## Comparable Measures (NON-GAAP)

Comparable measures are provided because management uses this information in evaluating the results of the core operations of the Company and/or internal goal setting. In addition, the Company believes this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance. As such, the following items, when appropriate, are excluded from comparable results:

## Acquisitions, Divestitures, and Related Costs

Acquisitions, divestitures, and related costs includes transaction and associated costs in connection with pending and completed acquisitions, investments, and divestitures. In addition, in connection with acquisitions, the allocation of purchase price in excess of book value for certain inventory on hand at the date of acquisition is referred to as invent step-up. Inventory step-up represents an assumed manufacturing profit attributable to the acquired company prior to acquisition. For inventory produced and sold after the acquisition date, the related manufacturer's profit accrues to the Company.

## Restructuring and Other Strategic Business Development Costs

Restructuring and other strategic business development costs consist primarily of costs recognized by the Company in connection with certain activities which are intended to simplify, streamline, or increase efficiencies. These costs include restructuring charges, such as employee termination benefit costs, contract termination costs, costs to consolidate or close facilities and relocate employees, and other costs which are not reflective of the core operations of the Company related to strategic business development initiatives.

## Other

Other includes items that are not specifically related to acquisitions and divestitures or restructuring and other strategic business development costs (e.g. unrealized net (gain) loss on securities measured at fair value, loss on extinguishment of debt, impairment of assets, loss on contract termination, and net (gain) loss from the mark to fair value of undesignated commodity derivative contracts prior to settlement).

Comparable Basis Earnings before Interest and Taxes ("Comparable Basis EBIT"), as used by the Company, means operating income plus equity in earnings (loss) of equity method investees, both on a comparable basis. Comparable Basis EBIT is considered a performance measure and the Company considers operating income the most comparable GAAP measure. Comparable Basis EBIT is used by management in evaluating the results of the core operations of the Company including, the results of its equity method investments. In addition, the Company believes this information provides investors valuable insight on underlying business trends and results in order to evaluate year-over-year financial performance.

The Company has disclosed its debt to Earnings before Interest, Taxes, Depreciation, and Amortization ("EBITDA") ratio and net debt to EBITDA ratio. These are non-GAAP financial measures that management believes are of interest to investors and lenders in relation to the Company's overall capital structure and its ability to borrow additional funds. The Company considers EBITDA a measure of liquidity and considers net cash provided by operating activities the most comparable GAAP measure.

Free cash flow as used by the Company means the Company's net cash flow from operating activities prepared in accordance with GAAP less capital expenditures for property, plan and equipment. Free cash flow is considered a liquidity measure and provides useful information to investors about the amount of cash generated, which can then be used, after required debt service and dividend payments, for other general corporate purposes. A limitation of free cash flow is that it does not represent the total increase or decrease in the cash balance for the period. Free cash flow should be considered in addition to, not as a substitute for, or superior to, cash flow from operating activities prepared in accordance wit GAAP.

REPORTED STATEMENTS OF OPERATIONS (GAAP)
(in millions, except share and per share data)
Net sales
Cost of product sold
Gross profit
Selling, general, and administrative expenses ${ }^{(1)}$
mpairment of brewery construction in progress
mpairment of assets held for sale
Gain (loss) on sale of busines
Operating income (loss)
Income (loss) from unconsolidated investments
terest expense
Loss on extinguishment of debt
Income (loss) before income taxes
Provision for) benefit from income taxes
Net income (loss)
Net income (loss) attributable to noncontrolling interest
Net income (loss) attributable to CBI
Diluted net income (loss) per common share attributable to CBI
Diluted weighted average common shares outstanding

Cash dividends declared per common share
Class A Common Stock
Class B Convertible Common Stock
Effective tax rate
Items as a percent of net sales:
Cost of product sold
Gross profit
Selling, general, and administrative expenses
Operating income (loss)

|  | Fiscal Year 2017 |  | Fiscal Year <br> 2018 |  | Fiscal Year 2019 |  | Fiscal Year 2020 |  | First Quarter 2021 |  | Second Quarter 2021 |  | Third Quarter 2021 |  | Fourth Quarter 2021 |  | Fiscal Year <br> 2021 |  | First Quarter 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | $\begin{gathered} 7,321.1 \\ (3,802.1) \end{gathered}$ | \$ | $\begin{gathered} 7,580.3 \\ (3,767.8) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 8,116.0 \\ (4,035.7) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 8,343.5 \\ (4,191.6) \\ \hline \end{array}$ | \$ | $\begin{gathered} 1,963.4 \\ (975.1) \\ \hline \end{gathered}$ | \$ | $\begin{aligned} & 2,260.4 \\ & (1044.6) \end{aligned}$ | \$ | $\begin{aligned} & 2,438.1 \\ & (1169.9) \\ & \hline \end{aligned}$ | \$ | $\begin{array}{r} 1,953.0 \\ (959.3) \\ \hline \end{array}$ | \$ | $\begin{gathered} 8,614.9 \\ (4,148.9) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 2,026.5 \\ (907.2) \\ \hline \end{array}$ |
|  | 3,519.0 |  | 3,812.5 |  | 4,080.3 |  | 4,151.9 |  | 988.3 |  | 1,215.8 |  | 1,268.2 |  | 993.7 |  | 4,466.0 |  | 1,119.3 |
|  | $(1,392.4)$ |  | (1532.7) |  | (1668.1) |  | (1621.8) |  | (351.8) |  | (396.2) |  | (463.8) |  | (453.3) |  | (1665.1) |  | (378.3) |
|  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (665.9) |
|  | - |  | - |  |  |  | (449.7) |  | (25.0) |  | 22.0 |  | (21.0) |  | - |  | (24.0) |  |  |
|  | 262.4 |  | - |  | - |  | 74.1 |  | (1.5) |  | (2.9) |  | (0.3) |  | 18.9 |  | 14.2 |  |  |
|  | 2,389.0 |  | 2279.8 |  | 2412.2 |  | 2154.5 |  | 610.0 |  | 838.7 |  | 783.1 |  | 559.3 |  | 2,791.1 |  | 75.1 |
|  | 27.3 |  | 487.2 |  | 2101.6 |  | (2668.6) |  | (571.2) |  | (80.7) |  | 782.4 |  | 19.8 |  | 150.3 |  | (899.2) |
|  | (333.3) |  | (332.0) |  | (367.1) |  | (428.7) |  | (100.0) |  | (100.2) |  | (95.7) |  | (89.8) |  | (385.7) |  | (86.7) |
|  | - |  | (97.0) |  | (1.7) |  | (2.4) |  | (7.0) |  | (0.6) |  | (1.2) |  | (4.0) |  | (12.8) |  |  |
|  | 2,083.0 |  | 2338.0 |  | 4145.0 |  | (945.2) |  | (68.2) |  | 657.2 |  | 1,468.6 |  | 485.3 |  | 2,542.9 |  | (910.8) |
|  | (550.3) |  | (22.7) |  | (685.9) |  | 966.6 |  | (104.4) |  | (135.4) |  | (176.6) |  | (94.7) |  | (511.1) |  | 13.5 |
|  | 1,532.7 |  | 2315.3 |  | 3459.1 |  | 21.4 |  | (172.6) |  | 521.8 |  | 1292.0 |  | 390.6 |  | 2031.8 |  | (897.3) |
|  | (4.1) |  | (11.9) |  | (23.2) |  | (33.2) |  | (5.3) |  | (9.7) |  | (11.1) |  | (7.7) |  | (33.8) |  | (10.8) |
| \$ | 5 1,528.6 | \$ | 2,303.4 | \$ | 3,435.9 | \$ | (11.8) | \$ | (177.9) | \$ | 512.1 | \$ | 1,280.9 | \$ | 382.9 | \$ | 1,998.0 | \$ | (908.1) |
| \$ | 7.49 | \$ | 11.47 | \$ | 17.57 | \$ | (0.07) | \$ | (0.94) | \$ | 2.62 | \$ | 6.55 | \$ | 1.95 | \$ | 10.23 | \$ | (4.74) |
|  | 204.099 |  | 200.745 |  | 195.532 |  | 168.329 |  | 169.604 |  | 195.142 |  | 195.444 |  | 195.942 |  | 195.308 |  | 170.602 |
| \$ | 1.60 | \$ | 2.08 | \$ | 2.96 | \$ | 3.00 | \$ | 0.75 | \$ | 0.75 | \$ | 0.75 | \$ | 0.75 | \$ | 3.00 | \$ | 0.76 |
| \$ | 1.44 | \$ | 1.88 | \$ | 2.68 | \$ | 2.72 | \$ | 0.68 | \$ | 0.68 | \$ | 0.68 | \$ | 0.68 | \$ | 2.72 | \$ | 0.69 |
|  | 26.4\% |  | 1.0\% |  | 16.5\% |  | 102.3\% |  | (153.1\%) |  | 20.6\% |  | 12.0\% |  | 19.5\% |  | 20.1\% |  | 1.5\% |
|  | 51.9\% |  | 49.7\% |  | 49.7\% |  | 50.2\% |  | 49.7\% |  | 46.2\% |  | 48.0\% |  | 49.1\% |  | 48.2\% |  | 44.8\% |
|  | 48.1\% |  | 50.3\% |  | 50.3\% |  | 49.8\% |  | 50.3\% |  | 53.8\% |  | 52.0\% |  | 50.9\% |  | 51.8\% |  | 55.2\% |
|  | 19.0\% |  | 20.2\% |  | 20.6\% |  | 19.4\% |  | 17.9\% |  | 17.5\% |  | 19.0\% |  | 23.2\% |  | 19.3\% |  | 18.7\% |
|  | 32.6\% |  | 30.1\% |  | 29.7\% |  | 25.8\% |  | 31.1\% |  | 37.1\% |  | 32.1\% |  | 28.6\% |  | 32.4\% |  | 3.7\% |

(1) Includes impairment of intangible assets of $\$ 46.0$ million and $\$ 86.8$ million for the years ended February 28, 2017, and February 28, 2018, respectively. Also includes a net gain on sale of business of $\$ 2.6$ million for the three months ended May 31, 2021.

## RECONCILIATION OF REPORTED AND COMPARABLE NON-GAAP INFORMATION

nillions, except per share data)
let Sales
eported Net Sales
Comparable Net Sales

## Cost of Product Sold

eported Cost of Product Sold
Acquisitions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs Other
Comparable Cost of Product Sold

## Goss Profit

Reported Gross Profit
Acquistions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs
Comparable Gross Profit
elling, General, and Administrative Expenses
Reported Selling, General, and Administrative Expenses
Acquisitions, Divestitures, and Related Costs ${ }^{(1)}$
Restructuring and Other Strategic Business Development Costs
Comparable Selling, General, and Administrative Expenses
mpairment of Brewery Construction in Progress
Reported Impairment of Brewery Construction in Progres
Other
Comparable Impairment of Brewery Construction in Progress
mpairment of Assets Held for Sale
Reported Impairment of Assets Held for Sale
Restructuring and Other Strategic Business Development Costs
Restrung arm
ain (Loss) on Sale of Business
eported Gain (Loss) on Sale of Business
Acquisitions, Divestitures, and Related Costs
mparable Gain (Loss) on Sale of Busines


|  | Fiscal Year 2019 |  | Fiscal Year <br> 2020 |  | First Quarter 2021 |  | Second Quarter 2021 |  | Third Quarter 2021 |  | Fourth Quarter 2021 |  | Fiscal <br> Year <br> 2021 | First Quarter 2022 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 8,116.0 | \$ | 8,343.5 | \$ | 1,963.4 | \$ | 2,260.4 | \$ | 2,438.1 | \$ | 1,953.0 | \$ | 8,614.9 | \$ | 2,026.5 |
| \$ | 8,116.0 | \$ | 8,343.5 | \$ | 1,963.4 | \$ | 2,260.4 | \$ | 2,438.1 | \$ | 1,953.0 | \$ | 8,614.9 | \$ | 2,026.5 |
| \$ | $(4,035.7)$ | \$ | $(4,191.6)$ | \$ | (975.1) | \$ | $(1,044.6)$ | \$ | $(1,169.9)$ | \$ | (959.3) | \$ | $(4,148.9)$ | \$ | (907.2) |
|  | 4.9 |  | 1.5 |  |  |  | 0.1 |  |  |  | 0.3 |  | 0.4 |  |  |
|  | 8.9 |  | 132.1 |  | 24.3 |  | 0.8 |  | 0.7 |  | 4.1 |  | 29.9 |  | 2.6 |
|  | 16.1 |  | 28.7 |  | 21.0 |  | (29.7) |  | 11.6 |  | 18.4 |  | 21.3 |  | (20.7) |
| \$ | $(4,005.8)$ | \$ | $(4,029.3)$ | \$ | (929.8) | \$ | $(1,073.4)$ | \$ | $(1,157.6)$ | \$ | (936.5) | \$ | $(4,097.3)$ | \$ | (925.3) |
| \$ | 4,080.3 | \$ | 4,151.9 | \$ | 988.3 | \$ | 1,215.8 | \$ | 1,268.2 | \$ | 993.7 | \$ | 4,466.0 | \$ | 1,119.3 |
|  | 4.9 |  | 1.5 |  |  |  | 0.1 |  |  |  | 0.3 |  | 0.4 |  |  |
|  | 8.9 |  | 132.1 |  | 24.3 |  | 0.8 |  | 0.7 |  | 4.1 |  | 29.9 |  | 2.6 |
|  | 16.1 |  | 28.7 |  | 21.0 |  | (29.7) |  | 11.6 |  | 18.4 |  | 21.3 |  | (20.7) |
| \$ | 4,110.2 | \$ | 4,314.2 | \$ | 1,033.6 | \$ | 1,187.0 | \$ | 1,280.5 | \$ | 1,016.5 | \$ | 4,517.6 | \$ | 1,101.2 |
| \$ | $(1,668.1)$ | \$ | $(1,621.8)$ | \$ | (351.8) | \$ | (396.2) | \$ | (463.8) | \$ | (453.3) | \$ | $(1,665.1)$ | \$ | (378.3) |
|  | 34.1 |  | (8.5) |  | (0.1) |  | 3.1 |  | 1.5 |  | 1.8 |  | 6.3 |  | (1.0) |
|  | 17.1 |  | 25.3 |  | 3.1 |  | 5.8 |  | 12.7 |  | 2.3 |  | 23.9 |  | 0.9 |
|  | 122.9 |  | 23.2 |  | 6.5 |  | (1.9) |  | 4.5 |  | (3.7) |  | 5.4 |  |  |
| \$ | $(1,494.0)$ | \$ | (1,581.8) | \$ | (342.3) | \$ | (389.2) | \$ | (445.1) | \$ | (452.9) | \$ | (1,629.5) | \$ | (378.4) |
| \$ | - | \$ | - | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ | (665.9) |
|  |  |  |  |  | - |  |  |  |  |  |  |  |  |  | 665.9 |
| \$ | - | \$ |  | \$ |  | \$ |  | \$ |  | \$ | - | \$ | . | \$ | - |
| \$ | - | \$ | (449.7) | \$ | (25.0) | \$ | 22.0 | \$ | (21.0) | \$ |  | \$ | (24.0) | \$ | - |
|  |  |  | 449.7 |  | 25.0 |  | (22.0) |  | 21.0 |  |  |  | 24.0 |  |  |
| \$ | - | \$ |  | \$ |  | \$ |  | \$ |  | \$ | - | \$ | - | \$ | - |
| \$ | - | \$ | 74.1 | \$ | (1.5) |  | (2.9) |  | (0.3) |  | 18.9 | \$ | 14.2 | \$ | - |
|  |  |  | (74.1) |  | 1.5 |  | 2.9 |  | 0.3 |  | (18.9) |  | (14.2) |  |  |
| \$ | - | \$ |  | \$ |  | \$ |  | \$ |  | \$ | - | \$ |  | \$ | - |

## Dperating Income (Loss)

Reported Operating Income (Loss)
Acquisitions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs Other
Comparable Operating Income (Loss)
Income (Loss) from Unconsolidated Investments
Reported Income (Loss) from Unconsolidated Investments
Acquisitions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs Other
omparable Income (Loss) from Unconsolidated Investments

## nterest Expense

eported Interest Expense
Acquisitions, Divestitures, and Related Costs
Comparable Interest Expense

## Loss on Extinguishment of Deb

Reported Loss on Extinguishment of Debt
Other
Comparable Loss on Extinguishment of Debt
Provision For) Benefit From Income Taxes
Reported (Provision For) Benefit From Income Taxe
Acquisitions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs Other
Comparable (Provision For) Benefit From Income Taxes

## et (Income) Loss Attributable to Noncontrolling Interests

 Reported Net (Income) Loss Attributable to Noncontrolling Interests Comparable Net (Income) Loss Attributable to Noncontrolling Interests
## Income (Loss) Attributable to CB

Reported Net Income (Loss) Attributable to CBI
Acquisitions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs
Other
Comparable Net Income (Loss) Attributable to CBI
Diluted Net Income (Loss) Per Common Share Attributable to CB
Reported Diluted Net Income (Loss) Per Common Share Attributable to CBI
Reported Diluted Net Income (Loss) Per Commo
Acquisitions, Divestitures, and Related Costs
Restructuring and Other Strategic Business Development Costs ${ }^{(2)}$
Other ${ }^{(2)}$
Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI ${ }^{(2)(3)}$
Diluted weighted average common shares outstanding

204.099
195.532

(1) Includes impairment of intangible assets of $\$ 8.4$ million for the year ended February 28,2017 , and a net gain on sale of business of $\$ 2.6$ million for the three months ended May 31,2021 .
2) May not sum due to rounding as each item is computed independently.
${ }^{\text {3) }}$ Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI may not sum as comparable amounts are calculated on a fully diluted basis and Reported Diluted Net Income (Loss) Per Common Share Attributable to CBI may be calculated excluding issuable shares if the effect of including these would have been anti-dilutive.

COMPARABLE STATEMENTS OF OPERATIONS (NON-GAAP)
(in millions, except share and per share data)
Net sales
Cost of product sold
Gross profit
Selling, general, and administrative expenses Operating income
Income (loss) from unconsolidated investments
Earnings before interest and tax
Interest expense
Income before income taxes
Provision for income taxes
Net income
Net income attributable to noncontrolling interests Net income attributable to CBI

Diluted net income per common share attributable to $C B$

Diluted weighted average common shares outstanding
Cash dividends declared per common share: Class A Common Stock
Class B Convertible Common Stock

Effective tax rate
tems as a percent of net sales
Cost of product sold
Gross profit
Selling, general, and administrative expenses
Operating income
Earnings before interest and tax


| Fiscal <br> Year <br> 2019 |  |
| :---: | :---: |
| \$ | $\begin{array}{r} 8,116.0 \\ (4,005.8) \\ \hline \end{array}$ |
|  | $\begin{array}{r} 4,110.2 \\ (1,494.0) \\ \hline \end{array}$ |
|  | 2,616.20 |
|  | 16.7 |
|  | 2,632.90 |
|  | (387.2) |
|  | 2,245.7 |
|  | (407.3) |
|  | 1,838.4 |
|  | (23.2) |
|  | 1,815.2 |
| \$ | 9.28 |



|  |  | First uarter 2021 | Second Quarter 2021 |  | Third Quarter 2021 |  | Fourth Quarter 2021 |  | Fiscal Year 2021 |  | First Quarter 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 1,963.4 \text { \$ } \\ (929.8) \end{gathered}$ | $\begin{array}{r} 2,260.4 \\ (1073.4) \\ \hline \end{array}$ |  | $\begin{array}{r} 2,438.1 \\ (1157.6) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 1,953.0 \\ (936.5) \end{array}$ |  | $\begin{array}{r} 8,614.9 \\ (4,097.3) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 2,026.5 \\ (925.3) \end{array}$ |
|  |  | $\begin{gathered} \hline 1,033.6 \\ (342.3) \end{gathered}$ | $\begin{array}{r} \hline 1,187.0 \\ (389.2) \\ \hline \end{array}$ |  | $\begin{array}{r} 1,280.5 \\ (445.1) \\ \hline \end{array}$ |  | $\begin{array}{r} 1,016.5 \\ (452.9) \\ \hline \end{array}$ |  | $\begin{array}{r} 4,517.6 \\ (1,629.5) \\ \hline \end{array}$ |  | $\begin{aligned} & \hline 1,101.2 \\ & (378.4) \\ & \hline \end{aligned}$ |
|  |  | $\begin{aligned} & \hline 691.3 \\ & (28.0) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 797.8 \\ & (36.2) \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \hline 835.4 \\ & (17.8) \end{aligned}$ |  | $\begin{aligned} & 563.6 \\ & (32.9) \end{aligned}$ |  | $\begin{array}{r} \hline 2,888.10 \\ (114.9) \\ \hline \end{array}$ |  | $\begin{aligned} & 722.8 \\ & (43.6) \\ & \hline \end{aligned}$ |
|  |  | $\begin{array}{r} 663.3 \\ (100.0) \end{array}$ | $\begin{array}{r} 761.6 \\ (100.2) \end{array}$ |  | $\begin{aligned} & 817.6 \\ & (95.7) \end{aligned}$ |  | $\begin{aligned} & 530.7 \\ & (89.8) \end{aligned}$ |  | $\begin{array}{r} \hline 2,773.20 \\ (385.7) \\ \hline \end{array}$ |  | $\begin{aligned} & \hline 679.2 \\ & (86.7) \end{aligned}$ |
|  |  | $\begin{gathered} \hline 563.3 \\ (110.3) \\ \hline \end{gathered}$ | $\begin{gathered} \hline 661.4 \\ (112.4) \end{gathered}$ |  | $\begin{gathered} \hline 721.9 \\ (107.0) \\ \hline \end{gathered}$ |  | $\begin{aligned} & 440.9 \\ & (77.5) \end{aligned}$ |  | $\begin{array}{r} \hline 2,387.5 \\ (407.2) \\ \hline \end{array}$ |  | $\begin{array}{r} 592.5 \\ (124.6) \end{array}$ |
|  |  | $\begin{array}{r} 453.0 \\ (5.3) \\ \hline \end{array}$ | $\begin{array}{r} 549.0 \\ (9.7) \\ \hline \end{array}$ |  | $\begin{aligned} & \hline 614.9 \\ & (11.1) \\ & \hline \end{aligned}$ |  | $\begin{array}{r} 363.4 \\ (7.7) \\ \hline \end{array}$ |  | $\begin{array}{r} \hline 1,980.3 \\ (33.8) \\ \hline \end{array}$ |  | $\begin{aligned} & \hline 467.9 \\ & (10.8) \\ & \hline \end{aligned}$ |
|  |  | 447.7 | 539.3 |  | 603.8 |  | 355.7 |  | 1,946.5 | \$ | 457.1 |
|  |  | 2.30 \$ | 2.76 | \$ | 3.09 | \$ | 1.82 | \$ | 9.97 | \$ | 2.33 |
|  |  | 194.805 | 195.142 |  | 195.444 |  | 195.942 |  | 195.308 |  | 195.883 |
|  |  | 0.75 \$ | 0.75 | \$ | 0.75 | \$ | 0.75 | \$ | 3.00 | \$ | 0.76 |
|  |  | 0.68 \$ | 0.68 | \$ | 0.68 | \$ | 0.68 | \$ | 2.72 | \$ | 0.69 |
|  |  | 19.6\% | 17.0\% |  | 14.8\% |  | 17.6\% |  | 17.1\% |  | 21.0\% |
|  |  | 47.4\% | 47.5\% |  | 47.5\% |  | 48.0\% |  | 47.6\% |  | 45.7\% |
|  |  | 52.6\% | 52.5\% |  | 52.5\% |  | 52.0\% |  | 52.4\% |  | 54.3\% |
|  |  | 17.4\% | 17.2\% |  | 18.3\% |  | 23.2\% |  | 18.9\% |  | 18.7\% |
|  |  | 35.2\% | 35.3\% |  | 34.3\% |  | 28.9\% |  | 33.5\% |  | 35.7\% |
|  |  | 33.8\% | 33.7\% |  | 33.5\% |  | 27.2\% |  | 32.2\% |  | 33.5\% |

## CANOPY EQUITY EARNINGS (LOSSES) AND RELATED ACTIVITIES ("Canopy EIE") (NON-GAAP)

(in millions except per share data)
Comparable Net Income (Loss) Attributable to CBI - Canopy EIE Calculation $\xrightarrow[\text { Reported Canopy EIE }]{ }$
Comparable Adjustments Canopy EIE ${ }^{(2)}$
Comparable Canopy EIE
Benefit from income taxes Canopy EIE ${ }^{(2)}$
Comparable Net Income (Loss) Attributable to CBI - Canopy EIE

Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI Canopy EIE Calculation
Reported Diluted Net Income (Loss) Per Common Share Attributable to CBI Canopy EIE
Comparable Adjustments Canopy EIE
Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI Canopy EIE ${ }^{(1)}$

Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI, excluding Canopy EIE Calculation

Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI Canopy EIE
Comparable Diluted Net Income (Loss) Per Common Share Attributable to CBI, excluding Canopy EIE ${ }^{(1)}$
2017

| Fiscal |
| :---: |
| Year |
| 2018 |
|  |
|  |
|  |

Fiscal






| \$ | $\begin{aligned} & (0.01) \\ & (0.05) \end{aligned}$ | \$ | $\begin{array}{r} (2.22) \\ 1.39 \\ \hline \end{array}$ | \$ | $\begin{array}{r} (1.93) \\ 1.74 \\ \hline \end{array}$ | \$ | $\begin{aligned} & (0.13) \\ & (0.02) \end{aligned}$ | \$ | $\begin{array}{r} 0.41 \\ (0.48) \\ \hline \end{array}$ | \$ | $\begin{array}{r} (0.99) \\ 0.85 \end{array}$ | \$ | $\begin{array}{r} (2.62) \\ 2.09 \end{array}$ | \$ | $\begin{array}{r} (0.70) \\ 0.50 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | (0.06) | \$ | (0.76) | \$ | (0.14) | \$ | (0.15) | \$ | (0.08) | \$ | (0.12) | \$ | (0.48) | \$ | (0.18) |
| \$ | 9.28 | \$ | 9.12 | \$ | 2.30 | \$ | 2.76 | \$ | 3.09 | \$ | 1.82 | \$ | 9.97 | \$ | 2.33 |
|  | (0.06) |  | (0.76) |  | (0.14) |  | (0.15) |  | (0.08) |  | (0.12) |  | (0.48) |  | (0.18) |
| \$ | 9.34 | \$ | 9.89 | \$ | 2.44 | \$ | 2.91 | \$ | 3.16 | \$ | 1.93 | \$ | 10.44 | \$ | 2.51 |

(1) May not sum due to rounding as each item is computed independently. The comparable adjustments and comparable basis diluted net income per share are calculated on a fully dilutive basis.
(2) The Comparable Adjustments Canopy EIE effective tax rate applied to each Comparable Adjustments Canopy EIE amount is generally based upon the jurisdiction in which the adjustment was recognized. The benefit from income taxes effective tax rate applied to our Canopy EIE is generally based on the tax rates of the legal entities that hold our investment.

| ADJUSTED EBITDA CALCULATION AND RECONCILIATION ${ }^{(1)}$, FREE CASH FLOW RECONCILIATION (NON-GAAP) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year <br> 2016 |  | Fiscal <br> Year <br> 2017 |  | Fiscal Year <br> 2018 |  | Fiscal Year 2019 |  | Fiscal Year <br> 2020 |  | First Quarter 2021 |  | Second Quarter 2021 |  | Third Quarter 2021 |  | Fourth Quarter 2021 |  | Fiscal Year <br> 2021 |  | First Quarter 2022 |  |
| (in millions) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Net Sales | \$ | 6,548.4 | \$ | 7,321.1 | \$ | 7,580.3 | \$ | 8,116.0 | \$ | 8,343.5 | \$ | 1,963.4 | \$ | 2,260.4 | \$ | 2,438.1 | \$ | 1,953.0 | \$ | 8,614.9 | \$ | 2,026.5 |
| Comparable Basis EBITDA Calculation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comparable Operating Income | \$ | 1865.6 | \$ | 2184.9 | \$ | 2468.5 | \$ | 2616.2 | \$ | 2732.4 | \$ | 691.3 | \$ | 797.8 | \$ | 835.4 | \$ | 563.6 | \$ | 2888.1 | \$ | 722.8 |
| Comparable Income from Unconsolidated Investments |  | 26.6 |  | 29.0 |  | 34.6 |  | 16.7 |  | (188.5) |  | (28.0) |  | (36.2) |  | (17.8) |  | (32.9) |  | (114.9) |  | (43.6) |
| Comparable Basis EBIT |  | 1892.2 |  | 2213.9 |  | 2503.1 |  | 2632.9 |  | 2543.9 |  | 663.3 |  | 761.6 |  | 817.6 |  | 530.7 |  | 2773.2 |  | 679.2 |
| Comparable Depreciation |  | 180.3 |  | 237.5 |  | 293.8 |  | 324.2 |  | 318.9 |  | 71.0 |  | 71.7 |  | 76.5 |  | 74.5 |  | 293.7 |  | 76.0 |
| Comparable Amortization |  | 9.0 |  | 8.2 |  | 5.9 |  | 6.0 |  | 5.7 |  | 1.4 |  | 1.3 |  | 1.3 |  | 1.3 |  | 5.3 |  | 1.2 |
| Total Depreciation and Amortization |  | 189.3 |  | 245.7 |  | 299.7 |  | 330.2 |  | 324.6 |  | 72.4 |  | 73.0 |  | 77.8 |  | 75.8 |  | 299.0 |  | 77.2 |
| Comparable Basis EBITDA | \$ | 2,081.5 | \$ | 2,459.6 | \$ | 2,802.8 | \$ | 2,963.1 | \$ | 2,868.5 | \$ | 735.7 | \$ | 834.6 | \$ | 895.4 | \$ | 606.5 | \$ | 3,072.2 | \$ | 756.4 |
| Comparable Basis EBITDA Reconciliation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Cash Provided By Operating Activities | \$ | 1,413.7 | \$ | 1,696.0 | \$ | 1,931.4 | \$ | 2,246.3 | \$ | 2,551.1 | \$ | 686.5 | \$ | 758.4 | \$ | 918.7 | \$ | 442.9 | \$ | 2,806.5 | \$ | 716.0 |
| Net Cash Provided By Operating Activities Margin |  | 21.6\% |  | 23.2\% |  | 25.5\% |  | 27.7\% |  | 30.6\% |  |  |  |  |  |  |  |  |  | 32.6\% |  | 35.3\% |
| Debt to LTM Net Cash Provided by Operating Activities |  | 5.7 |  | 5.4 |  | 5.3 |  | 6.1 |  | 4.8 |  | 4.6 |  | 4.5 |  | 3.9 |  | 3.7 |  | 3.7 |  | 3.7 |
| Provision for (Benefit from) Income Taxes |  | 440.6 |  | 550.3 |  | 22.7 |  | 685.9 |  | (966.6) |  | 104.4 |  | 135.4 |  | 176.6 |  | 94.7 |  | 511.1 |  | (13.5) |
| Interest Expense |  | 313.9 |  | 333.3 |  | 332.0 |  | 367.1 |  | 428.7 |  | 100.0 |  | 100.2 |  | 95.7 |  | 89.8 |  | 385.7 |  | 86.7 |
| Change in Operating Assets and Liabilities ${ }^{(2)}$ |  | 160.8 |  | 23.5 |  | 323.4 |  | 237.5 |  | 85.1 |  | (72.2) |  | 28.6 |  | (172.0) |  | 67.3 |  | (148.3) |  | 68.3 |
| Equity in Earnings (Losses) of Equity Method Investees, Net of Distributed Earnings |  | 3.8 |  |  |  | 3.6 |  | (13.5) |  | (560.8) |  | (373.9) |  | (34.2) |  | 5.1 |  | (270.4) |  | (673.4) |  | (154.1) |
| Unrealized Net Gain (Loss) on Securities Measured at Fair Value |  |  |  |  |  | 464.3 |  | 1971.2 |  | (2126.4) |  | (197.3) |  | (47.6) |  | 769.6 |  | 277.3 |  | 802.0 |  | (745.1) |
| Deferred Tax Provision (Benefit) |  | (251.0) |  | (124.8) |  | 237.4 |  | (389.3) |  | 1153.7 |  | (98.9) |  | (97.2) |  | (90.9) |  | (49.4) |  | (336.4) |  | 98.7 |
| Stock-Based Compensation Expense |  | (54.0) |  | (56.1) |  | (60.9) |  | (64.1) |  | (60.4) |  | (14.6) |  | (19.4) |  | (18.0) |  | (11.0) |  | (63.0) |  | (16.0) |
| Noncash Lease Expense |  |  |  |  |  |  |  |  |  | (88.3) |  | (20.9) |  | (20.4) |  | (21.7) |  | (20.3) |  | (83.3) |  | (19.7) |
| Comparable Adjustments |  | 44.3 |  | (204.6) |  | (263.9) |  | (1889.8) |  | 3050.4 |  | 624.5 |  | 3.6 |  | (747.9) |  | (48.5) |  | (168.3) |  | 1503.3 |
| Other Items ${ }^{(2)}$ |  | 9.4 |  | 242.7 |  | (187.2) |  | (188.2) |  | (598.0) |  | (1.9) |  | 27.2 |  | (19.8) |  | 34.1 |  | 39.6 |  | (768.2) |
| Comparable Basis EBITDA | \$ | 2,081.5 | \$ | 2,460.3 | \$ | 2,802.8 | \$ | 2,963.1 | \$ | 2,868.5 | \$ | 735.7 | \$ | 834.6 | \$ | 895.4 | \$ | 606.5 | \$ | 3,072.2 | \$ | 756.4 |
| LTM Comparable Basis EBITDA | \$ | 2,081.5 | \$ | 2,460.3 | \$ | 2,802.8 | \$ | 2,963.1 | \$ | 2,868.5 | \$ | 2,873.4 | \$ | 2,889.8 | \$ | 3,101.8 | \$ | 3,072.2 | \$ | 3,072.2 | \$ | 3,092.9 |
| Total Debt | \$ | 8,081.2 | \$ | 9,238.1 | \$ | 10,186.7 | \$ | 13,616.5 | \$ | 12,184.6 | \$ | 12,174.0 | \$ | 11,600.6 | \$ | 10,984.5 | \$ | 10,442.3 | \$ | 10,442.3 | \$ | 10,444.2 |
| Debt to LTM Comparable Basis EBITDA |  | 3.9 |  | 3.8 |  | 3.6 |  | 4.6 |  | 4.2 |  | 4.2 |  | 4.0 |  | 3.5 |  | 3.4 |  | 3.4 |  | 3.4 |
| Free Cash Flow Reconciliation |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Cash Provided By Operating Activities Purchases of Property, Plant, and Equipment | \$ | $\begin{gathered} 1,413.7 \\ (891.3) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 1,696.0 \\ (907.4) \\ \hline \end{gathered}$ | \$ | $\begin{aligned} & 1,931.4 \\ & (1057.6) \\ & \hline \end{aligned}$ | \$ | $\begin{gathered} 2,246.3 \\ (886.3) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 2,551.1 \\ (726.5) \end{array}$ | \$ | $\begin{array}{r} 686.5 \\ (144.2) \\ \hline \end{array}$ |  | $\begin{array}{r} 758.4 \\ (133.6) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 918.7 \\ (189.9) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 442.9 \\ (396.9) \\ \hline \end{array}$ | \$ | $\begin{gathered} 2,806.5 \\ (864.6) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 716.0 \\ (113.9) \\ \hline \end{array}$ |
| Free Cash Flow | \$ | 522.4 | \$ | 788.6 | \$ | 873.8 | \$ | 1,360.0 | \$ | 1,824.6 | \$ | 542.3 | \$ | 624.8 | \$ | 728.8 | \$ | 46.0 | \$ | 1,941.9 | \$ | 602.1 |
| Net Debt to LTM Comparable Basis EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Debt | \$ | 8,081.2 | \$ | 9,238.1 | \$ | 10,186.7 | \$ | 13,616.5 | \$ | 12,184.6 | \$ | 12,174.0 | \$ | 11,600.6 | \$ | 10,984.5 | \$ | 10,442.3 | \$ | 10,442.3 | \$ | 10,444.2 |
| Cash |  | (83.1) |  | (177.4) |  | (90.3) |  | (93.6) |  | (81.4) |  | (302.8) |  | (204.6) |  | (152.9) |  | (460.6) |  | (460.6) |  | (503.8) |
| Net Debt | \$ | 7,998.1 | \$ | 9,060.7 | \$ | 10,096.4 | \$ | 13,522.9 | \$ | 12,103.2 | \$ | 11,871.2 | \$ | 11,396.0 | \$ | 10,831.6 | \$ | 9,981.7 | \$ | 9,981.7 | \$ | 9,940.4 |
| Net Debt to LTM Comparable Basis EBITDA |  | 3.8 |  | 3.7 |  | 3.6 |  | 4.6 |  | 4.2 |  | 4.1 |  | 3.9 |  | 3.5 |  | 3.2 |  | 3.2 |  | 3.2 |

(1) Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Accordingly, financial information for fiscal year 2017 and fiscal year 2018 presented herein has been adjusted to reflect the adoption of this amended guidance. Periods prior to fiscal year 2017 have not been adjusted to reflect the adoption of this amended guidance as the impact is not deemed material.
${ }^{(2)}$ Certain items, when material, are reported as part of the Change in Operating Assets and Liabilities in the Company's quarterly filings. If not material, these same items are reported as part of Other Items.

| ADJUSTED EBITDA CALCULATION AND RECONCILIATION |
| :--- |

${ }^{(1)}$ Effective March 1, 2018, we adopted the FASB amended guidance regarding the recognition of revenue from contracts with customers using the retrospective application method. Accordingly, financial information for fiscal year 2017 and fiscal year 2018 presented herein has been adjusted to reflect the adoption of this amended guidance. Periods prior to fiscal year 2017 have not been adjusted to reflect the adoption of this amended guidance as the impact is not deemed material.

