unrealized Net (Gain) Loss on Securities Measured at Fair Value |  | - |  | (464.3) |  | (258.3) |  | (692.1) |  | 163.9 |  | $(1,184.7)$ |  | (1,971.2) |  | 827.5 |  | 839.1 |  | 1,666.6 |
| Canopy Equity (Earnings) Losses and Related Activities Comparable Adjustments |  | - |  | - |  |  |  | - |  | - |  | (6.5) |  | (6.5) |  | 42.3 |  | 407.1 |  | 449.4 |
| Unconsolidated Investments, Other |  | 1.7 |  | 11.7 |  | - |  | - |  | - |  | (11.3) |  | (11.3) |  | - |  | 12.9 |  | 12.9 |
| Total Other |  | 1.7 |  | (452.6) |  | (258.3) |  | (692.1) |  | 163.9 |  | $(1,202.5)$ |  | $(1,989.0)$ |  | 869.8 |  | 1,259.1 |  | 2,128.9 |
| Comparable Income (Loss) from Unconsolidated Investments | \$ | 29.0 | \$ | 34.6 | \$ | \$ 4.7 | \$ | (2.1) | \$ | 29.3 | \$ | (15.2) | \$ | 16.7 | \$ | (51.5) | \$ | (55.9) | \$ | (107.4) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest Expense |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Interest Expense | \$ | (333.3) | \$ | (332.0) | \$ | \$ (87.8) | \$ | (88.0) | \$ | (72.8) | \$ | (118.5) | \$ | (367.1) | \$ | (114.6) | \$ | (111.6) | \$ | (226.2) |
| Acquisitions, Divestitures, and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Gain on Interest Rate Swap Contracts Associated with Debt Financing of Investment |  | - |  | - |  | - |  | (2.6) |  | (32.4) |  | - |  | (35.0) |  | - |  | - |  | - |
| Interest Expense, Other |  | - |  | - |  | - |  | 2.8 |  | 12.1 |  | - |  | 14.9 |  | - |  | - |  | - |
| Total Acquisitions, Divestitures, and Related Costs |  | - |  | - |  | - |  | 0.2 |  | (20.3) |  | - |  | (20.1) |  | - |  | - |  | - |
| Comparable Interest Expense | \$ | (333.3) | \$ | (332.0) | \$ | \$ (87.8) | \$ | (87.8) | \$ | (93.1) | \$ | (118.5) | \$ | (387.2) | \$ | (114.6) | \$ | (111.6) | \$ | (226.2) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loss on Extinguishment of Debt |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Loss on Extinguishment of Debt | \$ | - | \$ | (97.0) | \$ | \$ | \$ | - - | \$ | (1.7) | \$ | - | \$ | (1.7) | \$ | - | \$ | (2.4) | \$ | (2.4) |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loss on Extinguishment of Debt |  | - |  | 97.0 |  | - |  | - |  | 1.7 |  | - |  | 1.7 |  | - |  | 2.4 |  | 2.4 |
| Total Other |  | - |  | 97.0 |  | - |  | - |  | 1.7 |  | - |  | 1.7 |  | - |  | 2.4 |  | 2.4 |
| Comparable Loss on Extinguishment of Debt | \$ | - | \$ | - | \$ | \$ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS ADJUSTED $\left.{ }^{(1)}\right)$


## RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS ADJUSTED (1)

(in millions, except per share data)
Net (Income) Loss Attributable to Noncontrolling Interests Reported Net (Income) Loss Attributable to Noncontrolling Interests

- Income (Loss) Attributable to CB

Reported Net Income (Loss) Attributable to CBI
Acquisitions, Divestitures, and Related Costs
Inventory Step-Up
Favorable interim Supply Agreement
Tansaction, Integration, and Other Acquisition-Related Costs
Costs Associated with Sale of the Canadian Wine Business and Related Activities Net Loss on Foreign Currency Contracts Associated with Acquisition of Investmen Selling, General, and Administrative Expenses, Other Gain on Sale of Business
Net (Gain) Loss on Sale of Unconsolidated Investmen
Canopy Related Comparable Adjustments
Net Gain on Interest Rate Swap Contracts Associated with Debt Financing of Investment Interest Expense, Other
Income Tax (Provision) Benefit, Other
Net (Income) Loss Attributable to Noncontrolling Interests, Other
Total Acquisitions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs Accelerated Depreciation
Restructuring and Other Strategic Business Development Costs Total Restructuring and Other Strategic Business Development Costs Other
Net (Gain) Loss on Undesignated Commodity Swap Contracts
Settlements of Undesignated Commodity Swap Contracts
(Recovery of Loss on Inventory Write-Down
Adverse Supply Contracts
Impairment of Goodwill and Intangible Assets
Deferred Compensation
Loss on Contract Termination
Selling, General, and Administrative Expenses, Other
Unrealized Net (Gain) Loss on Securities Measured at Fair Value
Canopy Equity (Eamings) Losses and Related Activities Comparable Adjustments
Unconsolidated Investments, Other
Loss on Extinguishment of Debt
Tax Benefit Related to the Tax Cuts and Jobs Act
Income Tax (Provision) Beneft, Other
Income Tax
Total Other
Comparable Net Income (Loss) Attributable to CBI


## RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS ADJUSTED (1)

## (in millions, except per share data) Diluted Net Income (Loss) Per Common Share Attributable to CBI Diluted Ne Diluted Net Income (Loss) Per Common Share Attributable to CBI

 Acquistions, Divestitures, and Related CostsInventory Step-Up
Transaction, Integration, and Other Acquisition-Related Costs
Costs Associated with Sale of the Canadian Wine Business and Related Activities Net Loss on Foreign Currency Contracts Associated with Acquisition of Investment Selling, General, and Administrative Expenses, Other Gain on Sale of Business
Net (Gain) Loss on Sale of Unconsolidated Investment
Canopy Related Comparable Adjustments
Net Gain on Interest Rate Swap Contracts Associated with Debt Financing of Investment interest Expense, Other
Income Tax (Prousion) Beneft, Other
Net (Income) Loss A Atributable to Noncontrolling Interests, Other Total Acquisitions, Divestitures, and Related Costs ${ }^{(3)}$
Restructuring and Other Strategic Business Development Costs Accelerated Depreciation
Restructuring and Other Stra
Other
Net (Gain) Loss on Undesignated Commodity Swap Contract
Settlements of Undesignated Commodity Swap Contracts
(Recovery of Loss on Inventory Write-Down
Adverse Supply Contracts
inpal
Deferred Compensation
Selling, Genera, and Administrative Expenses, Other
Unrealized Net (Gain) Loss on Securities Measured at Fair Value
Canopy Equity (Eannings) Losses and Related Activities Comparable Adjustments
Unconsolidated Investments, Other
Tax Benefit Related to the Tax Cuts and Jobs Act
Income Tax (Provision) Benefit, Other
fotal Other ${ }^{(3)}$
Diluted weighted average common shares outstanding

| $\begin{gathered} \text { Fiscal } \\ \text { Year } \end{gathered}$ | $\begin{gathered} \text { Fiscal } \\ \text { Year } \end{gathered}$ | $\begin{aligned} & \text { First } \\ & \text { Quarte } \end{aligned}$ | Second <br> Quarter | Third Quarter | Fourth Quarter | $\begin{gathered} \text { Fiscal } \\ \text { Year } \end{gathered}$ | First Quarter | $\begin{aligned} & \text { Second } \\ & \text { Quarter } \end{aligned}$ | $\begin{gathered} \text { Fiscal } \\ \text { Year } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 | 2018 | 2019 | 2019 | 2019 | 2019 | 2019 | 2020 | 2020 | 2020 |
| \$ 7.49 | \$ 11.47 | \$ 3.77 | \$ 5.87 \$ | \$ 1.56 \$ | \$ 6.37 \$ | 17.57 | \$ (1.30) | \$ (2.77) \$ | (4.08) |
| 0.06 | 0.06 |  |  | 0.01 | 0.01 | 0.02 |  | . |  |
| 0.01 |  |  | . |  |  |  | - |  |  |
| 0.04 | 0.03 |  |  | 0.03 |  | 0.04 | 0.01 | 0.01 | 0.02 |
| 0.08 | 0.01 |  |  |  |  |  | . |  |  |
|  |  |  | 0.03 | 0.10 |  | 0.13 |  |  |  |
|  |  |  | (0.06) | - |  | (0.06) | (0.04) |  | (0.04) |
| (0.96) |  |  |  | - |  |  | . |  |  |
|  |  | (0.50) | 0.01 | - |  | (0.50) |  |  |  |
|  | - |  | - | - | 0.02 | 0.02 | 0.04 | 0.04 | 0.07 |
|  |  | . | (0.01) | (0.12) |  | (0.13) |  |  |  |
| . | . | . | 0.01 | 0.05 |  | 0.06 |  |  |  |
| . | . | . | . | . |  |  | (0.28) |  | (0.28) |
|  |  |  |  | - |  |  |  |  |  |
| (0.77) | 0.10 | (0.50) | (0.02) | 0.06 | 0.02 | (0.44) | (0.28) | 0.05 | (0.22) |
|  |  |  |  |  |  |  |  |  |  |
|  |  | 0.01 | 0.01 | 0.01 | 0.01 | 0.03 | 0.01 | 0.01 | 0.02 |
|  | 0.05 | 0.02 | 0.02 | 0.01 | 0.03 | 0.07 | 0.26 | 0.17 | 0.44 |
|  | 0.05 | 0.03 | 0.02 | 0.01 | 0.03 | 0.10 | 0.28 | 0.18 | 0.46 |
|  |  |  |  |  |  |  |  |  |  |
| (0.05) | (0.02) | (0.06) | 0.02 | 0.06 | (0.03) | (0.01) | (0.06) | (0.04) | (0.10) |
| (0.07) | (0.01) | 0.01 | 0.01 | 0.01 |  | 0.03 | 0.12 | 0.07 | 0.19 |
|  | 0.06 | 0.01 |  | . |  | 0.01 | . | (0.03) | (0.03) |
|  |  |  | . | - | 0.02 | 0.02 | - |  |  |
| 0.12 | 0.28 |  | . | . | 0.42 | 0.41 |  | 0.04 | 0.04 |
|  |  | 0.08 | . | - |  | 0.08 |  |  |  |
|  | 0.21 |  | - | - |  |  | - |  |  |
| 0.01 | (0.04) | - | - | (0.01) |  | (0.01) | (0.01) | 0.06 | 0.05 |
|  | (2.01) | (1.14) | (3.04) | 0.86 | (4.69) | (7.99) | 3.25 | 3.42 | 6.68 |
|  |  |  |  |  | (0.03) | (0.03) | 0.17 | 1.60 | 1.76 |
|  | 0.04 |  | . |  | (0.04) | (0.04) |  | 0.05 | 0.05 |
|  | 0.32 |  |  | 0.01 |  | 0.01 |  | 0.01 | 0.01 |
|  | (1.75) |  | - | (0.19) |  | (0.19) |  |  |  |
|  |  |  |  |  | (0.26) | (0.26) |  | . |  |
| 0.01 | (2.92) | (1.10) | (3.00) | 0.74 | (4.59) | (7.95) | 3.46 | 5.18 | 8.64 |
| \$ 6.73 | \$ 8.70 | S 2.20 | \$ 2.87 \$ | \$ 2.37 \$ | \$ 1.84 s | 9.28 | \$ 2.21 | \$ 2.72 \$ | 4.92 |
| 204.099 | 200.745 | 197.060 | 195.907 | 194.820 | 194.499 | 195.532 | 194.868 | 194.931 | 194.899 |

Effective March 1,2018 , we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Accordingly, francial intormation for fiscal year 2017 2017, have not been adjusted to reflect the adoption of this amended guidance as the impact is not deemed material.
2) Includes impairment of intangible assets of $\$ 8.4$ million for the year ended February 28,2017 .
(3) May not sum due to rounding as each item is computed independently.
Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI may not sum as comparable amounts are calculated on a fully diluted basis and Reported Diluted Net ncome (Loss) Per Common Share Atributable to
CBI may be calculated excluding issuable shares it the effect of including these would have been anti-dilitive.

COMPARABLE STATEMENTS OF INCOME (NON-GAAP) (AS ADJUSTED (1))


information for fiscal year 2017 and the interim and annual periods of fiscal year 2018 presented herein has been adjusted to reflect the adoption of this amended guidance. Annual and interim periods prior to fiscal year 2017, including interim periods for fiscal year 2017, have not been adjusted to reflect the adoption of this amended guidance as the impact is not deemed material.

CANOPY EQUITY EARNINGS (LOSSES) AND RELATED ACTIVITIES ("CANOPY EIE") (NON-GAAP)

|  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2017 \end{gathered}$ | Fiscal Year 2018 | First Quarter 2019 | Second Quarter 2019 | Third Quarter 2019 | Fourth Quarter 2019 |  | Fiscal Year <br> 2019 |  | First Quarter 2020 |  | Second Quarter |  | Fiscal Year 2020 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Net Income (Loss) Attributable to CBI - Canopy EIE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Canopy EIE |  |  |  |  |  | \$ | (2.6) | \$ | (2.6) | \$ | (106.0) | \$ | (484.4) | \$ | (590.4) |
| Comparable Adjustments Canopy EIE ${ }^{(2)}$ |  |  |  |  |  |  | (13.9) |  | (13.9) |  | 51.6 |  | 429.7 |  | 481.3 |
| Comparable Canopy EIE |  |  |  |  |  |  | (16.5) |  | (16.5) |  | (54.4) |  | (54.7) |  | (109.1) |
| Benefit from income taxes Canopy EIE ${ }^{(2)}$ |  |  |  |  |  |  | 3.9 |  | 3.9 |  | 15.6 |  | 16.3 | \$ | 31.9 |
| Comparable Net Income (Loss) Attributable to CBI - Canopy EIE |  |  |  |  |  | \$ | (12.6) | \$ | (12.6) | \$ | (38.8) | \$ | (38.4) | \$ | (77.2) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI - Canopy EIE Calculation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Diluted Net Income (Loss) Per Common Share Attributable to CBI - Canopy EIE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Adjustments Canopy EIE |  |  |  |  |  |  | (0.05) |  | (0.05) |  | 0.20 |  | 1.68 |  | 1.89 |
| Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI Canopy EIE ${ }^{(1)}$ |  |  |  |  |  | \$ | (0.06) | \$ | (0.06) | \$ | (0.20) | \$ | (0.20) | \$ | (0.40) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI, excluding Canopy EIE Calculation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI |  |  |  |  |  | \$ | 1.84 | \$ | 9.28 | \$ | 2.21 | \$ | 2.72 | \$ | 4.92 |
| Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI - Canopy EIE |  |  |  |  |  |  | (0.06) |  | (0.06) |  | (0.20) |  | (0.20) |  | (0.40) |
| Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI, excluding Canopy EIE ${ }^{(1)}$ |  |  |  |  |  | \$ | 1.90 | \$ | 9.34 | \$ | 2.40 | \$ | 2.91 | \$ | 5.32 |

(1) May not sum due to rounding as each item is computed independently. The comparable adjustments and comparable basis diluted net income per share are calculated on a fully dilutive basis.
(2) The Comparable Adjustments Canopy EIE effective tax rate applied to each Comparable Adjustments Canopy EIE amount is generally based upon the jurisdiction in which the adjustment was recognized. The benefit from income taxes effective tax rate applied to our Canopy EIE is generally based on the tax rates of the legal entities that hold our investment.

## ADJUSTED EBITDA CALCULATION AND RECONCILIATION ${ }^{(1)}$, FREE CASH FLOW RECONCILIATION (NON-GAAP)

|  |  | $\begin{aligned} & \text { Fiscal } \\ & \text { Year } \end{aligned}$ |  | Fiscal Year |  | Fiscal Year |  | Fiscal Year |  | Fiscal Year |  | ${ }^{\text {First }}$ |  | Second Quarter |  | Third Quarter | Fourth Quarter | Fiscal Year | ${ }^{\text {First }}$ | Second Quarter | Fiscal Year Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Yar } \\ & 2014 \end{aligned}$ |  | 2015 |  | 2016 |  | 2017 |  | 2018 |  |  | 2019 |  | 2019 |  | 2019 | 2019 | 2019 | 2020 | 2020 | 2020 |
| (in millions) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Net Sales | \$ | 4.867.7 |  |  | \$ | 6,028.0 |  |  | \$ | 6,548.4 | \$ | 7,321.1 | \$ | 7,580.3 | \$ | 2,047.1 | \$ | 2,299.1 | \$ | $\underline{ } 1,972.6$ | 1,797.2 | \$ 8,116.0 | 2,097.2 | 2,344.0 | 4.441.2 |
| Comparable Basis EBITDA Calculation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Operating Income | \$ | 1,168.3 | \$ | 1,583.0 | \$ | 1,865.6 | \$ | 2,184.9 | \$ | 2,468.5 | \$ | 637.6 | \$ | 780.7 | \$ | 611.9 | 586.0 | 2,616.2 | 697.7 | 792.0 | 1,49.7 |
| Comparable Income trom Unconsolidated Investments |  | 87.9 |  | 21.5 |  | 26.6 |  | 29.0 |  | 34.6 |  | 4.7 |  | (2.1) |  | 29.3 | (15.2) | 16.7 | (51.5) | (55.9) | (107.4) |
| Comparable Basis EBIT |  | 1,256.2 |  | 1,604.5 |  | 1,892.2 |  | 2,213.9 |  | 2,503.1 |  | 642.3 |  | 778.6 |  | 641.2 | 570.8 | 2,632.9 | 646.2 | 736.1 | 1,382.3 |
| Comparable Depreciation |  | 139.8 |  | 162.0 |  | 180.3 |  | 237.5 |  | 293.8 |  | 80.8 |  | 83.0 |  | 79.8 | 80.6 | 324.2 | 83.1 | 80.7 | 63.8 |
| Comparable Amortization |  | 9.5 |  | 11.6 |  | 9.0 |  | 8.2 |  | 5.9 |  | 1.5 |  | 1.5 |  | 1.5 | 1.5 | 6.0 | 1.5 | 1.4 | 2.9 |
| Total Depreciation and Amortization |  | 149.3 |  | 173.6 |  | 189.3 |  | 245.7 |  | 299.7 |  | 82.3 |  | 84.5 |  | 81.3 | 82.1 | 330.2 | 84.6 | 82.1 | 166.7 |
| Comparable Basis EBITDA | \$ | 1,405.5 | \$ | 1,778.1 | \$ | 2,081.5 | \$ | 2,459.6 | \$ | 2,802.8 | \$ | 724.6 | \$ | 863.1 | \$ | 722.5 | 652.9 | 2.963 .1 | 730.8 | 818.2 | 1.54 |
| Comparable Basis EBITDA Reconciliation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Cash Provided By Operating Activities | \$ | 826.2 | \$ | 1,081.0 | \$ | 1,413.7 | \$ | 1,696.0 | \$ | 1,931.4 |  | 504.0 |  | 834.5 |  | 635.4 | 272.4 | 2,246.3 | 593.1 | 826.3 | 1,419.4 |
| Net Cash Provided By Operating Activities Margin |  | 17.0\% |  | 17.9\% |  | 21.6\% |  | 23.2\% |  | 25.5\% |  |  |  |  |  |  |  | 27.7\% |  |  | 32.0\% |
| Debt to LTM Net Cash Provided by Operating Activities |  | 8.5 |  | 6.7 |  | 5.7 |  | 5.4 |  | 5.3 |  | 4.9 |  | 4.6 |  | 5.6 | 6.1 | 6.1 | 5.7 | 5.6 | 5.6 |
| Provision for (Benefit from) Income Taxes |  | 259.2 |  | 343.4 |  | 440.6 |  | 550.3 |  | 22.7 |  | 155.7 |  | 214.1 |  | 35.3 | 280.8 | 685.9 | (185.4) | (202.2) | (387.6) |
| Interest Expense |  | 323.2 |  | 337.7 |  | 313.9 |  | 333.3 |  | 332.0 |  | 87.8 |  | 88.0 |  | 72.8 | 118.5 | 367.1 | 114.6 | 111.6 | 226.2 |
| Change in Operating Assets and Liabilities ${ }^{(2)}$ |  | 1.5 |  | 142.1 |  | 160.8 |  | 23.5 |  | 323.4 |  | 155.6 |  | (183.2) |  | (66.7) | 331.8 | 237.5 | 55.6 | (17.2) | 38.4 |
| Equity in Earnings (Losses) of Equity Method Investees, Net of Distributed Earnings |  | 43.3 |  | 1.2 |  | 3.8 |  |  |  | 3.6 |  | 4.7 |  | (6.8) |  | 20.5 | (31.9) | (13.5) | (91.1) | (489.2) | (580.3) |
| Unrealized Net Gain (Loss) on Securities Measured at Fair Value |  |  |  |  |  |  |  |  |  | 464.3 |  | 258.3 |  | 692.1 |  | (163.9) | 1,184.7 | 1,971.2 | (827.5) | (839.1) | $(1,666.6)$ |
| Deferred Tax Provision (Benefit) |  | (41.6) |  | (79.3) |  | (251.0) |  | (124.8) |  | 237.4 |  | (116.2) |  | (86.1) |  | 31.8 | (218.8) | (389.3) | 245.4 | 207.3 | 452.7 |
| Stock-Based Compensation Expense |  | (49.9) |  | (55.0) |  | (54.0) |  | (56.1) |  | (60.9) |  | (17.3) |  | (18.6) |  | (15.2) | (13.0) | (64.1) | (15.5) | (18.1) | ${ }^{\text {(33.6) }}$ |
| Comparable Adjustments |  | (1,275.3) |  | 54.4 |  | 44.3 |  | (204.6) |  | (263.9) |  | (350.9) |  | (676.4) |  | 217.8 | $(1,080.3)$ | (1,889.8) | 950.6 | 1,339.5 | 2,290.1 |
| Other tems ${ }^{(2)}$ |  | 1,318.9 |  | (47.4) |  | 9.4 |  | 242.7 |  | (187.2) |  | 42.9 |  | 5.5 |  | (45.3) | (191.3) | (188.2) | (109.0) | (100.7) | (209.7) |
| Comparable Basis EBITDA | s | 1,405.5 |  | 1,778.1 | \$ | 2,081.5 | \$ | 2,460.3 | \$ | 2.802 .8 |  | 724.6 |  | 863.1 |  | 722.5 | 65.9 | \$ 2,963.1 | 730.8 | 818.2 | 1,549.0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LTM Comparable Basis EBITDA | \$ | 1,405.5 |  | 1,778.1 | \$ | $\underline{2,081.5}$ | \$ | 2,460.3 | \$ | 2,802.8 |  | 2,793.7 |  | 2,871.1 |  | 2,933.5 | \$ 2,963.1 | \$ 2,963.1 | \$ 2,969.3 | 2,924.4 | 2,924.4 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Debt | $\$$ | 7,020.5 | \$ | 7,296.5 | \$ | 8,081.2 |  | 9,238.1 |  | 10,186.7 |  | 10,107.0 |  | 9,923.6 |  | 13,569.6 | \$ 13,616.5 | \$ 13,616.5 | \$ 13,397.6 | \$ 12,946.8 | \$ 12,946. |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Debt to LTM Comparable Basis EBITDA |  | 5.0 |  | 4.1 |  | 3.9 |  | 3.8 |  | 3.6 |  | 3.6 |  | 3.5 |  | 4.6 | 4.6 | 4.6 | 4.5 | 4.4 | 4.4 |
| Free Cash Flow Reconciliation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Cash Provided By Operating Activities | \$ | 826.2 | \$ | 1,081.0 | \$ | 1,413.7 | \$ | 1,696.0 |  | 1,931.4 | \$ | 504.0 |  | 834.5 |  | 635.4 | \$ 272.4 | \$ $2,246.3$ | \$ 593.1 | \$ 826.3 | \$ 1,419.4 |
| Purchases of Property, Plant, and Equipment |  | (223.5) |  | (719.4) |  | (891.3) |  | (907.4) |  | (1,057.6) |  | (168.2) |  | (202.4) |  | (249.7) | (266.0) | (886.3) | (155.7) | (199.5) | (355.2) |
| Free Cash Flow | \$ | 60.7 | \$ | 361.6 | \$ | 52.4 | \$ | 788.6 |  | 873.8 |  | 335.8 |  | 632.1 |  | 385.7 | 6.4 | \$ 1,360.0 | \$ 437.4 | 626.8 | \$ 1,064.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Debt to LTM Comparable Basis EBITDA Reconciliation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Debt | \$ | 7,020.5 | \$ | 7,296.5 | \$ | 8,081.2 | \$ | 9,238.1 |  | 10,186.7 |  | 10,107.0 |  | 9,923.6 |  | 13,569.6 | \$ 13,616.5 | \$ 13,616.5 | \$ 13,397.6 | \$ 12,946.8 | \$ 12,946.8 |
| Cash |  | (63.9) |  | (110.1) |  | (83.1) |  | (177.4) |  | (90.3) |  | (210.0) |  | (206.1) |  | (130.6) | (93.6) | (93.6) | (98.7) | (81.3) | (81.3) |
| Net Debt | \$ | 6,956.6 | \$ | 7,186.4 | \$ | 7,998.1 |  | 9,060.7 |  | 10,096.4 |  | 9,897.0 |  | 9,717.5 |  | 13,439.0 | \$ 13,522.9 \$ | \$ 13,522.9 | \$ 13,298.9 | \$ 12,866.5 | \$ 12,865.5 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Debt to LTM Comparable Basis EBITDA |  | 4.9 |  | 4.0 |  | 3.8 |  | 3.7 |  | 3.6 |  | 3.5 |  | 3.4 |  | 4.6 | 4.6 | 4.6 | 4.5 | 4.4 | 4.4 |

(1) Effective March 1,2018 , we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Accordingly, financial intormation for fiscal year 2017 and the interim and annual periods for fiscal year 2018 presented herein has been adiusted to reflect the adoption of this amended guidance. Annual and interim periods prior to fiscal year 2017 , including interim periods for fiscal year 2017 , have not been adjusted to reflect the adoption
this amended guidance as the impact is not deemed material.



 the adoption of this amended guidance as the impact is not deemed material.

## REPORTED STATEMENT OF OPERATIONS (GAAP) (AS PREVIOUSLY REPORTED (1))

|  | Fiscal Year <br> 2013 |  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2014 \end{gathered}$ | Fiscal <br> Year <br> 2015 | Fiscal <br> Year <br> 2016 | Fiscal <br> Year <br> 2017 | First Quarter 2018 | Second Quarter 2018 | Third Quarter 2018 | Fourth Quarter 2018 | Fiscal <br> Year <br> 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions, except share and per share data) |  |  |  |  |  |  |  |  |  |  |  |
| Net sales |  | \$ 2,796.1 | \$ 4,867.7 | \$ 6,028.0 | \$ 6,548.4 | \$ 7,331.5 | \$ 1,935.5 | \$ 2,084.5 | \$ 1,799.1 | \$ 1,765.9 | \$ 7,585.0 |
| Cost of product sold |  | $(1,687.8)$ | $(2,876.0)$ | $(3,449.4)$ | $(3,606.1)$ | $(3,802.1)$ | (940.2) | (1,019.2) | (891.6) | (916.8) | (3,767.8) |
| Gross profit |  | 1,108.3 | 1,991.7 | 2,578.6 | 2,942.3 | 3,529.4 | 995.3 | 1,065.3 | 907.5 | 849.1 | 3,817.2 |
| Selling, general and administrative expenses ${ }^{(2)(3)}$ |  | (585.4) | $(1,196.0)$ | $(1,078.4)$ | (1,177.2) | $(1,392.4)$ | (427.2) | (351.4) | (420.7) | (333.4) | $(1,532.7)$ |
| Gain on sale of business ${ }^{(3)}$ |  |  |  |  |  | 262.4 | - | - | - |  |  |
| Gain on remeasurement to fair value of equity method investment |  | - | 1,642.0 |  |  |  |  |  |  | - |  |
| Operating income |  | 522.9 | 2,437.7 | 1,500.2 | 1,765.1 | 2,399.4 | 568.1 | 713.9 | 486.8 | 515.7 | 2,284.5 |
| Income from unconsolidated investments |  | 233.1 | 87.8 | 21.5 | 51.1 | 27.3 | 0.4 | 0.2 | 249.1 | 237.5 | 487.2 |
| Interest expense |  | (227.1) | (323.2) | (337.7) | (313.9) | (333.3) | (82.4) | (81.3) | (81.4) | (86.9) | (332.0) |
| Loss on extinguishment of debt |  | (12.5) |  | (4.4) | (1.1) |  | (6.7) | (2.1) | (10.3) | (77.9) | (97.0) |
| Income before income taxes |  | 516.4 | 2,202.3 | 1,179.6 | 1,501.2 | 2,093.4 | 479.4 | 630.7 | 644.2 | 588.4 | 2,342.7 |
| (Provision for) benefit from income taxes |  | (128.6) | (259.2) | (343.4) | (440.6) | (554.2) | (74.1) | (128.7) | (149.5) | 340.4 | (11.9) |
| Net income |  | 387.8 | 1,943.1 | 836.2 | 1,060.6 | 1,539.2 | 405.3 | 502.0 | 494.7 | 928.8 | 2,330.8 |
| Net (income) loss attributable to noncontrolling interests |  |  |  | 3.1 | (5.7) | (4.1) | (2.5) | (2.5) | (3.6) | (3.3) | (11.9) |
| Net income attributable to CBI |  | 387.8 | \$ 1,943.1 | \$ 839.3 | \$ 1,054.9 | \$ 1,535.1 | \$ 402.8 | \$ 499.5 | \$ 491.1 | \$ 925.5 | 2,318.9 |
| Diluted net income per common share attributable to CBI |  | \$ 2.04 | \$ 9.83 | \$ 4.17 | \$ 5.18 | 7.52 | \$ 2.00 | \$ 2.48 | \$ 2.44 | \$ 4.64 | \$ 11.55 |
| Diluted weighted average common shares outstanding |  | 190.307 | 197.570 | 201.224 | 203.821 | 204.099 | 201.030 | 201.346 | 201.177 | 199.494 | 200.745 |
| Cash dividends declared per common share: |  |  |  |  |  |  |  |  |  |  |  |
| Class A Common Stock |  | - | - | - | 1.24 | 1.60 | \$ 0.52 | \$ 0.52 | \$ 0.52 | \$ 0.52 | 2.08 |
| Class B Convertible Common Stock |  | - | - | - | \$ 1.12 | 1.44 | \$ 0.47 | \$ 0.47 | \$ 0.47 | 0.47 | 1.88 |
| Reported effective tax rate |  | 24.9\% | 11.8\% | 29.1\% | 29.3\% | 26.5\% | 15.5\% | 20.4\% | 23.2\% | (57.9\%) | 0.5\% |
| Year over year growth: |  |  |  |  |  |  |  |  |  |  |  |
| Net sales |  | 5\% | 74\% | 24\% | 9\% | 12\% | 3\% | 3\% | (1\%) | 8\% | 3\% |
| Operating income |  | 7\% | NM | (38\%) | 18\% | 36\% | 3\% | 17\% | (9\%) | (27\%) | (5\%) |
| Net income attributable to CBI |  | (13\%) | NM | (57\%) | 26\% | 46\% | 27\% | 39\% | 21\% | 105\% | 51\% |
| Diluted net income per common share attributable to CBI |  | (4\%) | NM | (58\%) | 24\% | 45\% | 29\% | 42\% | 23\% | 105\% | 54\% |
| Items as a percent of net sales: |  |  |  |  |  |  |  |  |  |  |  |
| Cost of product sold |  | 60.4\% | 59.1\% | 57.2\% | 55.1\% | 51.9\% | 48.6\% | 48.9\% | 49.6\% | 51.9\% | 49.7\% |
| Gross profit |  | 39.6\% | 40.9\% | 42.8\% | 44.9\% | 48.1\% | 51.4\% | 51.1\% | 50.4\% | 48.1\% | 50.3\% |
| Selling, general and administrative expenses |  | 20.9\% | 24.6\% | 17.9\% | 18.0\% | 19.0\% | 22.1\% | 16.9\% | 23.4\% | 18.9\% | 20.2\% |
| Operating income |  | 18.7\% | 50.1\% | 24.9\% | 27.0\% | 32.7\% | 29.4\% | 34.2\% | 27.1\% | 29.2\% | 30.1\% |

${ }^{(1)}$ Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Financial information for the historical annual and interim periods presented herein are as previously reported and have not been adjusted to reflect the adoption of this amended guidance.
${ }^{(2)}$ Includes impairment of goodwill and intangible assets of $\$ 300.9$ million for the year ended February 28, 2014, and impairment of intangible assets of $\$ 46.0$ million and $\$ 86.8$ million for the years ended February 28 , 2017, and February 28, 2018, respectively
${ }^{(3)}$ Certain (gains) losses on sales, when material, are reported separately in the Company's quarterly filings. If not material, these same (gains) losses on sales are reported as part of Selling, General and Administrative Expenses.

NM - Not meaningful

|  | Fiscal Year <br> 2013 |  | Fiscal Year <br> 2014 |  | Fiscal Year <br> 2015 |  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2016 \end{gathered}$ |  | Fiscal Year <br> 2017 |  | First Quarter |  | Second Quarter |  | Third Quarter |  | Fourth Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2018 |  |  |  | 2018 |  |  |  | 2018 |  | 2018 |  |  |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Net Sales |  | \$ 2,796.1 |  |  |  | 4,867.7 |  |  | \$ | 6,028.0 | \$ | 6,548.4 |  | \$ 7,331.5 |  | 1,935.5 |  | 2,084.5 | \$ | 1,799.1 | \$ | 1,765.9 | \$ | 7,585.0 |
| Comparable Net Sales |  | \$ 2,796.1 |  | + 4,867.7 |  | 6,028.0 | \$ | 6,548.4 |  | \$ 7,331.5 |  | 1,935.5 |  | 2,084.5 | \$ | 1,799.1 | \$ | 1,765.9 | \$ | 7,585.0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of Product Sold |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Cost of Product Sold |  | \$ $(1,687.8)$ |  | ( $2,876.0$ ) |  | $(3,449.4)$ |  | $(3,606.1)$ |  | \$ $(3,802.1)$ |  | (940.2) |  | (1,019.2) | \$ | (891.6) | \$ | (916.8) |  | $(3,767.8)$ |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | 7.8 |  | 11.0 |  | - |  | 18.4 |  | 20.1 |  | 7.0 |  | 2.8 |  | 7.2 |  | 1.7 |  | 18.7 |
| Favorable Interim Supply Agreement |  | - |  | 6.0 |  | 28.4 |  | 31.7 |  | 2.2 |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | 7.8 |  | 17.0 |  | 28.4 |  | 50.1 |  | 22.3 |  | 7.0 |  | 2.8 |  | 7.2 |  | 1.7 |  | 18.7 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Undesignated Commodity Swap Contracts |  | - |  | (1.5) |  | 32.7 |  | 48.1 |  | (16.3) |  | 3.1 |  | (3.9) |  | (3.5) |  | (3.1) |  | (7.4) |
| Settlements of Undesignated Commodity Swap Contracts |  | - |  | 0.5 |  | (4.4) |  | (29.5) |  | (23.4) |  | (2.4) |  | (2.3) |  | 0.1 |  | 2.3 |  | (2.3) |
| Inventory, Other |  | - |  | - |  | 2.8 |  | - |  | - |  | - |  | - |  | - |  | 19.1 |  | 19.1 |
| Total Other |  | - |  | (1.0) |  | 31.1 |  | 18.6 |  | (39.7) |  | 0.7 |  | (6.2) |  | (3.4) |  | 18.3 |  | 9.4 |
| Comparable Cost of Product Sold |  | \$(1,680.0) |  | ( $\mathbf{( 2 , 8 6 0 . 0 )}$ |  | (3,389.9) |  | $(3,537.4)$ |  | \$ (3,819.5) |  | (932.5) |  | (1,022.6) | \$ | (887.8) | \$ | (896.8) |  | $(3,739.7)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Gross Profit |  | \$ 1,108.3 |  | ( 1,991.7 |  | 2,578.6 | \$ | 2,942.3 |  | \$ 3,529.4 |  | 995.3 |  | 1,065.3 | \$ | 907.5 | \$ | 849.1 | \$ | 3,817.2 |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | 7.8 |  | 11.0 |  | - |  | 18.4 |  | 20.1 |  | 7.0 |  | 2.8 |  | 7.2 |  | 1.7 |  | 18.7 |
| Favorable Interim Supply Agreement |  | - |  | 6.0 |  | 28.4 |  | 31.7 |  | 2.2 |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | 7.8 |  | 17.0 |  | 28.4 |  | 50.1 |  | 22.3 |  | 7.0 |  | 2.8 |  | 7.2 |  | 1.7 |  | 18.7 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Undesignated Commodity Swap Contracts |  | - |  | (1.5) |  | 32.7 |  | 48.1 |  | (16.3) |  | 3.1 |  | (3.9) |  | (3.5) |  | (3.1) |  | (7.4) |
| Settlements of Undesignated Commodity Swap Contracts |  | - |  | 0.5 |  | (4.4) |  | (29.5) |  | (23.4) |  | (2.4) |  | (2.3) |  | 0.1 |  | 2.3 |  | (2.3) |
| Inventory, Other |  | - |  | - |  | 2.8 |  | - |  | - |  | - |  | - |  | - |  | 19.1 |  | 19.1 |
| Total Other |  | - |  | (1.0) |  | 31.1 |  | 18.6 |  | (39.7) |  | 0.7 |  | (6.2) |  | (3.4) |  | 18.3 |  | 9.4 |
| Comparable Gross Profit |  | \$ 1,116.1 | \$ | \$ 2,007.7 | \$ | 2,638.1 | \$ | 3,011.0 |  | \$ 3,512.0 | \$ | 1,003.0 | \$ | 1,061.9 | \$ | 911.3 | \$ | 869.1 | \$ | 3,845.3 |


|  | Fiscal Year 2013 |  | Fiscal Year 2014 |  | Fiscal Year 2015 | Fiscal Year 2016 | Fiscal Year <br> 2017 | First Quarter |  | Second Quarter |  | Third Quarter |  | Fourth Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2018 |  |  |  |  | 2018 |  | 2018 |  | 2018 |  | 2018 |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Selling, General and Administrative Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Selling, General and Administrative Expenses | \$ | (585.4) |  |  |  | \$ (1,196.0) | \$ (1,078.4) | \$ (1,177.2) | \$ (1,392.4) |  | (427.2) | \$ | (351.4) | \$ | (420.7) | \$ | (333.4) | \$ | $(1,532.7)$ |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transaction and Related Costs Associated with Acquisitions ${ }^{(2)}$ |  | 27.7 |  | 52.3 | 30.5 | 15.4 | 14.2 |  | 1.6 |  | 0.7 |  | 4.5 |  | 1.3 |  | 8.1 |
| Costs Associated with Canadian Divestiture and Related Activities |  | - |  | - | - | - | 20.4 |  | 3.2 |  | - |  | - |  | - |  | 3.2 |
| Net Gain on Sale of Business or Assets ${ }^{(3)}$ |  | (11.6) |  | - | - | - | - |  | - |  | - |  | - |  | - |  | - |
| Selling, General and Administrative Expenses, Other |  | 0.7 |  | (0.8) | - | - | - |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | 16.8 |  | 51.5 | 30.5 | 15.4 | 34.6 |  | 4.8 |  | 0.7 |  | 4.5 |  | 1.3 |  | 11.3 |
| Restructuring and Other Strategic Business Development Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restructuring and Other Strategic Business Development Costs |  | 9.2 |  | (3.1) | - | 16.4 | 0.9 |  | 1.4 |  | 2.0 |  | 4.1 |  | 6.5 |  | 14.0 |
| Selling, General and Administrative Expenses, Other |  | - |  | 0.3 | - | - | - |  | - |  | - |  | - |  | - |  | - |
| Total Restructuring and Other Strategic Business Development Costs |  | 9.2 |  | (2.8) | - | 16.4 | 0.9 |  | 1.4 |  | 2.0 |  | 4.1 |  | 6.5 |  | 14.0 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Impairment of Goodwill and Intangible Assets |  | - |  | 300.9 | - | - | 37.6 |  | 86.8 |  | - |  | - |  | - |  | 86.8 |
| Deferred Compensation |  | - |  | 7.0 | - | - | - |  | - |  | - |  | - |  | - |  | - |
| Loss on Contract Termination |  | - |  | - | - | - | - |  | - |  | - |  | 59.0 |  | - |  | 59.0 |
| Selling, General and Administrative Expenses, Other |  | - |  | - | (7.2) | - | 2.6 |  | - |  | (3.4) |  | (8.1) |  | 1.0 |  | (10.5) |
| Total Other |  | - |  | 307.9 | (7.2) | - | 40.2 |  | 86.8 |  | (3.4) |  | 50.9 |  | 1.0 |  | 135.3 |
| Comparable Selling, General and Administrative Expenses | \$ | (559.4) |  | \$ (839.4) | \$ (1,055.1) | \$ (1,145.4) | \$ (1,316.7) | \$ | (334.2) | \$ | (352.1) | \$ | (361.2) | \$ | (324.6) | \$ | $(1,372.1)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gain on Sale of Business ${ }^{(3)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Gain on Sale of Business | \$ | - |  | \$ | \$ | \$ | \$ 262.4 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gain on Sale of Business |  | - |  | - | - | - | (262.4) |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | - |  | - | - | - | - |  | - |  | - |  | - |  | - |  | - |
| Comparable Gain on Sale of Business | \$ | - |  | \$ | \$ | \$ | \$ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gain on Remeasurement to Fair Value of Equity Method Investment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Gain on Remeasurement to Fair Value of Equity Method Investment | \$ | - |  | \$ 1,642.0 | \$ | \$ | \$ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gain on Remeasurement to Fair Value of Equity Method Investment |  | - |  | $(1,642.0)$ | - | - | - |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | - |  | - | - | - | - |  | - |  | - |  | - |  | - |  | - |
| Comparable Gain on Remeasurement to Fair Value of Equity Method Investment | \$ | - |  | \$ | \$ | \$ | \$ | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - |


|  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ \text { Yo13 } \end{gathered}$ |  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ \text { Yo14 } \end{gathered}$ | $\begin{aligned} & \text { Fiscal } \\ & \text { Year } \\ & 2015 \end{aligned}$ |  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { First } \\ \text { Quarter } \end{gathered}$ |  | $\begin{gathered} \text { Second } \\ \text { Quarter } \\ \hline 2018 \end{gathered}$ | Third Quarter 2018 | Fourth Quarter 2018 | $\begin{gathered} \text { Fiscal } \\ \text { Y Yar } \\ 2018 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Operating Income |  | 522.9 | \$ 2,437.7 |  | 1,500.2 |  | \$ 1,765.1 |  | \$ 2,399.4 |  | \$ 568.1 | \$ 713.9 | \$ 486.8 | \$ 515.7 | \$ 2,284.5 |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | 7.8 | 11.0 |  |  |  | 18.4 |  | 20.1 |  | 7.0 | 2.8 | 7.2 | 1.7 | 18.7 |
| Favorable Interim Supply Agreement |  |  | 6.0 |  | 28.4 |  | 31.7 |  | 2.2 |  | - | - | . |  |  |
| Transaction and Related Costs Associated with Acquisitions ${ }^{(2)}$ |  | 27.7 | 52.3 |  | 30.5 |  | 15.4 |  | 14.2 |  | 1.6 | 0.7 | 4.5 | 1.3 | 8.1 |
| Costs Associated with Canadian Divestiture and Related Activities |  | . | . |  | . |  | . |  | 20.4 |  | 3.2 |  |  | - | 3.2 |
| Net Gain on Sale of Business or Assets ${ }^{(3)}$ |  | (11.6) | - |  |  |  |  |  |  |  |  | - | - |  |  |
| Selling, General and Administrative Expenses, Other |  | 0.7 | (0.8) |  | . |  | . |  | - |  | - | - | - | - |  |
| Gain on Sale of Business ${ }^{(3)}$ |  |  |  |  | . |  | . |  | (262.4) |  |  |  |  |  |  |
| Gain on Remeasurement to Fair Value of Equity Method Investment |  | - | (1,642.0) |  | - |  | - |  |  |  | - | - | - | - |  |
| Total Acquisitions, Divestitures and Related Costs |  | 24.6 | $(1,573.5)$ |  | 58.9 |  | 65.5 |  | (205.5) |  | 11.8 | 3.5 | 11.7 | 3.0 | 30.0 |
| Restructuring and Other Strategic Business Development Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restructuring and Other Strategic Business Development Costs |  | 9.2 | (3.1) |  | - |  | 16.4 |  | 0.9 |  | 1.4 | 2.0 | 4.1 | 6.5 | 14.0 |
| Selling, General and Administrative Expenses, Other |  |  | 0.3 |  | - |  |  |  |  |  |  |  |  |  |  |
| Total Restructuring and Other Strategic Business Development Costs |  | 9.2 | (2.8) |  | - |  | 16.4 |  | 0.9 |  | 1.4 | 2.0 | 4.1 | 6.5 | 14.0 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Undesignated Commodity Swap Contracts |  | - | (1.5) |  | 32.7 |  | 48.1 |  | (16.3) |  | 3.1 | (3.9) | (3.5) | (3.1) | (7.4) |
| Settements of Undesignated Commodity Swap Contracts |  | - | 0.5 |  | (4.4) |  | (29.5) |  | (23.4) |  | (2.4) | (2.3) | 0.1 | 2.3 | (2.3) |
| Inventory, Other |  | . |  |  | 2.8 |  | - |  |  |  |  | - | - | 19.1 | 19.1 |
| Impairment of Goodwill and Intangible Assets |  | - | 300.9 |  |  |  |  |  | 37.6 |  | 86.8 | - | - |  | 86.8 |
| Deferred Compensation |  | - | 7.0 |  | - |  | - |  |  |  | - | - | - | - |  |
| Loss on Contract Termination |  | . |  |  | - |  |  |  |  |  |  |  | 59.0 |  | 59.0 |
| Selling, General and Administrative Expenses, Other |  | . | - |  | (7.2) |  | - |  | 2.6 |  | - | (3.4) | (8.1) | 1.0 | (10.5) |
| Total Other |  | - | 306.9 |  | 23.9 |  | 18.6 |  | 0.5 |  | 87.5 | (9.6) | 47.5 | 19.3 | 144.7 |
| Comparable Operating Income | \$ | 556.7 | \$ 1,168.3 | \$ | 1,583.0 |  | \$ $1,865.6$ |  | \$ 2,195.3 | \$ | 668.8 | \$ 709.8 | \$ 550.1 | \$ 544.5 | \$ 2,473.2 |

Comparable Operating Income

|  | Fiscal Year <br> 2013 |  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2014 \end{gathered}$ |  | Fiscal Year <br> 2015 |  | Fiscal Year <br> 2016 |  | Fiscal Year <br> 2017 |  | First Quarter |  | Second Quarter |  | Third Quarter |  | Fourth Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2018 |  |  |  | 18 |  |  |  | 018 |  | 2018 |  |  |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Income from Unconsolidated Investments |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Income from Unconsolidated Investments | \$ | 233.1 |  |  | \$ | 87.8 |  |  | \$ | 21.5 | \$ | 51.1 | \$ | 27.3 | \$ | 0.4 | \$ | 0.2 | \$ | 249.1 | \$ | 237.5 | \$ | 487.2 |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equity Method Investments, Other |  | 1.0 |  | 0.1 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | 1.0 |  | 0.1 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Dividend from Unconsolidated Investment |  | - |  | - |  | - |  | (24.5) |  | - |  | - |  | - |  | - |  | - |  | - |
| Unrealized Gain on Equity Securities |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | (216.9) |  | (235.7) |  | (452.6) |
| Equity Method Investments, Other |  | - |  | - |  | - |  | - |  | 1.7 |  | - |  | - |  | - |  | - |  | - |
| Total Other |  | $\cdot$ |  | - |  | - |  | (24.5) |  | 1.7 |  | - |  | - |  | (216.9) |  | (235.7) |  | (452.6) |
| Comparable Income from Unconsolidated Investments | \$ | 234.1 | \$ | 87.9 | \$ | 21.5 | \$ | 26.6 | \$ | 29.0 | \$ | 0.4 | \$ | 0.2 | \$ | 32.2 | \$ | 1.8 | \$ | 34.6 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest Expense |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Interest Expense | \$ | (227.1) | \$ | (323.2) | \$ | (337.7) | \$ | (313.9) | \$ | (333.3) | \$ | (82.4) | \$ | (81.3) | \$ | (81.4) | \$ | (86.9) | \$ | (332.0) |
| Comparable Interest Expense | \$ | (227.1) | \$ | (323.2) | \$ | (337.7) | \$ | (313.9) | \$ | (333.3) | \$ | (82.4) | \$ | (81.3) | \$ | (81.4) | \$ | (86.9) | \$ | (332.0) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loss on Extinguishment of Debt |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Loss on Extinguishment of Debt | \$ | (12.5) | \$ | - | \$ | (4.4) | \$ | (1.1) | \$ | - | \$ | (6.7) | \$ | (2.1) | \$ | (10.3) | \$ | (77.9) | \$ | (97.0) |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loss on Extinguishment of Debt |  | 12.5 |  | - |  | 4.4 |  | 1.1 |  | - |  | 6.7 |  | 2.1 |  | 10.3 |  | 77.9 |  | 97.0 |
| Total Other |  | 12.5 |  | - |  | 4.4 |  | 1.1 |  | - |  | 6.7 |  | 2.1 |  | 10.3 |  | 77.9 |  | 97.0 |
| Comparable Loss on Extinguishment of Debt | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS PREVIOUSLY REPORTED (1))

|  | Fiscal Year 2013 |  | Fiscal Year 2014 |  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2015 \end{gathered}$ |  | Fiscal Year 2016 |  | Fiscal Year 2017 |  | First Quarter |  | Second Quarter |  | Third Quarter |  | Fourth Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2018 |  |  |  | 2018 |  |  |  | 2018 |  | 018 |  | 2018 |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (Provision For) Benefit From Income Taxes |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported (Provision For) Benefit From Income Taxes |  | \$ (128.6) |  |  |  | \$ (259.2) |  |  |  | \$ (343.4) |  | \$ (440.6) |  | - (554.2) |  | (74.1) |  | (128.7) | \$ | (149.5) | \$ | 340.4 | \$ | (11.9) |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | (2.8) |  | (3.5) |  | - |  | (6.9) |  | (7.4) |  | (2.5) |  | (1.1) |  | (2.7) |  | (0.3) |  | (6.6) |
| Favorable Interim Supply Agreement |  | - |  | (1.7) |  | (8.2) |  | (9.2) |  | (0.8) |  | - |  | - |  | - |  | - |  | - |
| Transaction and Related Costs Associated with Acquisitions ${ }^{(2)}$ |  | (9.6) |  | (18.0) |  | (8.3) |  | (5.7) |  | (5.4) |  | (0.7) |  | (0.2) |  | (1.6) |  | 0.3 |  | (2.2) |
| Costs Associated with Canadian Divestiture and Related Activities |  | - |  | - |  | - |  | - |  | (3.8) |  | (0.8) |  | - |  | - |  | - |  | (0.8) |
| Net Gain on Sale of Business or Assets ${ }^{(3)}$ |  | 1.7 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Selling, General and Administrative Expenses, Other |  | (0.2) |  | 0.3 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Gain on Sale of Business ${ }^{(3)}$ |  | - |  | - |  | - |  | - |  | 66.3 |  | - |  | - |  | - |  | - |  | - |
| Gain on Remeasurement to Fair Value of Equity Method Investment |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Equity Method Investments, Other |  | (0.4) |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Income Tax Adjustments |  | - |  | (2.3) |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | (11.3) |  | (25.2) |  | (16.5) |  | (21.8) |  | 48.9 |  | (4.0) |  | (1.3) |  | (4.3) |  | - |  | (9.6) |
| Restructuring and Other Strategic Business Development Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restructuring and Other Strategic Business Development Costs |  | (3.2) |  | 1.1 |  | - |  | (6.0) |  | (0.3) |  | (0.5) |  | (0.8) |  | (1.5) |  | (2.1) |  | (4.9) |
| Total Restructuring and Other Strategic Business Development Costs |  | (3.2) |  | 1.1 |  | - |  | (6.0) |  | (0.3) |  | (0.5) |  | (0.8) |  | (1.5) |  | (2.1) |  | (4.9) |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Undesignated Commodity Swap Contracts |  | - |  | 0.5 |  | (12.0) |  | (17.8) |  | 6.0 |  | (1.1) |  | 1.4 |  | 1.3 |  | 1.0 |  | 2.6 |
| Settlements of Undesignated Commodity Swap Contracts |  | - |  | (0.1) |  | 1.6 |  | 10.9 |  | 8.8 |  | 0.9 |  | 0.8 |  | - |  | (0.9) |  | 0.8 |
| Inventory, Other |  | - |  | - |  | (1.1) |  | - |  | - |  | - |  | - |  | - |  | (6.7) |  | (6.7) |
| Impairment of Goodwill and Intangible Assets |  | - |  | (5.8) |  | - |  | - |  | (14.0) |  | (32.4) |  | - |  | (0.5) |  | 1.9 |  | (31.0) |
| Deferred Compensation |  | - |  | (2.6) |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Loss on Contract Termination |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | (17.7) |  | - |  | (17.7) |
| Selling, General and Administrative Expenses, Other |  | - |  | - |  | (1.3) |  | - |  | (0.7) |  | - |  | - |  | 2.1 |  | (0.4) |  | 1.7 |
| Dividend from Unconsolidated Investment |  | - |  | - |  | - |  | 9.2 |  | - |  | - |  | - |  | - |  | - |  | - |
| Unrealized Gain on Equity Securities |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 78.1 |  | (19.7) |  | 58.4 |
| Equity Method Investments, Other |  | - |  | - |  | - |  | - |  | (0.7) |  | - |  | - |  | - |  | - |  | - |
| Loss on Extinguishment of Debt |  | (4.7) |  | - |  | (1.3) |  | (0.3) |  | - |  | (2.6) |  | (0.5) |  | (2.7) |  | (27.2) |  | (33.0) |
| Tax Benefit Related to the Tax Cuts and Jobs Act |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | (363.0) |  | (363.0) |
| Total Other |  | (4.7) |  | (8.0) |  | (14.1) |  | 2.0 |  | (0.6) |  | (35.2) |  | 1.7 |  | 60.6 |  | (415.0) |  | (387.9) |
| Comparable (Provision For) Benefit From Income Taxes |  | \$ (147.8) |  | \$ (291.3) | \$ | \$ (374.0) | \$ | \$ (466.4) | \$ | (506.2) | \$ | (113.8) | \$ | (129.1) | \$ | (94.7) | \$ | (76.7) | \$ | (414.3) |

RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS PREVIOUSLY REPORTED (י)
(in millions, except per share data)
Net (Income) Loss Attributable to Noncontrolling Interests Reported Net (Income) Loss Attributable to Noncontrolling Interests Acquisitions, Divestitures and Related Costs

Net (Income) Loss Attributable to Noncontrolling Interests, Other Total Acquisitions, Divestitures and Related Costs
Comparable Net (Income) Loss Attributable to Noncontrolling Interests

## Net Income Attributable to CBI

Reported Net Income Attributable to CBI
Acquisitions, Divestitures and Related Costs
Inventory Step-Up
Favorable Interim Supply Agreement
Transaction and Related Costs Associated with Acquisitions
Costs Associated with Canadian Divestiture and Related Activities
Net Gain on Sale of Business or Assets ${ }^{(3)}$
Selling, General and Administrative Expenses, Other
Gain on Sale of Business ${ }^{(3)}$
Gain on Remeasurement to Fair Value of Equity Method Investment
Equity Method Investments, Other
Income Tax Adjustments
Net (Income) Loss Attributable to Noncontrolling Interests, Other Total Acquisitions, Divestitures and Related Costs
Restructuring and Other Strategic Business Development Costs
Restructuring and Other Strategic Business Development Costs
Restructuring and Other Strategic Business Developm
Total Restructuring and Other Strategic Business Development Costs Other

Net (Gain) Loss on Undesignated Commodity Swap Contracts
Settlements of Undesignated Commodity Swap Contracts
Inventory, Other
Impairment of Goodwill and Intangible Assets
Deferred Compensation
Loss on Contract Termination
Selling, General and Administrative Expenses, Other
Dividend from Unconsolidated Investment
Unrealized Gain on Equity Securities
Equity Method Investments, Other
Equity Method Invishment of Debt
Loss on Extinguishment of Debt
Tax Benefit Related to the Tax Cuts and Jobs Act
Tax Benefi
Comparable Net Income Attributable to CBI


RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION (AS PREVIOUSLY REPORTED (י)

|  | Fiscal Year 2013 |  | Fiscal Year 2014 |  | Fiscal Year 2015 |  | Fiscal Year 2016 |  | Fiscal Year 2017 |  | First Quarter |  | Second Quarter |  | Third Quarter | Fourth Quarter | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2018 |  |  |  | 2018 |  |  | 2018 | 2018 |  | 2018 |
| (in millions, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Diluted Net Income Per Common Share Attributable to CBI |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reported Diluted Net Income Common Per Share Attributable to CBI |  | 2.04 |  |  | \$ | 9.83 |  |  | \$ | 4.17 | \$ | 5.18 | \$ | 7.52 |  | \$ 2.00 | \$ | \$ 2.48 | \$ 2.44 | \$ 4.64 | \$ | 11.55 |
| Acquisitions, Divestitures and Related Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventory Step-Up |  | 0.03 |  | 0.04 |  | - |  | 0.06 |  | 0.06 |  | 0.02 |  | 0.01 | 0.02 | 0.01 |  | 0.06 |
| Favorable Interim Supply Agreement |  | - |  | 0.02 |  | 0.10 |  | 0.11 |  | 0.01 |  | - |  | - | - | - |  | - |
| Transaction and Related Costs Associated with Acquisitions |  | 0.10 |  | 0.17 |  | 0.11 |  | 0.05 |  | 0.04 |  | - |  | - | 0.01 | 0.01 |  | 0.03 |
| Costs Associated with Canadian Divestiture and Related Activities |  | - |  | - |  | - |  | - |  | 0.08 |  | 0.01 |  | - | - | - |  | 0.01 |
| Net Gain on Sale of Business or Assets ${ }^{(3)}$ |  | (0.05) |  | - |  | - |  | - |  | - |  | - |  | - | - | - |  | - |
| Selling, General and Administrative Expenses, Other |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - | - |  |  |
| Gain on Sale of Business ${ }^{(3)}$ |  | - |  | - |  | - |  |  |  | (0.96) |  | - |  | - | - | - |  |  |
| Gain on Remeasurement to Fair Value of Equity Method Investment |  | - |  | (8.31) |  | - |  | - |  | - |  | - |  | - | - | - |  | - |
| Equity Method Investments, Other |  | - |  | - |  | - |  | - |  |  |  | - |  | - | - | - |  |  |
| Income Tax Adjustments |  | - |  | (0.01) |  | - |  | - |  | - |  | - |  | - | - | - |  | - |
| Net (Income) Loss Atrributable to Noncontrolling Interests, Other |  | - |  | - |  | (0.01) |  | - |  | - |  | - |  | - | - | - |  | - |
| Total Acquisitions, Divestitures and Related Costs |  | 0.08 |  | (8.09) |  | 0.20 |  | 0.22 |  | (0.77) |  | 0.04 |  | 0.01 | 0.04 | 0.02 |  | 0.10 |
| Restructuring and Other Strategic Business Development Costs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restructuring and Other Strategic Business Development Costs |  | 0.03 |  | (0.01) |  | - |  | 0.05 |  | - |  | - |  | 0.01 | 0.01 | 0.02 |  | 0.05 |
| Selling, General and Administrative Expenses, Other |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - | - |  | - |
| Total Restructuring and Other Strategic Business Development Costs |  | 0.03 |  | (0.01) |  | - |  | 0.05 |  | - |  | - |  | 0.01 | 0.01 | 0.02 |  | 0.05 |
| Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Gain) Loss on Undesignated Commodity Swap Contracts |  | - |  | (0.01) |  | 0.10 |  | 0.15 |  | (0.05) |  | 0.01 |  | (0.01) | (0.01) | (0.01) |  | (0.02) |
| Settlements of Undesignated Commodity Swap Contracts |  | - |  | - |  | (0.01) |  | (0.09) |  | (0.07) |  | (0.01) |  | (0.01) | - | 0.01 |  | (0.01) |
| Inventory, Other |  | - |  | - |  | 0.01 |  | - |  | - |  | - |  | - | - | 0.06 |  | 0.06 |
| Impairment of Goodwill and Intangible Assets |  | - |  | 1.49 |  | - |  | - |  | 0.12 |  | 0.27 |  | - | - | 0.01 |  | 0.28 |
| Deferred Compensation |  | - |  | 0.02 |  | - |  | - |  | - |  | - |  | - | - | - |  | - |
| Loss on Contract Termination |  | - |  | - |  | - |  | - |  | - |  | - |  | - | 0.21 | - |  | 0.21 |
| Selling, General and Administrative Expenses, Other |  | - |  | - |  | (0.04) |  | - |  | 0.01 |  | - |  | (0.02) | (0.03) | - |  | (0.04) |
| Dividend from Unconsolidated Investment |  | - |  | - |  | - |  | (0.08) |  | - |  | - |  | - | - | - |  | - |
| Unrealized Gain on Equity Securities |  | - |  | - |  | - |  | - |  | - |  | - |  | - | (0.69) | (1.28) |  | (1.96) |
| Equity Method Investments, Other |  | - |  | - |  | - |  | - |  | - |  | - |  | - | - | - |  | - |
| Loss on Extinguishment of Debt |  | 0.04 |  | - |  | 0.02 |  | - |  | - |  | 0.02 |  | 0.01 | 0.04 | 0.25 |  | 0.32 |
| Tax Benefit Related to the Tax Cuts and Jobs Act |  | - |  | . |  | - |  | - |  | - |  | - |  | - | - | (1.82) |  | (1.81) |
| Total Other |  | 0.04 |  | 1.51 |  | 0.07 |  | (0.01) |  | 0.01 |  | 0.29 |  | (0.03) | (0.49) | (2.77) |  | (2.98) |
| Comparable Diluted Net Income Per Common Share Attributable to CBI ${ }^{(4)}$ |  | 2.19 | \$ | \$ 3.25 | \$ | 4.44 | \$ | 5.43 | \$ | 6.76 | \$ | \$ 2.34 | \$ | 2.47 | \$ 2.00 | \$ 1.90 | \$ | 8.72 |

Comparable Diluted Net Income Per Common Share Attributable to CBI ${ }^{(4)}$
${ }^{(1)}$ Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Financial information for the historical annual and interim Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with cus
periods presented herein are as previously reported and have not been adjusted to reflect the adoption of this amended guidance.
${ }^{(2)}$ Includes impairment of intangible assets of $\$ 8.4$ million for the year ended February 28, 2017.
${ }^{(3)}$ Certain (gains) losses on sales, when material, are reported separately in the Company's quarterly filings. If not material, these same (gains) losses on sales are reported as part of Selling, General and Administrative Expenses,
${ }^{(4)}$ May not sum due to rounding as each item is computed independently.

| COMPARABLE STATEMENTS OF INCOME (NON-GAAP) (AS PREVIOUSLY REPORTED ${ }^{(1)}$ |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \begin{array}{c} \text { yealal } \end{array} \\ & \text { Yo } \end{aligned}$ | $\begin{aligned} & \text { ciscal } \\ & \text { Year } \end{aligned}$ | $\begin{aligned} & \text { Fiscal } \\ & \text { Year } \end{aligned}$ | $\begin{aligned} & \begin{array}{l} \text { Fiscal } \\ \text { Year } \\ \text { Your } \end{array} \end{aligned}$ | $\begin{aligned} & \text { yiscal } \\ & \text { Year } \end{aligned}$ | First Quarter 20018 | $\begin{gathered} \text { Second } \\ \text { Quarter } \\ 2018 \end{gathered}$ | $\begin{gathered} \text { Third } \\ \text { Quarter } \\ 2018 \end{gathered}$ | $\begin{aligned} & \text { Fourth } \\ & \text { Quarter } \\ & 2018 \end{aligned}$ | $\begin{aligned} & \text { Fiscal } \\ & \text { Year } \end{aligned}$ |
| (in million, except share and per share data) |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ $2,796.1$ | \$ 4.867 .7 | \$ $6,0028.0$ | \$ 6.5588 .4 | \$ 7,331.5 | \$ 1,935.5 | \$ $2,084.5$ | \$ 1,7999.1 | \$ 1,765.9 | \$ 7.555 .0 |
| Cost of product sold | (1,680.0) | (2,860.0) | (3,389.9) | (3,537.4) | (3,819.5) | ${ }^{(932.5)}$ | (1,022.6) | (887.8) | (896.8) | (3,739.7) |
| Gross profit | 1,116.1 | 2,007.7 | 2,638.1 | 3,011.0 | ${ }^{3,512.0}$ | 1,003.0 | 1,061.9 | 911.3 | 869.1 | 3,845.3 |
| Selling, general and administrative expenses | (559.4) | (839.4) | (1,055.1) | (1,145.4) | (1, 316.7) | (334.2) | (352.1) | (361.2) | (324.6) | (1,272.1) |
| Operating income | 556.7 | 1,168.3 | 1,583.0 | 1,865.6 | 2,195.3 | 668.8 | 709.8 | 550.1 | 544.5 | 2,473.2 |
| Income from unconsolidated investmea | 234.1 | 87.9 | 21.5 | 26.6 | 29.0 | 0.4 | 0.2 | 32.2 | 1.8 | 34.6 |
| Earmings before interest and tax | 790.8 | 1,256.2 | 1,604.5 | 1,892.2 | 2,224.3 | 69.2 | 710.0 | 582.3 | 546.3 | 2,507.8 |
| Interest expense | (227.1) | (323.2) | (337.7) | (313.9) | (333.3) | (82.4) | (81.3) | (81.4) | (86.9) | (332.0) |
| Income before income taxes | 563.7 | 933.0 | 1,266.8 | 1,578.3 | 1,891.0 | 586.8 | 628.7 | 500.9 | 459.4 | 2,175.8 |
| Provision for income taxes | (147.8) | (291.3) | (374.0) | (466.4) | (506.2) | (113.8) | (129.1) | (94.7) | (76.7) | (414.3) |
| Net income | 415.9 | 641.7 | 892.8 | 1,111.9 | 1,384.8 | 473.0 | 499.6 | 400.2 | 382.7 | 1,761.5 |
| Net (income) loss attributable to noncontrolling interests |  |  | 0.2 | (5.4) | (4.1) | (2.5) |  | (3.6) |  |  |
| Net income attributable to CBI | ¢ 415.9 | ¢ 641.7 | ¢ 893.0 | ¢ $1,106.5$ | ¢ $1,380.7$ | \$ 470.5 | \$ 4997 | \$ 402.6 | \$ 379.4 | 1,749.6 |
| Diluted net income per common share attributable to CBI | 2.19 | 3.25 | 4.44 | 5.43 | 6.76 | 2.34 | 2.47 | 2.00 | 1.90 | \$ 8.72 |
| Diluted weighted average common shares outstanding | 190.307 | 197.570 | 201.224 | 203.821 | 204.099 | 201.030 | 201.346 | 201.177 | 199.494 | 200.745 |
| Cash dividends declared per common share: |  |  |  |  |  |  |  |  |  |  |
| Class A Common Stock |  |  |  | 1.24 | 1.60 | 0.52 |  |  | 0.52 | 2.08 |
| Class B Converible Common Stock |  |  |  | 1.12 | 1.44 | \$ 0.47 | 0.47 | 0.47 | \$ 0.47 | 1.88 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Operating income | 3\% | 110\% | 35\% | ${ }_{\text {18\% }}^{18 \%}$ | ${ }_{\text {18\% }}^{18 \%}$ | ${ }_{22 \%}^{22 \%}$ | 14\% $14 \%$ | 3\% ${ }^{3 \%}$ | 10\% | - ${ }_{\text {13\% }}^{13 \%}$ |
| Net income attriutatabel to cBl | (15\%) | 54\% | 39\% | 24\% | 25\% | 48\% | 36\% | 0\% | 28\% | 27\% |
| Diluted net income per common share attributabe to CBI | (6\%) | 48\% | 37\% | 22\% | 24\% | 52\% | 40\% | 2\% | 28\% | 29\% |
| ms as a percent of net sales: |  |  |  |  |  |  |  |  |  |  |
| Cost of product sold | 60.1\% | 58.8\% | 56.2\% | 54.0\% | 52.1\% | 48.2\% | 49.1\% | 49.3\% | 50.8\% | 49.3\% |
| Gross profit | 39.9\% | 41.2\% | - ${ }^{43.8 \%}$ | 46.0\% | 47.9\% | 51.8\% | - ${ }_{\text {50.9\% }}^{16.9 \%}$ | - ${ }^{50.7 \%}$ 20.1\% | 49.2\% | $50.7 \%$ 18.10 |
| Selting, genera and administrative expenses | 20.9\% | 24.0\% | 26.3\% | 28.5\% | (18.0\% | 34.6\% | - $36.1 \%$ | 20.16\% | 18.4\% | -32.6\% |
| Earmings before interest and tax | 28.3\% | 25.8\% | 26.6\% | 28.9\% | 30.3\% | 34.6\% | 34.1\% | 32.4\% | 30.9\% | 33.1\% |

${ }^{(1)}$ Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Financial information for the historical annual and interim periods presented herein are as previously reported and have not been adjusted to reflect the adoption of this amended guidance.

## BUSINESS SEGMENT INFORMATION

## Organic Net Sales

Through February 28, 2019, our internal management financial reporting consisted of two business divisions: (i) Beer and (ii) Wine and Spirits. Beginning March 1, 2019, as a result of our November 2018 Canopy Investment and a change in our chief operating decision maker ("CODM") on March 1, 2019, we have changed our internal management financial reporting to consist of three business divisions: (i) Beer, (ii) Wine and Spirits, and (iii) Canopy. Consequently, as of May 31, 2019, we report our operating results in four segments: (i) Beer, (ii) Wine and Spirits, (iii) Corporate Operations and Other, and (iv) Canopy. The Canopy Equity Method Investment makes up the Canopy segment.

In the Beer segment, our portfolio consists of high-end imported and craft beer brands. We have an exclusive perpetual brand license to import, market, and sell in the U.S. our Mexican beer portfolio. In the Wine and Spirits segment, we sell a portfolio that includes higher-margin, higher-growth wine brands complemented by certain higher-end spirits brands. Amounts included in the Corporate Operations and Other segment consist of costs of executive management, corporate development, corporate finance, corporate growth and strategy, human resources, internal audit, investor relations, legal, public relations, and information technology, as well as our investments made through our corporate venture capital function. All costs included in the Corporate Operations and Other segment are general costs that are applicable to the consolidated group and are therefore not allocated to the other reportable segments. All costs reported within the Corporate Operations and Other segment are not included in our CODM's evaluation of the operating income (loss) performance of the other reportable segments. The business segments reflec Corporate Operations and Other segment are not included in our CODM's evaluation of the operating income (loss) performance of the other reportable segments. The business se
how our operations are managed, how resources are allocated, how operating performance is evaluated by senior management, and the structure of our internal financial reporting.

Amounts included for the Canopy segment represent $100 \%$ of Canopy's reported results on a two-month lag, prepared in accordance with U.S. GAAP, and converted from Canadian dollars to U.S. dollars. Although we own less than $100 \%$ of the outstanding shares of Canopy, $100 \%$ of the Canopy results are included in the information below and subsequently eliminated in order to reconcile to our consolidated financial statements.
In addition, management excludes items that affect comparability ("Comparable Adjustments") from its evaluation of the results of each operating segment as these Comparable Adjustments are not reflective of core operations of the segments. Segment operating performance and segment management compensation are evaluated based upon core segment operating income (loss).

## Organic and Constant Currency

For periods of acquisition, the Company defines organic as current period reported less products of acquired businesses reported for the current period, as appropriate. For periods of divestiture, the Company defines organic as prior period reported less products of divested businesses reported for the prior period, as appropriate. The Company provides organic net sales and organic shipment volumes, and historically provided percentage change in constant currency net sales (which excludes the impact of year-over-year currency exchange rate fluctuations), because the Company uses this information in monitoring and evaluating the underlying business trends of its core operations. In addition, the Company believes this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance.

| Transaction | Segment | Date of Transaction | Organic Adjustment Period |
| :--- | :--- | :--- | :--- |
| Acquisition |  |  |  |
| Mark West | Wine and Spirits | July 16, 2012 |  |
| Beer Business | Beer | June 7, 2013 | June 16, 2012 - July 15, 2013 |
| Meiomi | Beer | December 16, 2015 | August 3, 2015 - June 6, 2014 |
| Ballast Point | Wine and Spirits | April 29, 2016 | December 16, 2015 - December 15, 2016 |
| Prisoner | Wine and Spirits | October 14, 2016 | April 29, 2016 - April 28, 2017 |
| High West ${ }^{(1)}$ | Wine and Spirits | October 14, 2016 - October 13, 2017 |  |
| Charles Smith ${ }^{(1)}$ |  |  | October 19, 2016 - October 18, 2017 |
| Divestiture | Wecember 17, 2016 |  |  |
| Canadian business |  | December 17, 2015 - February 29, 2016 |  |
| (1) Collectively, the October Wine and Spirits Acquisitions. |  |  |  |

## BUSINESS SEGMENT INFORMATION (AS ADJUSTED (1))

|  | Fiscal Year 2017 |  | Fiscal Year 2018 |  |  | First Quarter |  | Second Quarter |  | Third Quarter |  | Fourth Quarter | Fiscal Year 2019 |  | First Quarter |  | Second Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2019 |  | 2019 |  | 2019 |  | 2019 |  |  |  |  |  | 2020 |  |  |
| (in millions) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beer | \$ | 4,227.3 |  |  | \$ | 4,660.4 | \$ | 1,375.1 | \$ | 1,527.1 | \$ | 1,209.8 | \$ | 1,090.1 | \$ | 5,202.1 | \$ | 1,477.4 | \$ | 1,640.4 | \$ | 3,117.8 |
| Wine and Spirits |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Wine |  | 2,732.7 |  | 2,556.3 |  | 591.8 |  | 671.0 |  | 670.3 |  | 599.4 |  | 2,532.5 |  | 535.0 |  | 611.1 |  | 1,146.1 |
| Spirits |  | 361.1 |  | 363.6 |  | 80.2 |  | 101.0 |  | 92.5 |  | 107.7 |  | 381.4 |  | 84.8 |  | 92.5 |  | 177.3 |
| Wine and Spirits |  | 3,093.8 |  | 2,919.9 |  | 672.0 |  | 772.0 |  | 762.8 |  | 707.1 |  | 2,913.9 |  | 619.8 |  | 703.6 |  | 1,323.4 |
| Canopy |  |  |  | - |  | - |  | - |  | - |  | 48.6 |  | 48.6 |  | 70.7 |  | 67.7 |  | 138.4 |
| Consolidation and Eliminations |  |  |  | - |  | - |  | - |  | - |  | (48.6) |  | (48.6) |  | (70.7) |  | (67.7) |  | (138.4) |
| Comparable Adjustments |  | - |  | - |  | - |  | - |  | - |  | - |  | . |  | - |  | - |  |  |
| Consolidated Net Sales | \$ | 7,321.1 | \$ | 7,580.3 | \$ | 2,047.1 | \$ | 2,299.1 | \$ | 1,972.6 | \$ | 1,797.2 | \$ | 8,116.0 | \$ | 2,097.2 | \$ | 2,344.0 | \$ | 4,441.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beer | \$ | 2,149.3 | \$ | 2,531.2 | \$ | 749.4 | \$ | 843.4 | \$ | 651.0 | \$ | 586.9 | \$ | 2,830.7 | \$ | 819.5 | \$ | 913.3 | \$ | 1,732.8 |
| Wine and Spirits |  | 1,352.3 |  | 1,309.4 |  | 290.8 |  | 336.6 |  | 340.9 |  | 311.2 |  | 1,279.5 |  | 271.7 |  | 292.1 |  | 563.8 |
| Corporate Operations and Other |  |  |  | - |  | - |  | - |  | - |  | - |  |  |  | - |  | - |  |  |
| Canopy |  | - |  | - |  | - |  | - |  | - |  | 11.2 |  | 11.2 |  | 11.3 |  | 9.8 |  | 21.1 |
| Consolidation and Eliminations |  |  |  | - |  | - |  | - |  | - |  | (11.2) |  | (11.2) |  | (11.3) |  | (9.8) |  | (21.1) |
| Comparable Adjustments |  | 17.4 |  | (28.1) |  | 8.4 |  | (11.8) |  | (21.9) |  | (4.6) |  | (29.9) |  | (62.5) |  | (19.5) |  | (82.0) |
| Consolidated Gross Profit | \$ | 3,519.0 | \$ | 3,812.5 | \$ | 1,048.6 | \$ | 1,168.2 | \$ | 970.0 | \$ | 893.5 | \$ | 4,080.3 | \$ | 1,028.7 | \$ | 1,185.9 | \$ | 2,214.6 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Income (Loss) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beer (A) | \$ | 1,532.4 | \$ | 1,840.2 | \$ | 520.0 | \$ | 630.6 | \$ | 450.9 | \$ | 441.4 | \$ | 2,042.9 | \$ | 580.6 | \$ | 685.3 | \$ | 1,265.9 |
| Wine and Spirits (A) |  | 792.4 |  | 794.1 |  | 167.8 |  | 201.4 |  | 206.0 |  | 196.0 |  | 771.2 |  | 160.8 |  | 160.4 |  | 321.2 |
| Corporate Operations and Other (A) |  | (139.9) |  | (165.8) |  | (50.2) |  | (51.3) |  | (45.0) |  | (51.4) |  | (197.9) |  | (43.7) |  | (53.7) |  | (97.4) |
| Canopy (A) |  |  |  | - |  | - |  | - |  |  |  | (39.6) |  | (39.6) |  | (170.0) |  | (160.5) |  | (330.5) |
| Consolidation and Eliminations (A) |  |  |  | - |  | - |  | - |  | - |  | 39.6 |  | 39.6 |  | 170.0 |  | 160.5 |  | 330.5 |
| Comparable Adjustments |  | 204.1 |  | (188.7) |  | (12.2) |  | (15.7) |  | (55.4) |  | (120.7) |  | (204.0) |  | (75.0) |  | (72.5) |  | (147.5) |
| Consolidated Operating Income (Loss) | \$ | 2,389.0 | \$ | 2,279.8 | \$ | 625.4 | \$ | 765.0 | \$ | 556.5 | \$ | 465.3 | \$ | 2,412.2 | \$ | 622.7 | \$ | 719.5 | \$ | 1,342.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Income (Loss) from Unconsolidated Investments |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beer (B) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Wine and Spirits (B) |  | 29.2 |  | 34.4 |  | 4.8 |  | (1.0) |  | 28.4 |  | 1.2 |  | 33.4 |  | 4.0 |  | (1.0) |  | 3.0 |
| Corporate Operations and Other (B) |  | (0.2) |  | 0.2 |  | (0.1) |  | (1.1) |  | 0.9 |  | 0.1 |  | (0.2) |  | (1.1) |  | (0.2) |  | (1.3) |
| Canopy (B) |  | - |  | - |  | - |  | - |  | - |  | (16.5) |  | (16.5) |  | (54.4) |  | (54.7) |  | (109.1) |
| Consolidation and Eliminations (B) |  |  |  | - |  | - |  | - |  | - |  |  |  |  |  | - |  | - |  |  |
| Comparable Adjustments |  | (1.7) |  | 452.6 |  | 359.7 |  | 690.5 |  | (163.9) |  | 1,198.6 |  | 2,084.9 |  | (879.1) |  | $(1,268.8)$ |  | $(2,147.9)$ |
| Consolidated Income (Loss) from Unconsolidated Investments | \$ | 27.3 | \$ | 487.2 | \$ | 364.4 | \$ | 688.4 | \$ | (134.6) | \$ | 1,183.4 | \$ | 2,101.6 | \$ | (930.6) | \$ | $(1,324.7)$ | \$ | $\underline{(2,255.3)}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Earnings (Losses) Before Interest and Taxes (A+B) | \$ | 2,213.9 | \$ | 2,503.1 | \$ | 642.3 | \$ | 778.6 | \$ | 641.2 | \$ | 570.8 | \$ | 2,632.9 | \$ | 646.2 | \$ | 736.1 | \$ | 1,382.3 |

## BUSINESS SEGMENT INFORMATION (AS ADJUSTED $\left.{ }^{(1)}\right)$

|  | Fiscal Year | $\begin{aligned} & \text { Fiscal } \\ & \text { Year } \end{aligned}$ | First Quarter | Second Quarter | Third Quarter | Fourth Quarter | Fiscal Year | First Quarter | Second Quarter | Fiscal Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2018 | 2019 | 2019 | 2019 | 2019 | 2019 | 2020 | 2020 | 2020 |
| Year Over Year Growth in Net Sales: |  |  |  |  |  |  |  |  |  |  |
| Beer |  | 10\% | 11\% | 11\% | 16\% | 9\% | 12\% | 7\% | 7\% | 7\% |
| Wine and Spirits |  | (6\%) | (3\%) | 9\% | 0\% | (8\%) | 0\% | (8\%) | (9\%) | (8\%) |
| Canopy |  | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Consolidation and Eliminations |  | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Consolidated Net Sales |  | 4\% | 6\% | 10\% | 9\% | 2\% | 7\% | 2\% | 2\% | 2\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Year Over Year Growth in Gross Profit: |  |  |  |  |  |  |  |  |  |  |
| Beer |  | 18\% | 10\% | 12\% | 14\% | 10\% | 12\% | 9\% | 8\% | 9\% |
| Wine and Spirits |  | (3\%) | (8\%) | 7\% | (1\%) | (7\%) | (2\%) | (7\%) | (13\%) | (10\%) |
| Canopy |  | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Consolidation and Eliminations |  | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Consolidated Gross Profit |  | 8\% | 6\% | 9\% | 7\% | 6\% | 7\% | (2\%) | 2\% | 0\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Year Over Year Growth in Operating Income (Loss): |  |  |  |  |  |  |  |  |  |  |
| Beer |  | 20\% | 5\% | 11\% | 14\% | 16\% | 11\% | 12\% | 9\% | 10\% |
| Wine and Spirits |  | 0\% | (17\%) | 8\% | 3\% | (5\%) | (3\%) | (4\%) | (20\%) | (13\%) |
| Corporate Operations and Other |  | 19\% | 34\% | 24\% | 9\% | 13\% | 19\% | (13\%) | 5\% | (4\%) |
| Canopy |  | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Consolidation and Eliminations |  | NM | NM | NM | NM | NM | NM | NM | NM | NM |
| Consolidated Operating Income (Loss) |  | (5\%) | 11\% | 7\% | 14\% | (9\%) | 6\% | 0\% | (6\%) | (3\%) |
|  |  |  |  |  |  |  |  |  |  |  |
| Gross Profit as a Percent of Net Sales: |  |  |  |  |  |  |  |  |  |  |
| Beer | 50.8\% | 54.3\% | 54.5\% | 55.2\% | 53.8\% | 53.8\% | 54.4\% | 55.5\% | 55.7\% | 55.6\% |
| Wine and Spirits | 43.7\% | 44.8\% | 43.3\% | 43.6\% | 44.7\% | 44.0\% | 43.9\% | 43.8\% | 41.5\% | 42.6\% |
| Canopy | NM | NM | NM | NM | NM | 23.0\% | 23.0\% | 16.0\% | 14.5\% | 15.2\% |
| Consolidation and Eliminations | NM | NM | NM | NM | NM | 23.0\% | 23.0\% | 16.0\% | 14.5\% | 15.2\% |
| Consolidated Gross Profit | 48.1\% | 50.3\% | 51.2\% | 50.8\% | 49.2\% | 49.7\% | 50.3\% | 49.1\% | 50.6\% | 49.9\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Operating Income (Loss) as a Percent of Net Sales: |  |  |  |  |  |  |  |  |  |  |
| Beer | 36.3\% | 39.5\% | 37.8\% | 41.3\% | 37.3\% | 40.5\% | 39.3\% | 39.3\% | 41.8\% | 40.6\% |
| Wine and Spirits | 25.6\% | 27.2\% | 25.0\% | 26.1\% | 27.0\% | 27.7\% | 26.5\% | 25.9\% | 22.8\% | 24.3\% |
| Corporate Operations and Other | (1.9\%) | (2.2\%) | (2.5\%) | (2.2\%) | (2.3\%) | (2.9\%) | (2.4\%) | (2.1\%) | (2.3\%) | (2.2\%) |
| Canopy | NM | NM | NM | NM | NM | (81.5\%) | (81.5\%) | NM | NM | NM |
| Consolidation and Eliminations | NM | NM | NM | NM | NM | (81.5\%) | (81.5\%) | NM | NM | NM |
| Consolidated Operating Income (Loss) | 32.6\% | 30.1\% | 30.6\% | 33.3\% | 28.2\% | 25.9\% | 29.7\% | 29.7\% | 30.7\% | 30.2\% |

(1) Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Accordingly, financia information for fiscal year 2017 and the interim and annual periods of fiscal year 2018 presented herein has been adjusted to reflect the adoption of this amended guidance. Annual and interim periods prior
to fiscal year 2017, includuing interim periods for fiscal year 2017, have not been adjusted to reflect the adoption of this amended guidance as the impact is not deemed material.

## BUSINESS SEGMENT INFORMATION (AS PREVIOUSLY REPORTED (1))



## BUSINESS SEGMENT INFORMATION (AS PREVIOUSLY REPORTED (י)

|  | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2013 \end{gathered}$ | Fiscal Year 2014 | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2015 \end{gathered}$ | $\begin{aligned} & \text { Fiscal } \\ & \text { Year } \\ & 2016 \end{aligned}$ | $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ 2017 \end{gathered}$ | First Quarter 2018 | Second Quarter 2018 | Third Quarter 2018 | Fourth Quarter 2018 | Fiscal Year 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year Over Year Growth in Net Sales: |  |  |  |  |  |  |  |  |  |  |
| Beer ${ }^{(2)}$ | 5\% | 10\% | 12\% | 14\% | 17\% | 8\% | 13\% | 8\% | 12\% | 10\% |
| Wine and Spirits | 5\% | 2\% | - | 3\% | 6\% | (4\%) | (12\%) | (10\%) | 4\% | (6\%) |
| Consolidation and Eliminations ${ }^{(2)}$ | 5\% | (69\%) | (100\%) |  |  | - |  |  |  |  |
| Consolidated Net Sales | 5\% | 74\% | 24\% | 9\% | 12\% | 3\% | 3\% | (1\%) | 8\% | 3\% |
| Year Over Year Growth in Gross Profit: |  |  |  |  |  |  |  |  |  |  |
| Beer ${ }^{(2)}$ | 5\% | 50\% | 29\% | 21\% | 21\% | 19\% | 21\% | 14\% | 15\% | 18\% |
| Wine and Spirits | 5\% | - | 5\% | 5\% | 10\% | 7\% | (11\%) | (11\%) | 5\% | (3\%) |
| Consolidation and Eliminations ${ }^{(2)}$ | 5\% | (68\%) | (100\%) |  |  | - |  |  |  |  |
| Consolidated Gross Profit | 4\% | 80\% | 29\% | 14\% | 20\% | 13\% | 10\% | 2\% | 8\% | 8\% |
| Year Over Year Growth in Operating Income: |  |  |  |  |  |  |  |  |  |  |
| Beer ${ }^{(2)}$ | 4\% | 73\% | 32\% | 24\% | 21\% | 22\% | 26\% | 17\% | 12\% | 20\% |
| Wine and Spirits | 5\% | (2\%) | 6\% | 8\% | 10\% | 22\% | (10\%) | (14\%) | 8\% | - |
| Corporate Operations and Other | (14\%) | (7\%) | (9\%) | (15\%) | (11\%) | (31\%) | (15\%) | (18\%) | (14\%) | (19\%) |
| Consolidation and Eliminations ${ }^{(2)}$ | 4\% | (68\%) | (100\%) |  |  | - | - | - | - |  |
| Consolidated Operating Income | 7\% | NM | (38\%) | 18\% | 36\% | 3\% | 17\% | (9\%) | (27\%) | (5\%) |
| Gross Profit as a Percent of Net Sales: |  |  |  |  |  |  |  |  |  |  |
| Beer ${ }^{(2)}$ | 29.2\% | 39.9\% | 46.0\% | 49.0\% | 50.9\% | 55.0\% | 54.2\% | 54.5\% | 53.3\% | 54.3\% |
| Wine and Spirits | 39.9\% | 39.3\% | 41.3\% | 42.2\% | 43.9\% | 46.1\% | 44.6\% | 45.4\% | 43.9\% | 45.0\% |
| Consolidation and Eliminations ${ }^{(2)}$ | 29.2\% | 29.7\% |  | - |  | - | - | - | - | - |
| Consolidated Gross Profit | 39.6\% | 40.9\% | 42.8\% | 44.9\% | 48.1\% | 51.4\% | 51.1\% | 50.4\% | 48.1\% | 50.3\% |
| Operating Income as a Percent of Net Sales: |  |  |  |  |  |  |  |  |  |  |
| Beer ${ }^{(2)}$ | 17.3\% | 27.3\% | 31.9\% | 34.9\% | 36.3\% | 40.3\% | 41.1\% | 37.7\% | 38.0\% | 39.5\% |
| Wine and Spirits | 23.3\% | 22.4\% | 23.7\% | 24.8\% | 25.8\% | 29.7\% | 26.2\% | 26.2\% | 27.4\% | 27.4\% |
| Corporate Operations and Other | (1.7\%) | (1.8\%) | (1.8\%) | (1.9\%) | (1.9\%) | (1.9\%) | (2.0\%) | (2.3\%) | (2.6\%) | (2.2\%) |
| Consolidation and Eliminations ${ }^{(2)}$ | 17.3\% | 17.5\% | - |  |  | - | - | - | - |  |
| Consolidated Operating Income | 18.7\% | 50.1\% | 24.9\% | 27.0\% | 32.7\% | 29.4\% | 34.2\% | 27.1\% | 29.2\% | 30.1\% |

${ }^{(1)}$ Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Financial information for the historical annual and interim periods presented herein are as previously reported and have not been adjusted to reflect the adoption of this amended guidance
${ }^{(2)}$ Prior to the acquisition of our import beer business in June 2013 , we had a $50 \%$ equity interest in Crown Imports, which was accounted for under the equity method of accounting. Additionally, prior to the acquisition, Crown Imports was a reportable segment.
NM = Not Meaningful

## REPORTED, ORGANIC, AND CONSTANT CURRENCY NET SALES (1)



## REPORTED, ORGANIC, AND CONSTANT CURRENCY NET SALES (1)

| (in millions) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year 2017 |  | First Quarter 2017 | $\begin{gathered} \text { First } \\ \text { Quarter } \\ 2016 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Percent } \\ & \text { Change } \end{aligned}$ | Currency Impact | Constant Currency Percent Change |  | $\begin{aligned} & \text { Second } \\ & \text { Quarter } \\ & 2017 \\ & \hline \end{aligned}$ | Second Quarter 2016 | $\begin{aligned} & \text { Percent } \\ & \text { Cange } \end{aligned}$ | Currency Impact | Constant Currency Percent Change |  | $\begin{gathered} \text { Third } \\ \text { Quarter } \\ 2017 \\ \hline 2017 \end{gathered}$ | $\begin{gathered} \text { Third } \\ \text { Quarter } \\ 2016 \\ \hline \end{gathered}$ | Percent Change | Currency <br> Impact |  |  | Fourth Quarter 2017 | Fourth Quarter 2016 | $\begin{aligned} & \text { Percent } \\ & \text { Change } \end{aligned}$ | Currency Impact | Constant Currency Change ${ }^{\text {Pr }}$ |  | $\begin{aligned} & \text { Fiscal Year } \\ & 2017 \end{aligned}$ | $\begin{gathered} \text { Fiscal Year } \\ 2016 \\ \hline \end{gathered}$ | Percent Change | Currency <br> Impact |  |
| Consolidated Net Sales | \$ | 1,871.8 \$ | \$ 1,631.3 | 15\% | \% | 15\% | \$ | 2,021.2 | \$ 1,733.4 | 17\% | \% | 17\% | \$ | 1,810.5 \$ | 1,640.5 | 10\% | \% | 10\% | \$ | 1,628.0 \$ | \$ 1,543.2 | 5\% | \% | 5\% |  | 7,331.5 \$ | \$ 6,54.4 | 12\% | \% | 12\% |
| Less: Meiomi |  | (35.3) |  |  |  |  |  | (17.2) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (52.5) |  |  |  |  |
| Less: Ballast Point |  | (42.4) |  |  |  |  |  | (46.0) |  |  |  |  |  | (31.8) |  |  |  |  |  | (4.7) |  |  |  |  |  | (124.9) |  |  |  |  |
| Less: Prisoner |  | (4.9) |  |  |  |  |  | (8.8) |  |  |  |  |  | (20.1) |  |  |  |  |  | (13.5) | . |  |  |  |  | (47.3) |  |  |  |  |
| Less: October Wine and Sppirits Acquisitions |  |  |  |  |  |  |  |  |  |  |  |  |  | (5.4) |  |  |  |  |  | (18.8) |  |  |  |  |  | (24.2) |  |  |  |  |
| Less: Canadian Divestiture |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (62.6) |  |  |  |  |  | (62.6) |  |  |  |
| Consolidated Organic Net Sales | s | 1,789.2 \$ | \$ 1.631 .3 | 10\% | -\% | \% |  | 1,949.2 | \$ 1,733.4 | 12\% | -\% | 13\% |  | 1,753.2 \$ | 1,640.5 | 7\% | \% | 7\% |  | 1.591 .0 s | \$ 1,480.6 | 7\% | \% | 7\% |  | 7,082.6 | \$ 6.485 .8 | 9\% | \% | \% |
| Beer Net Sales | \$ | 1,151.0 \$ | \$ 965.8 | 19\% | -\% | $19 \%$ |  | 1,222.5 | \$ $1,019.5$ | 20\% | -\% | 20\% |  | 964.6 \$ | 831.3 | 16\% | -\% | \% |  | 891.2 \$ | \$ 800.0 | 11\% | -\% | 1\% |  | 4229.3 | \$ 3622.6 | 7\% | \% | \% |
| Less: Ballast Point |  | (42.4) |  |  |  |  |  | (46.0) |  |  |  |  |  | (31.8) |  |  |  |  |  | (4.7) |  |  |  |  |  | (124.9) |  |  |  |  |
| Beer Organic Net Sales | \$ | 1,108.6 \$ | 965.8 | 15\% | -\% | 5\% |  | 1,176.5 | \$ $1,009.5$ | 15\% | \% | 15\% |  | $932.8 \$$ | 831.3 | 12\% | -\% | 12\% |  | 886.5 | \$ 800.0 | 10\% | \% | 10\% |  | 4,104.4 | \$ 3.622 .6 | 13\% | \% |  |
| Wine and Spirits Net Sales | \$ | 720.8 \$ | \$ 665.5 | 8\% | (1)\% | 9\% |  | 798.7 | \& 713.9 | 12\% | \% | 12\% |  | 845.9 \$ | 809.2 | 5\% | -\% | 4\% |  | 736.8 | \$ 737.2 | 0\% | -\% | \% |  | 3,102.2 \$ | \$ 2,925.8 | 6\% | -\% | \% |
| Less: Meiomi |  | (35.3) |  |  |  |  |  | (17.2) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (52.5) |  |  |  |  |
| Less: Prisoner |  | (4.9) |  |  |  |  |  | (8.8) |  |  |  |  |  | (20.1) |  |  |  |  |  | (13.5) |  |  |  |  |  | (47.3) |  |  |  |  |
| Less: October Wine and Spirits Acquisitions |  |  |  |  |  |  |  |  |  |  |  |  |  | (5.4) |  |  |  |  |  | (18.8) |  |  |  |  |  | (24.2) |  |  |  |  |
| Less: Canadian Divestiture |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (62.6) |  |  |  |  |  |  |  |  |  |
| Wine and Spirits Organic Net Sales | s | 680.6 \$ | 5665.5 | 2\% | (1)\% | 3\% | s | 772.7 | \$ 713.9 | 8\% | \% | 8\% | s | 820.4 \$ | 809.2 | 1\% | \% | 1\% |  | 704.5 | \$ 674.6 | 4\% | \% | 4\% |  | 2,978.2 | \$ 2.863 .2 | 4\% | \% | 4\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fiscal Year 2016 |  | First Quarter 2016 | $\begin{gathered} \text { First } \\ \text { Quarter } \\ 2015 \end{gathered}$ | $\begin{aligned} & \text { Percent } \\ & \text { Change } \end{aligned}$ | Currency Impact | Constant Currency Percent Change |  | Second Quarter 2016 | Second Quarter 2015 | $\begin{aligned} & \text { Percent } \\ & \text { Change } \end{aligned}$ | Currency Impact | Constant Currency Percent Percent Change $\qquad$ |  | Third Quarter 2016 | $\begin{gathered} \text { Third } \\ \text { Quarter } \\ 2015 \end{gathered}$ | $\begin{aligned} & \text { Percent } \\ & \text { Change } \end{aligned}$ | Currency Impact | Constant Currency Percent Change ${ }^{(1)}$ |  | Fourth Quarter 2016 | Fourth Quarter 2015 | $\begin{aligned} & \text { Percent } \\ & \text { Change } \end{aligned}$ | Currency Impact |  |  | $\begin{gathered} \text { iscal Year } \\ 2016 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Fiscal Year } \\ 2015 \end{gathered}$ | Percent Change | Currency | Constant Currency Percent Change(1) |
| Consolidated Net Sales | \$ | 1,631.3 \$ | 1,526.0 | 7\% | (1)\% | 8\% | \$ | 1,733.4 | \$ 1,604.1 | 8\% | (2)\% | 10\% | \$ | 1,640.5 \$ | 1,541.7 | 6\% | (2)\% | 8\% | \$ | 1,543.2 \$ | \$ 1,356.2 | 14\% | (1)\% | 15\% | \$ | 6,548.4 | \$ 6,028.0 | 9\% | (1)\% | 10\% |
| Less: Meiomi |  |  |  |  |  |  |  | (3.8) |  |  |  |  |  | (34.7) |  |  |  |  |  | (35.3) |  |  |  |  |  | (73.8) |  |  |  |  |
| Less: Ballast Point |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (27.2) |  |  |  |  |  | (27.2) |  |  |  |  |
| Consolidated Organic Net Sales | $\stackrel{s}{ }$ | $1,631.3$ \$ | \$ 1,526.0 | 7\% | (1)\% | 8\% | s | 1,729.6 | \$ $1,604.1$ | 8\% | (2)\% | 9\% | s | 1,605.8 ¢ | 1,541.7 | 4\% | (2)\% | 6\% |  | 1,480.7 | \$ 1,356.2 | 9\% | (1)\% | 10\% |  | 6.447.4 | \$ 6.028 .0 | 7\% | (1)\% | 8\% |
| Beer Net Sales | \$ | 965.8 \$ | \$ 867.7 | 11\% | - | 1\% | \$ | 1,019.5 | \$ 891.8 | 14\% | - \% | 14\% |  | 831.3 \$ | 768.1 | 8\% | -\% | $8 \%$ | \$ | 806.0 \$ | \$ 661.0 | 22\% | - | 22\% |  | 3,622.6 | \$ 3,188.6 | 14\% | \% | 14 |
| Less: Ballast Point |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (27.2) |  |  |  |  |  | (27.2) |  |  |  |  |
| Beer Organic Net Sales | s | 965.8 \$ | ¢ 867.7 | 11\% | \% | \% | s | 1,019.5 | \$ 891.8 | 14\% | \% | 14\% | s | 831.3 \$ | 768.1 | 8\% | \% | $8 \%$ | s | 778.8 | \$ 661.0 | 18\% | \% | 18\% | s | 3,595.4 | \$ $3,188.6$ | 13\% | \% | 13\% |
| Wine and Spirits Net Sales | \$ | 665.5 \$ | \$ 658.3 | 1\% | (3)\% | 4\% | \$ | 713.9 | \$ 715.8 | 0\% | (3)\% | 3\% | \$ | 809.2 \$ | 773.4 | 5\% | (3)\% | 8\% |  | 737.2 \$ | \$ 69.9 | \% | (2)\% | 9\% |  | 2,925.8 | \$ 2.839 .4 | 3\% | (3)\% | 6\% |
| Less: Meiomi |  |  |  |  |  |  |  | (3.8) |  |  |  |  |  | (34.7) |  |  |  |  |  | (35.3) |  |  |  |  |  | (73.8) |  |  |  |  |
| Wine and Spirits Organic Net Sales |  | 665.5 \$ | 65.3 | 1\% | (3)\% | 4\% | s | 710.1 | \$ 715.8 | (1\%) | (3)\% | 3\% | s | 774.5 \$ | 773.4 | 0\% | (3) $\%$ | 3\% | s | 701.9 | \$ 691.9 | 1\% | (2)\% | 4\% |  | $\underline{ }$ 2,852.0 | \$ 2.839 .4 | 0\% | (3)\% | \% |

## REPORTED, ORGANIC, AND CONSTANT CURRENCY NET SALES (1)

| Fiscal Year 2015 |  | $\begin{gathered} \text { First } \\ \text { Quarter } \\ 2015 \\ \hline \end{gathered}$ | First Quarter 2014 | Percent Change | Currency | Constant Currency Percent Change ${ }^{(1)}$ |  | Second Quarter 2015 | Second Quarter 2014 | Percent Change | Currency Impact | Constant Currency Percent Change ${ }^{(1)}$ |  | $\begin{gathered} \text { Third } \\ \text { Quarter } \\ 2015 \\ \hline 2 \end{gathered}$ | $\begin{gathered} \text { Third } \\ \text { Quarter } \\ 2014 \\ \hline \end{gathered}$ | Percent Change | Currency Impact | Constant Currency Change ${ }^{(1)}$ |  | $\begin{aligned} & \text { Fourth } \\ & \text { Quarter } \\ & 2015 \\ & \hline \end{aligned}$ | Fourth Quarter 2014 | Percent Change | Currency Impact | Constant Currency Percent Change ${ }^{(1)}$ |  | $\begin{aligned} & \text { iscal Year F } \\ & 2015 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Fiscal Year } \\ & 2014 \\ & \hline \end{aligned}$ | Percent Change | Curency | Constant Currency Percent Change(1) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Net Sales | \$ | 1,526.0 \$ | ${ }^{673.4}$ | 127\% | (1)\% | 128\% | \$ | 1,604.1 \$ | \$ 1,459.8 | 10\% | \% | 10\% | \$ | 1,541.7 \$ | 1,443.3 | 7\% | (1)\% | 7\% | \$ | 1,356.2 | \$ 1,291.2 | 5\% | (1)\% | 6\% | \$ | 6,028.0 \$ | \$ 4,867.7 | 24\% | (1)\% | 25\% |
| Less: Beer Business Acquisition |  | (867.7) |  |  |  |  |  | (73.4) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (941.1) |  |  |  |  |
| Consolidated Organic Net Sales | \$ | 658.3 \$ | 673.4 | (2\%) | (1)\% | (1\%) | \$ | 1.530 .7 \$ | \$ 1,459.8 | 5\% | \% | 5\% | s | 1.541 .7 \$ | \$ 1,443.3 | 7\% | (1)\% | 7\% | s | $1,356.2$ | \$ 1,291.2 | 5\% | (1)\% | 6\% | s | 5.086 .9 \$ | \$ 4,887.7 | 5\% | (1)\% | 5\% |
| Beer Net Sales | \$ | 867.7 \$ |  | NM | -\% | NM | \$ | 888.3 \$ | \$ 762.8 | 16\% | -\% | 16\% | \$ | 768.3 \$ | 661.6 | 16\% | -\% | $16 \%$ | \$ | 664.3 | 597.8 | 11\% | \% | 11\% | \$ | 3,188.6 \$ | \$ 2,022.2 | 58\% | -\% | $58 \%$ |
| Less: Beer Business Acquisition |  | (867.7) |  |  |  |  |  | (73.4) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (941.1) |  |  |  |  |
| Beer Organic Net Sales | s | \$ |  | NM | -\% | NM | s | 814.9 \$ | \$ 762.8 | 7\% | -\% | \% | s | 768.3 \$ | \$ 661.6 | 16\% | \% | $16 \%$ | s | 664.3 | \$ 597.8 | 11\% | -\% | 11\% |  | 2,247.5 \$ | \$ 2,022.2 | 11\% | -\% | 11\% |
| Wine and Spirits Net Sales | \$ | 658.3 \$ | 673.4 | (2\%) | (1)\% | (1\%) | \$ | 715.8 \$ | \$ 697.0 | 3\% | (1) $\%$ | 3\% | \$ | 773.4 \$ | \$ 781.7 | (1\%) | (1)\% | \% | \$ | 691.9 | \$ 693.4 | 0\% | (2)\% | 2\% |  | 2,839.4 \$ | \$ 2,845 | 0\% | (1)\% | 1\% |

